

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                                                          |                         |                                                  |                |                                                 |                                                                                          |
|--------------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------|--------------------------------------------------|----------------|-------------------------------------------------|------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number                                           | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance       | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                      |
| <b>2018</b><br><b>FACILITIES</b><br>WIFC Timing Tower Waterproofing & Drainage Improvements      | 10-447-18032/1044718032                                  | 321,000                 | 272,299                                          |                |                                                 |                                                                                          |
| Civic Square Plaza Revitalization Phase 1                                                        | 10-439-18044/1043918044                                  | 100,000                 | 45,767                                           |                | IN PROGRESS                                     | Pending resolution / Litigation. Elite currently completing remediation work at the WIFC |
| <b>TOTAL FACILITIES</b>                                                                          |                                                          | <b>421,000</b>          | <b>318,066</b>                                   | <b>102,934</b> |                                                 |                                                                                          |
| <b>PARKS</b><br>Tree Removal - (EAB) - City Trees                                                | 10-410-18051/1041018051                                  | 150,000                 | 148,889                                          | 1,111          | IN PROGRESS                                     | Remaining funds to be used for ongoing City ash tree removal                             |
| Tree Removal (EAB) - Canal Trails Phase III                                                      | 10-410-18052/1041018052                                  | 150,000                 | 105,073                                          | 44,927         | IN PROGRESS                                     | Remaining funds to be used for City ash tree removal along the canal lands               |
| <b>TOTAL PARKS</b>                                                                               |                                                          | <b>300,000</b>          | <b>253,962</b>                                   | <b>46,038</b>  |                                                 |                                                                                          |
| <b>ROADWAYS</b><br>Municipal Standards Update                                                    | 10-320-18033/1032018033/1032718033/1033018033/1091018033 | 40,000                  | 13,034                                           | 26,966         | IN PROGRESS                                     | Engineering standards document to be coordinated with new development requirements.      |
| <b>TOTAL ROADWAYS</b>                                                                            |                                                          | <b>40,000</b>           | <b>13,034</b>                                    | <b>26,966</b>  |                                                 |                                                                                          |
| <b>WATERWORKS</b><br>Lead Service Replacement (City Side)                                        | 10-910-18064/1091018064                                  | 177,032                 | 172,601                                          | 4,431          | COMPLETE                                        | In warranty - various projects.                                                          |
| District Meter Installations                                                                     | 10-910-18079/1091018079                                  | 130,000                 | 28,708                                           | 101,292        | IN PROGRESS                                     | Project is underway.                                                                     |
| <b>TOTAL WATERWORKS</b>                                                                          |                                                          | <b>307,032</b>          | <b>201,310</b>                                   | <b>105,722</b> |                                                 |                                                                                          |
| <b>TOTAL 2018</b>                                                                                |                                                          | <b>1,068,032</b>        | <b>786,371</b>                                   | <b>281,661</b> |                                                 |                                                                                          |
| <b>2019</b><br><b>ROADWAYS</b><br>South Pelham Road (Top Asphalt - Webber to Gaiser)             | 10-320-19456/1032019456                                  | 80,000                  | 43,282                                           | 36,718         | COMPLETE                                        | Development cost share. In warranty                                                      |
| South Pelham Road (Top Asphalt - Gaiser to South Limit)                                          | 10-320-19466/1032019466                                  | 80,000                  | 18,017                                           | 61,983         | COMPLETE                                        | Development cost share. In warranty                                                      |

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| Function                                                                                         | Account Number                     | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                               |
| Memorial Park Drive (Top Asphalt)                                                                | 10-320-19476/1032019476            | 100,000                 | 86,544                                           | 13,456           | COMPLETE                                        | Development cost share. In warranty                                                               |
| <b>TOTAL ROADWAYS</b>                                                                            |                                    | <b>260,000</b>          | <b>147,843</b>                                   | <b>112,157</b>   |                                                 |                                                                                                   |
| <b>TOTAL 2019</b>                                                                                |                                    | <b>260,000</b>          | <b>147,843</b>                                   | <b>112,157</b>   |                                                 |                                                                                                   |
| <b>BRIDGES &amp; CULVERTS</b>                                                                    |                                    |                         |                                                  |                  |                                                 |                                                                                                   |
| Forks Road Bridge Replacement - Phase 1 & 2                                                      | 10-320-20840/1032020840/1032021201 | 13,784,392              | 11,222,515                                       | 2,561,877        | COMPLETE                                        | In Warranty                                                                                       |
| <b>TOTAL BRIDGES &amp; CULVERTS</b>                                                              |                                    | <b>13,784,392</b>       | <b>11,222,515</b>                                | <b>2,561,877</b> |                                                 |                                                                                                   |
| <b>CANAL LANDS</b>                                                                               |                                    |                         |                                                  |                  |                                                 |                                                                                                   |
| Updated Concept Plan for Recreational Canal and Waterway                                         | 10-447-20702/1044720702            | 200,000                 | 58,035                                           | 141,965          | IN PROGRESS                                     | Funds have been spent on the CTS Master Plan - project to be reviewed in 2025 for remaining work. |
| <b>TOTAL CANAL LANDS</b>                                                                         |                                    | <b>200,000</b>          | <b>58,035</b>                                    | <b>141,965</b>   |                                                 |                                                                                                   |
| <b>GENERAL</b>                                                                                   |                                    |                         |                                                  |                  |                                                 |                                                                                                   |
| Welland Boat Rental Equipment                                                                    | 10-447-20004/1044720004            | 75,000                  | 65,062                                           | 9,938            |                                                 |                                                                                                   |
| <b>TOTAL GENERAL</b>                                                                             |                                    | <b>75,000</b>           | <b>65,062</b>                                    | <b>9,938</b>     |                                                 |                                                                                                   |
| <b>PARKS</b>                                                                                     |                                    |                         |                                                  |                  |                                                 |                                                                                                   |
| Pre-Approved 2020-Lincoln St Docks/Rotary Park - Phase 2                                         | 10-410-20143/1041020143            | 1,200,000               | 1,157,425                                        | 42,575           | IN PROGRESS                                     | Remaining Funds to be uses for parks upgrades as per MOU                                          |
| <b>TOTAL PARKS</b>                                                                               |                                    | <b>1,200,000</b>        | <b>1,157,425</b>                                 | <b>42,575</b>    |                                                 |                                                                                                   |
| <b>ROADWAYS</b>                                                                                  |                                    |                         |                                                  |                  |                                                 |                                                                                                   |
| Gaiser Road Top Asphalt - Sparrow PH3                                                            | 10-320-20406/1032020406            | 100,000                 | 0                                                | 100,000          | IN PROGRESS                                     | Development cost share. Work complete, waiting on invoice from developer                          |
| <b>TOTAL ROADWAYS</b>                                                                            |                                    | <b>100,000</b>          | <b>0</b>                                         | <b>100,000</b>   |                                                 |                                                                                                   |
| <b>STORM SEWERS</b>                                                                              |                                    |                         |                                                  |                  |                                                 |                                                                                                   |
| Climate Change Adaptation Planning                                                               | 10-327-20341/1032720341            | 60,000                  | 19,151                                           | 40,849           | IN PROGRESS                                     |                                                                                                   |
| <b>TOTAL STORM SEWERS</b>                                                                        |                                    | <b>60,000</b>           | <b>19,151</b>                                    | <b>40,849</b>    |                                                 |                                                                                                   |
| <b>TRAFFIC</b>                                                                                   |                                    |                         |                                                  |                  |                                                 |                                                                                                   |
| Gateway Signage                                                                                  | 10-321-20050/1032120050            | 39,398                  | 15,447                                           | 23,951           | IN PROGRESS                                     |                                                                                                   |

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| Function                                                                                                 | Account Number                                                      | Capital Approved Budget     | Actual Expenditures to the end of December, 2024 | Variance                    | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                     |
| <b>TOTAL TRAFFIC WASTEWATER</b><br>Pre-Approved 2020 Broadway Area                                       | 10-330-20222/1033020222                                             | <u>39,398</u><br>381,704    | <u>15,447</u><br>188,227                         | <u>23,951</u><br>193,477    | COMPLETE                                        | In Warranty                                                                                             |
| <b>TOTAL WASTEWATER WATERWORKS</b><br>Cast Iron Watermain Replacement Program                            | 10-910-20215/1091020215                                             | <u>381,704</u><br>2,406,162 | <u>188,227</u><br>2,404,457                      | <u>193,477</u><br>1,706     | COMPLETE                                        | In Warranty, Various Projects                                                                           |
| <b>TOTAL WATERWORKS</b>                                                                                  |                                                                     | <u>2,406,162</u>            | <u>2,404,457</u>                                 | <u>1,706</u>                |                                                 |                                                                                                         |
| <b>TOTAL 2020</b>                                                                                        |                                                                     | <u>18,296,656</u>           | <u>15,169,546</u>                                | <u>3,127,110</u>            |                                                 |                                                                                                         |
| <b>2021 FACILITIES</b><br>Flooring Replacements                                                          | 10-430-21452/1043020183/1043021452                                  | 190,000                     | 145,596                                          | 44,404                      | IN PROGRESS                                     | For general flooring repairs and renewals                                                               |
| WIFC - Roof Remediation Works (Tower & Athlete Centre)                                                   | 10-447-21455/1044721455                                             | 60,000                      | 0                                                | 60,000                      | IN PROGRESS                                     | Pending Legal Resolution                                                                                |
| Courthouse Sliding Gate Replacement                                                                      | 10-442-21458/1044221458                                             | 20,000                      | 6,979                                            | 13,021                      | COMPLETE                                        | In Warranty Period                                                                                      |
| Civic Hall Vestibule Door Replacements                                                                   | 10-439-21459/1043921459                                             | 30,000                      | 5,999                                            | 24,001                      | IN PROGRESS                                     | Door replacements to be completed in Q2 of 2025                                                         |
| PW Automatic Gate                                                                                        | 10-444-21462/1044421462                                             | 60,000                      | 55,763                                           | 4,237                       | COMPLETE                                        | In Warranty Period                                                                                      |
| <b>TOTAL FACILITIES GENERAL</b><br>OFFICIAL PLAN UPDATE                                                  | 10-510-21651/1051019085/1051020290/1051021651                       | <u>360,000</u><br>150,000   | <u>214,337</u><br>123,819                        | <u>145,663</u><br>26,181    | IN PROGRESS                                     | Additional work needed due changes in Planning Act, goal is to complete in fall of 2025.                |
| Public Works Asset Management (ESRI)                                                                     | 10-131-21021/1013119669/1013120699/1013121021                       | 552,000                     | 602,121                                          | (50,121)                    | IN PROGRESS                                     | Project completion scheduled for Q3 2025                                                                |
| <b>TOTAL GENERAL MULTI-ASSET</b><br>West Main Area (Niagara to PCD Phase 2-4 Design)(Water)(Multi-Asset) | 10-910-21753/1031621753/1032021753/1032721753/1033021753/1091021753 | <u>702,000</u><br>150,000   | <u>725,940</u><br>178,317                        | <u>(23,940)</u><br>(28,317) | IN PROGRESS                                     | Region Cost Share (Regional Invoice to be reconciled) - In Design, Tender Q2 2025, Construction Q3 2025 |
| Broadway Area - Construction of Trunk Sanitary Sewer (Roads, Storm, Sewer, Watermain)                    | 10-320-21764/1032021764/1032721764/1033021764/1091021764            | 3,650,000                   | 3,919,348                                        | (269,348)                   | COMPLETE                                        | In Warranty                                                                                             |

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| Function                                                                                         | Account Number                                                      | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                   |
| Iva Street Construction - Development Agreement (Roads/Sidewalks/Water/Sewer/Storm)              | 10-320-21766/1031621766/1032021766/1032721766/1033021766/1091021766 | 330,000                 | 255,799                                          | 74,201           | ON-HOLD                                         | Final asphalt deferred during on-going development.   |
| Clare Ave Extension - East Side Sidewalks & Safety Railing (316/320)                             | 10-320-21171/1031621171/1032021171                                  | 200,000                 | 173,325                                          | 26,675           | COMPLETE                                        | In Warranty                                           |
| Northaven Road Watermain Replacement (Roads/ Water/Sewer/ Sidewalks/Storm)                       | 10-320-21772/1031621772/1032021772/1032721772/1033021772/1091021772 | 1,775,000               | 1,972,262                                        | (197,262)        | COMPLETE                                        | In Warranty                                           |
| Elizabeth Street West Infrastructure Renewals                                                    | 10-320-21775/1031621775/1032021775/1032721775/1033021775/1091021775 | 771,500                 | 939,487                                          | (167,987)        | COMPLETE                                        | In Warranty                                           |
| Riverbank Street Watermain Replacement (Roads/Water/Sewer/Sidewalks/Storm)                       | 10-320-21776/1031621776/1032021776/1032721776/1033021776/1091021776 | 750,000                 | 845,773                                          | (95,773)         | COMPLETE                                        | In Warranty                                           |
| Parkdale Place Infrastructure Renewals (Roads/Sidewalks/Storm/Water/Wastewater)                  | 10-320-21778/1031621778/1032021778/1032721778/1033021778/1091021778 | 791,680                 | 781,660                                          | 10,020           | COMPLETE                                        | In Warranty                                           |
| Fourth Street Sanitary Sewer Replacement (Roads/Sidewalks/Wastewater)                            | 10-320-21707/1031621707/1032021707/1033021707                       | 525,000                 | 519,441                                          | 5,559            | COMPLETE                                        | In Warranty                                           |
| Fifth Street Sewer Replacement (Roads/Sidewalks/Wastewater)                                      | 10-320-21708/1031621708/1032021708/1033021708                       | 575,000                 | 751,095                                          | (176,095)        | COMPLETE                                        | In Warranty                                           |
| Sixth Street Sanitary Sewer Replacement (Roads/Sidewalks/Wastewater)                             | 10-320-21709/1031621709/1032021709/1033021709                       | 650,000                 | 771,257                                          | (121,257)        | COMPLETE                                        | In Warranty                                           |
| <b>TOTAL MULTI-ASSET PARKS</b>                                                                   |                                                                     | <b>10,168,180</b>       | <b>11,107,765</b>                                | <b>(939,585)</b> |                                                 |                                                       |
| Chaffey Park Playground & Landscaping                                                            | 10-410-21403/1041021403                                             | 250,000                 | 250,627                                          | (627)            | COMPLETE                                        | In Warranty until summer 2025                         |
| MEMORIAL PARK POOL CONSULTING                                                                    | 10-410-21411/1041021411                                             | 282,893                 | 338,608                                          | (55,715)         | COMPLETE                                        | To Be Closed with Memorial Park Pool Capital Project. |
| <b>TOTAL PARKS</b>                                                                               |                                                                     | <b>532,893</b>          | <b>589,235</b>                                   | <b>(56,342)</b>  |                                                 |                                                       |

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| Function                                                                                         | Account Number                     | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance  | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                         |
| <b>ROADWAYS</b><br>Road Resurfacing Program                                                      | 10-320-21187/1032021187            | 2,270,088               | 2,036,364                                        | 233,724   | COMPLETE                                        | In Warranty, Various Projects                                                                                               |
| INCREASE 2021 ROAD RESURFACING CAPITAL SPENDING                                                  | 10-320-21150/1032021150            | 3,282,911               | 3,188,991                                        | 93,920    | COMPLETE                                        | In Warranty, Various Projects                                                                                               |
| <b>TOTAL ROADWAYS SIDEWALKS</b><br>Sidewalks - Condition Related Replacements                    | 10-316-21102/1031621102            | 5,552,999               | 5,225,355                                        | 327,644   | COMPLETE                                        | In Warranty, Various Projects                                                                                               |
| Sidewalks - Missing Links Master Plan & Construction                                             | 10-316-21103/1031621103            | 250,000                 | 215,064                                          | 34,936    | COMPLETE                                        | In Warranty, Various Projects                                                                                               |
| INCREASE 2021 SIDEWALK ADDITIONS/REPLACEMENTS CAPITAL SPENDING                                   | 10-316-21100/1031621100            | 1,050,000               | 852,030                                          | 197,970   | COMPLETE                                        | In Warranty, Various Projects                                                                                               |
| <b>TOTAL SIDEWALKS STORM SEWERS</b><br>Climate Change Adaptation Planning                        | 10-327-21352/1032721352            | 1,670,000               | 1,375,143                                        | 294,857   | IN PROGRESS                                     |                                                                                                                             |
| David Street Area Storm Sewer MSP & Model (Ditch Outlet Review & Design)                         | 10-327-21364/1032720205/1032721364 | 350,000                 | 321,795                                          | 28,205    | IN PROGRESS                                     | David Street final report received. Ditch design is on-going and construction is dependant on NIF Funding.                  |
| Dain City Storm Channel Improvements                                                             | 10-327-21366/1032721366            | 1,710,000               | 1,165,339                                        | 544,661   | COMPLETE                                        | In Warranty                                                                                                                 |
| <b>TOTAL STORM SEWERS WASTEWATER</b><br>Hagar Street Sewer Bulkhead Removals                     | 10-330-21717/1033021717            | 2,090,000               | 1,487,134                                        | 592,866   | ON-HOLD                                         | On hold until Major St MSP is complete.                                                                                     |
| Commercial St MSP & Ontario St Trunk Sewer (Phase 1)                                             | 10-330-21720/1033021720            | 150,000                 | 202,727                                          | (52,727)  | IN PROGRESS                                     | Commercial Street MSP report complete. Phase I Ontario Street Trunk Sewer - In Design, Tender Q2 2025, Construction Q3 2025 |
| Dain City Infiltration/Inflow Reduction Program                                                  | 10-330-21715/1033021715            | 500,000                 | 18,826                                           | 481,174   | ON-HOLD                                         | Further remediation work on-hold pending confirmation of DMAF funding.                                                      |
| Sanitary Sewer Separation/Replacements                                                           | 10-330-21779/1033021779            | 1,609,200               | 1,711,838                                        | (102,638) | COMPLETE                                        | In Warranty, Various Projects                                                                                               |
| <b>TOTAL WASTEWATER</b>                                                                          |                                    | 2,359,200               | 1,933,391                                        | 425,809   |                                                 |                                                                                                                             |

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| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                  |
| <b>WATERWORKS</b>                                                                                |                         |                         |                                                  |                  |                                                 |                                                                                                      |
| Lead Service Replacement Program (Private Side)                                                  | 10-910-21752/1091021752 | 25,000                  | 34,827                                           | (9,827)          | IN PROGRESS                                     | Dependant on uptake.                                                                                 |
| Water Model Updates & Water Master Plan                                                          | 10-910-21755/1091021755 | 25,000                  | 23,546                                           | 1,454            | IN PROGRESS                                     | Additional updates to be provided.                                                                   |
| Cast Iron Watermain Replacements                                                                 | 10-910-21780/1091021780 | 7,580,062               | 6,650,831                                        | 929,230          | IN PROGRESS                                     | In Warranty, Various Projects                                                                        |
| <b>TOTAL WATERWORKS</b>                                                                          |                         | <b>7,630,062</b>        | <b>6,709,204</b>                                 | <b>920,858</b>   |                                                 |                                                                                                      |
| <b>TOTAL 2021</b>                                                                                |                         | <b>31,055,333</b>       | <b>29,367,503</b>                                | <b>1,687,831</b> |                                                 |                                                                                                      |
| <b>2022</b>                                                                                      |                         |                         |                                                  |                  |                                                 |                                                                                                      |
| <b>BRIDGES &amp; CULVERTS</b>                                                                    |                         |                         |                                                  |                  |                                                 |                                                                                                      |
| Inspection of Canal Monolith Walls                                                               | 10-320-22205/1032022205 | 100,000                 | 84,290                                           | 15,710           | IN PROGRESS                                     | Final post-construction inspections on-going.                                                        |
| <b>TOTAL BRIDGES &amp; CULVERTS</b>                                                              |                         | <b>100,000</b>          | <b>84,290</b>                                    | <b>15,710</b>    |                                                 |                                                                                                      |
| <b>FACILITIES</b>                                                                                |                         |                         |                                                  |                  |                                                 |                                                                                                      |
| Flooring Replacement Requirements - City Wide                                                    | 10-430-22452/1043022452 | 75,000                  | 41,120                                           | 33,880           | IN PROGRESS                                     | For General Flooring Repairs & Renewals                                                              |
| Courthouse Heating System - Replacements (2021 Based on Condition Assessment)                    | 10-442-22457/1044222457 | 300,000                 | 4,788                                            | 295,212          | IN PROGRESS                                     | Currently being designed                                                                             |
| PW Building - Energy Audit                                                                       | 10-444-22459/1044422459 | 30,000                  | 15,849                                           | 14,151           | IN PROGRESS                                     | Report being completed                                                                               |
| Pre-Approved Memorial Park Pool Revitalization                                                   | 10-438-22475/1043822475 | 6,570,000               | 7,035,089                                        | (465,089)        | COMPLETE                                        | In Warranty Period                                                                                   |
| Courthouse Boiler Room Insulation                                                                | 10-442-22461/1044222461 | 40,000                  | 1,852                                            | 38,148           | IN PROGRESS                                     | Currently being designed                                                                             |
| Asbestos Audit Phase 2 of 2                                                                      | 10-430-22480/1043022480 | 75,000                  | 57,734                                           | 17,266           | IN PROGRESS                                     | To be used for annual site reassessment                                                              |
| <b>TOTAL FACILITIES</b>                                                                          |                         | <b>7,090,000</b>        | <b>7,156,431</b>                                 | <b>(66,431)</b>  |                                                 |                                                                                                      |
| <b>FIRE</b>                                                                                      |                         |                         |                                                  |                  |                                                 |                                                                                                      |
| Air Monitoring Equipment                                                                         | 10-210-22051/1021022051 | 50,000                  | 9,095                                            | 40,905           | IN PROGRESS                                     | hazardous materials equipment being trialled and tested, ordering to outfit new rescue truck in 2025 |
| Furniture Fixtures & Equipment Stations #1 and #2                                                | 10-210-22052/1021022052 | 200,000                 | 118,243                                          | 81,757           | COMPLETE                                        | project close out planned in 2025                                                                    |
| Outbuilding and specialized rescue addition to training field                                    | 10-210-22054/1021022054 | 100,000                 | 76,357                                           | 23,643           | IN PROGRESS                                     | servicing to be completed in Q2 2025                                                                 |
| Fire Station # 1 paving parking lot                                                              | 10-210-22055/1021022055 | 150,000                 | 123,893                                          | 26,107           | IN PROGRESS                                     | last of paving to be completed after training tower construction                                     |
| Landscaping at Fire station #1                                                                   | 10-210-22058/1021022058 | 75,000                  | 44,443                                           | 30,557           | IN PROGRESS                                     | last of landscape to be completed after tower construction and soil conditions support vegetation    |
| <b>TOTAL FIRE GENERAL</b>                                                                        |                         | <b>575,000</b>          | <b>372,029</b>                                   | <b>202,971</b>   |                                                 |                                                                                                      |
| New Technology Equipment/Licensing                                                               | 10-131-22000/1013122000 | 75,000                  | 47,948                                           | 27,052           | IN PROGRESS                                     |                                                                                                      |

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| Function                                                                                         | Account Number                                                                                    | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                           |
| Pre-Approved Document Management System                                                          | 10-131-22002/1013122002                                                                           | 152,876                 | 142,149                                          | 10,727           | IN PROGRESS                                     |                                                                                                               |
| <b>TOTAL GENERAL MULTI-ASSET</b>                                                                 |                                                                                                   | <u>227,876</u>          | <u>190,097</u>                                   | <u>37,779</u>    |                                                 |                                                                                                               |
| Patterson Avenue Infrastructure Renewals (Multi-Asset)                                           | 10-(320/316/327/330/910)-<br>22160/1031622160/1032022160/1<br>032722160/1033022160/10910221<br>60 | 1,109,600               | 1,044,287                                        | 65,313           | COMPLETE                                        | Warranty complete. Reconciliation of accounts. To be closed out in 2025.                                      |
| Alberta Street Infrastructure Renewals (Multi-Asset)                                             | 10-(910/320/327/316)-<br>22765/1031622765/1032022765/1<br>032722765/1091022765                    | 625,000                 | 235,860                                          | 389,140          | IN PROGRESS                                     | Development cost share. Top coat expected this year with invoices from developer to follow for this work      |
| 2022 Infrastructure Renewals 2 (Multi-Asset)                                                     | 10-(320/316/327/330/910)-<br>22753/1031622753/1032022753/1<br>032722753/1033022753/10910227<br>53 | 2,069,706               | 1,916,956                                        | 152,750          | COMPLETE                                        | In Warranty                                                                                                   |
| 2022 Road Reconstruction 2 (Multi-Asset)                                                         | 10-(320/316/327)-<br>22166/1031622166/1032022166/1<br>032722166                                   | 4,141,685               | 3,898,517                                        | 243,168          | COMPLETE                                        | In Warranty                                                                                                   |
| 2022 Infrastructure Renewals 1 (Multi-Asset)                                                     | 10-(320/910/330/316/327)-<br>22743/1031622743/1032022743/1<br>032722743/1033022743/10910227<br>43 | 5,524,100               | 5,257,117                                        | 266,983          | COMPLETE                                        | In Warranty                                                                                                   |
| 2022 Road Reconstruction 1 (Multi-Asset)                                                         | 10-(320/316/327)-<br>22167/1031622167/1032022167/1<br>032722167                                   | 5,056,305               | 5,023,627                                        | 32,678           | COMPLETE                                        | In Warranty                                                                                                   |
| Asset Management Plan Update & Data Collection                                                   | 10-(320/316/910/327/330)-<br>22150/1031622150/1032022150/1<br>032722150/1033022150/10910221<br>50 | 200,000                 | 86,952                                           | 113,048          | IN PROGRESS                                     | Scoping study to meet legislative requirements.                                                               |
| Pre-Approved Dain City Infrastructure Improvements Stage 1 (Multi-Asset)                         | 10-(320/327/330/910)-<br>22356/1032022356/1032722356/1<br>033022356/1091022356                    | 2,751,305               | 0                                                | 2,751,305        | IN PROGRESS                                     | In Design                                                                                                     |
| Pre-Approved Dain City Redundancy and Security of Water Supply (Multi-Asset)                     | 10-(910/320)-<br>22757/1032022757/1091022757                                                      | 4,869,760               | 2,792,421                                        | 2,077,339        | IN PROGRESS                                     | In Construction                                                                                               |
| <b>TOTAL MULTI-ASSET PARKS</b>                                                                   |                                                                                                   | <u>26,347,461</u>       | <u>20,255,737</u>                                | <u>6,091,725</u> |                                                 |                                                                                                               |
| Trail Improvements                                                                               | 10-410-22500/1041022500                                                                           | 75,000                  | 13,310                                           | 61,690           | IN PROGRESS                                     | Bollard/Trail upgrades - scope developed for standardized trail treatments for crossing point - design stage. |
| Plymouth Park Slow Pitch Lighting Replacement                                                    | 10-410-22407/1041022407                                                                           | 300,000                 | 248,841                                          | 51,159           | COMPLETE                                        | In warranty                                                                                                   |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                         |                         |                                                  |                     |                                                 |                                                                                                                                                          |
|--------------------------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------------------|---------------------|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance            | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                      |
| Stop 19 Trail Lighting Design                                                                    | 10-410-22405/1041022405 | 47,302                  | 275                                              | 47,027              | IN PROGRESS                                     | RFP for design Services to be completed - Summer 2025                                                                                                    |
| General Park Repair & Renewal - Various Locations                                                | 10-410-22410/1041022410 | 100,000                 | 42,934                                           | 57,066              | IN PROGRESS                                     | Remaining funds to be used for Deere Street Park drainage and sidewalk improvements - work to be completed with Playground Renewal Project - summer 2025 |
| Boardwalk Parkette - 2022 Public Realm Program Initiative                                        | 10-410-22411/1041022411 | 195,000                 | 179,841                                          | 15,159              | IN PROGRESS                                     | Ramp, Signage and fencing/post replacements remain - Summer 2025                                                                                         |
| <b>TOTAL PARKS ROADWAYS</b><br>Transportation Master Plan                                        | 10-320-22157/1032022157 | 717,302<br>300,000      | 485,200<br>375,515                               | 232,101<br>(75,515) | COMPLETE                                        | Final invoices to be reconciled.                                                                                                                         |
| Kingsway Road Reconstruction Design                                                              | 10-320-22163/1032022163 | 100,000                 | 99,613                                           | 387                 | IN PROGRESS                                     | In Design, Tender Q2 2025, Construction Q3 2025                                                                                                          |
| Road Needs Study - Urban Area                                                                    | 10-320-22166/1032022166 | 75,000                  | 74,819                                           | 181                 | IN PROGRESS                                     | Reporting under review                                                                                                                                   |
| <b>TOTAL ROADWAYS STORM SEWERS</b><br>SWM Pond Cleaning                                          | 10-327-22351/1032722351 | 475,000<br>587,500      | 549,947<br>79,833                                | (74,947)            |                                                 |                                                                                                                                                          |
| Climate Change Initiatives/Follow Up to Adaptation Plan                                          | 10-327-22390/1032722390 | 50,000                  | 0                                                | 507,667<br>50,000   | IN PROGRESS                                     | In Design                                                                                                                                                |
| Storm Sewer Model Update                                                                         | 10-327-22350/1032722350 | 50,000                  | 3,602                                            | 46,398              | IN PROGRESS                                     | Collecting Flow Data                                                                                                                                     |
| <b>TOTAL STORM SEWERS WASTEWATER</b><br>Broadway Area Infrastructure Renewals Phase II Design    | 10-330-22744/1033022744 | 687,500<br>214,200      | 83,435<br>67,211                                 | 604,065             | IN PROGRESS                                     | In Design                                                                                                                                                |
| 2022 Infrastructure Renewals 3 Design                                                            | 10-330-22749/1033022749 | 88,600                  | 58,318                                           | 30,282              | IN PROGRESS                                     | In Design                                                                                                                                                |
| Lyons Avenue Infrastructure Renewals Design                                                      | 10-330-22741/1033022741 | 125,000                 | 0                                                | 125,000             | IN PROGRESS                                     | In Design                                                                                                                                                |
| <b>TOTAL WASTEWATER WATERWORKS</b><br>Lead Service Replacement Program (Private Side)            | 10-910-22752/1091022752 | 367,800<br>25,000       | 125,529<br>24,500                                | 242,271             |                                                 | Dependant on uptake.                                                                                                                                     |
| Water Model Updates                                                                              | 10-910-22755/1091022755 | 25,000                  | 14,582                                           | 10,418              | IN PROGRESS                                     | Additional updates to be provided.                                                                                                                       |
| <b>TOTAL WATERWORKS</b>                                                                          |                         | 50,000                  | 39,082                                           | 10,918              |                                                 |                                                                                                                                                          |
| <b>TOTAL 2022</b>                                                                                |                         | 36,637,939              | 29,341,777                                       | 7,296,162           |                                                 |                                                                                                                                                          |
| <b>BRIDGES &amp; CULVERTS</b><br>Canal Monolith Wall Maintenance and Inspections                 | 10-320-23205/1032023205 | 325,000                 | 87,215                                           | 237,785             | IN PROGRESS                                     | In Construction                                                                                                                                          |
| <b>TOTAL BRIDGES &amp; CULVERTS</b>                                                              |                         | 325,000                 | 87,215                                           | 237,785             |                                                 |                                                                                                                                                          |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                                               |                         |                                                  |                         |                                                 |                                                                                             |
|--------------------------------------------------------------------------------------------------|-----------------------------------------------|-------------------------|--------------------------------------------------|-------------------------|-------------------------------------------------|---------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number                                | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance                | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                         |
| <b><u>FACILITIES</u></b>                                                                         |                                               |                         |                                                  |                         |                                                 |                                                                                             |
| Pre-Approved New Washroom - Merritt Park (Section 37 supported)                                  | 10-454-23406/1045423406                       | 347,300                 | 0                                                | 347,300                 | IN PROGRESS                                     | Scope being developed with Parks                                                            |
| Youngs Sportsplex Repair & Renewal                                                               | 10-445-23457/1044523457                       | 105,000                 | 72,774                                           | 32,226                  | IN PROGRESS                                     | Project to be completed by September 2025                                                   |
| Electrical Upgrade & Renewal                                                                     | 10-430-23458/1043023458                       | 110,000                 | 48,494                                           | 61,506                  | IN PROGRESS                                     | Further documentation, mapping and safety upgrades of the electrical systems underway       |
| Museum Restoration & Renewal                                                                     | 10-449-23461/1044923461                       | 250,000                 | 232,205                                          | 17,795                  | COMPLETE                                        | In Warranty Period                                                                          |
| Facilities Accessibility AODA Compliance                                                         | 10-430-23465/1043023465                       | 108,943                 | 71,950                                           | 36,993                  | IN PROGRESS                                     | Assessments complete, remaining to be used for completion of recommendations                |
| Merritt Island Washroom Renewal - Phase 1 Demo & Design                                          | 10-454-23469/1045423469                       | 75,000                  | 0                                                | 75,000                  | IN PROGRESS                                     | Demolition and design scope being developed                                                 |
| <b><u>TOTAL FACILITIES</u></b>                                                                   |                                               | <b><u>996,243</u></b>   | <b><u>425,423</u></b>                            | <b><u>570,820</u></b>   |                                                 |                                                                                             |
| <b><u>FIRE</u></b>                                                                               |                                               |                         |                                                  |                         |                                                 |                                                                                             |
| Replace Pumper #2                                                                                | 10-210-23050/1021023050                       | 1,150,000               | 2,891                                            | 1,147,109               | IN PROGRESS                                     | turbulent market and hope to combine purchases for cost savings                             |
| Replace Rescue No. 1 - Heavy Rescue/86                                                           | 10-210-23056/1021023056                       | 950,000                 | 737,760                                          | 212,240                 | IN PROGRESS                                     | truck delivered, upfitting and equipping is underway                                        |
| Fire Portable Radio Communications                                                               | 10-210-23053/1021023053                       | 400,000                 | 177,699                                          | 222,301                 | IN PROGRESS                                     | radio equipment purchase and contract completion in Q2 2025                                 |
| Additional Safety Equipment - 8 Probationary Firefighters                                        | 10-210-23063/1021023063                       | 85,000                  | 81,393                                           | 3,607                   | IN PROGRESS                                     | completed in Q1 2025                                                                        |
| <b><u>TOTAL FIRE</u></b>                                                                         |                                               | <b><u>2,585,000</u></b> | <b><u>999,743</u></b>                            | <b><u>1,585,257</u></b> |                                                 |                                                                                             |
| <b><u>GENERAL</u></b>                                                                            |                                               |                         |                                                  |                         |                                                 |                                                                                             |
| New Technology Equipment/Licensing                                                               | 10-131-23000/1013123000                       | 75,000                  | 14,160                                           | 60,840                  | IN PROGRESS                                     |                                                                                             |
| Appraisal Survey Cost                                                                            | 10-710-23550/1071023550                       | 50,000                  | 41,744                                           | 8,256                   | IN PROGRESS                                     |                                                                                             |
| New Zoning By-law                                                                                | 10-825-23655/1082523655                       | 150,000                 | 0                                                | 150,000                 | IN PROGRESS                                     | RFP document is being developed will be released once Official Plan is approved by Council. |
| Public Works Masterplan                                                                          | 10-825-23653/1082523653                       | 150,000                 | 7,021                                            | 142,979                 | IN PROGRESS                                     |                                                                                             |
| 5 Year Master Plan - IS                                                                          | 10-131-23002/1013123002                       | 75,000                  | 35,107                                           | 39,893                  | IN PROGRESS                                     | Completed in 2025                                                                           |
| Master GIS Plan/ Strategy - 5 Year                                                               | 10-825-23654/1082523654                       | 75,000                  | 4,757                                            | 70,243                  | IN PROGRESS                                     | Project scheduled to be completed Q3 2025                                                   |
| <b><u>TOTAL GENERAL</u></b>                                                                      |                                               | <b><u>575,000</u></b>   | <b><u>102,790</u></b>                            | <b><u>472,210</u></b>   |                                                 |                                                                                             |
| <b><u>MULTI-ASSET</u></b>                                                                        |                                               |                         |                                                  |                         |                                                 |                                                                                             |
| Kingsway Road Reconstruction and Watermain Upgrade (Roads) Phase 1 of 2 (316/320/327)            | 10-320-23163/1031623163/1032023163/1032723163 | 634,000                 | 28,957                                           | 605,043                 | IN PROGRESS                                     | In Design (Budget is Year 1 of 2), Tender Q2 2025, Construction Q3 2025                     |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                                                                     |                              |                                                  |                            |                                                 |                                                                                                                                                                                                      |
|--------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------|--------------------------------------------------|----------------------------|-------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number                                                      | Capital Approved Budget      | Actual Expenditures to the end of December, 2024 | Variance                   | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                                                                  |
| Asset Management Plan Update (Level of Service) (320/316/327/910/330)                            | 10-320-23150/1031623150/1032023150/1032723150/1033023150/1091023150 | 100,000                      | 57,008                                           | 42,992                     | IN PROGRESS                                     | Final report to be delivered June 2025                                                                                                                                                               |
| Kingsway Watermain Replacement (910/316/320)                                                     | 10-910-23769/1031623769/1032023769/1091023769                       | 235,000                      | 134,151                                          | 100,849                    | COMPLETE                                        | In Warranty, Development Cost Share                                                                                                                                                                  |
| 2023 Road Reconstruction (Roads) (320/316/327)                                                   | 10-320-23168/1031623168/1032023168/1032723168                       | 2,641,300                    | 2,457,186                                        | 184,114                    | COMPLETE                                        | In Warranty                                                                                                                                                                                          |
| 2023 Road Resurfacing (320/316)                                                                  | 10-320-23169/1031623169/1032023169                                  | 2,641,600                    | 1,658,944                                        | 982,656                    | COMPLETE                                        | In Warranty                                                                                                                                                                                          |
| 2023-301 Infrastructure Renewals 1 (320/330/327/316)                                             | 10-320-23715/1031623715/1032023715/1032723715/1033023715            | 4,766,000                    | 2,995,045                                        | 1,770,955                  | COMPLETE                                        | In Warranty                                                                                                                                                                                          |
| Pre-Approved Broadway Avenue Sanitary Trunk Sewer Construction (320/330/327)                     | 10-330-23744/1032023744/1032723744/1033023744                       | 3,771,290                    | 3,471,317                                        | 299,973                    | COMPLETE                                        | In Warranty                                                                                                                                                                                          |
| 2023-303 Infrastructure Renewals 2 (330/910/320/327/316) Phase 1 of 2                            | 10-330-23745/1031623745/1032023745/1032723745/1033023745/1091023745 | 1,793,750                    | 31,946                                           | 1,761,804                  | IN PROGRESS                                     | In Construction (Budget is Year 1 of 2)                                                                                                                                                              |
| Kingsway Road Reconstruction and Watermain Upgrade (910/330)                                     | 10-910-23163/1033023163/1091023163                                  | 1,122,000                    | 286,806                                          | 835,194                    | IN PROGRESS                                     | In Design (Budget is Year 1 of 2), Tender Q2 2025, Construction Q3 2025                                                                                                                              |
| Laugher Avenue (Southworth Subdivision) (320/910/327)                                            | 10-320-23772/1032023772/1032723772/1091023772                       | 360,000                      | 175,208                                          | 184,792                    | IN PROGRESS                                     | Development Cost Share, Under Construction, first invoice paid in July, with top coat and remainder of payment expected next year                                                                    |
| Bradley Street (Waterways Common Phase 3) (320/327)                                              | 10-320-23172/1032023172/1032723172                                  | 124,000                      | 88,635                                           | 35,365                     | COMPLETE                                        | Development Cost Share, In Warranty, Top Asphalt to be Completed in 2024                                                                                                                             |
| <b>TOTAL MULTI-ASSET PARKS</b><br>Recreational Corridor Improvements                             | 10-410-23402/1041023402                                             | <u>18,188,940</u><br>200,000 | <u>11,385,204</u><br>115,776                     | <u>6,803,736</u><br>84,224 | <u>IN PROGRESS</u>                              | Some work completed - remaining funds for SNRC Drainage/pathway repairs. Survey work completed - drainage design work underway - anticipated fall construction work after rowing season is completed |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                         |                         |                                                  |          |                                                 |                                                                                                                            |
|--------------------------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------------------|----------|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                        |
| Cemetery Monument Assessment                                                                     | 10-410-23408/1041023408 | 35,000                  | 33,581                                           | 1,419    | IN PROGRESS                                     | Phase one completed, second round of assessments are underway.                                                             |
| General Parkland Renewal and Restoration                                                         | 10-410-23410/1041023410 | 300,000                 | 143,655                                          | 156,345  | IN PROGRESS                                     | Funds for Love MY Park Projects and Parkland Repairs - Summer 2025                                                         |
| Baseball Infield Conversion                                                                      | 10-412-23405/1041223405 | 120,000                 | 0                                                | 120,000  | IN PROGRESS                                     | CS-2025-18 Baseball Infield Conversion Project Changes approved - work to go for quotes summer 2025 with fall construction |
| Public Art Projects                                                                              | 10-410-23419/1041023419 | 20,000                  | 8,692                                            | 11,308   | IN PROGRESS                                     | 2025-2-21 - Remaining funds for Market PRIP directed toward Public Art for space - scheduled for completion in November    |
| Merritt Park Improvements                                                                        | 10-410-23420/1041023420 | 85,000                  | 0                                                | 85,000   | IN PROGRESS                                     | Concept design is complete - RFP is being developed - to be combined with Merritt Parks Washroom Project                   |
| Woodlawn Cemetery Paving Design                                                                  | 10-410-23421/1041023421 | 25,000                  | 0                                                | 25,000   | IN PROGRESS                                     | RFP being developed                                                                                                        |
| Pre-Approved Tree Replacement Program                                                            | 10-410-23422/1041023422 | 400,000                 | 0                                                | 400,000  | IN PROGRESS                                     | Waiting for FED's for decision on funding - Natural Infrastructure Fund                                                    |
| Pre-Approved Merritt Island Park Renewal- Niagara Region Water Treatment Plant Expansion         | 10-410-23423/1041023423 | 0                       | 9,057                                            | (9,057)  | IN PROGRESS                                     | Agreements with the Region and project funding determined in February 2025.                                                |
| Parks & Trails Condition Assessment Initiative                                                   | 10-410-23424/1041023424 | 75,000                  | 0                                                | 75,000   | IN PROGRESS                                     | Scope of work has been completed - FRP being developed and will be sent out May 2025                                       |
| Deere St Park Playground Replacement                                                             | 10-410-23425/1041023425 | 400,000                 | 11,906                                           | 388,094  | IN PROGRESS                                     | Project underway, final design stage and will go out for tender in May - Construction planned for Summer 2025              |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                         |                         |                                                  |                  |                                                 |                                                                                                                                         |
|--------------------------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------------------|------------------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                     |
| St. George Park Playground Replacement                                                           | 10-410-23426/1041023426 | 400,000                 | 8,650                                            | 391,350          | IN PROGRESS                                     | Project underway, final design stage and will go out for tender in May - Construction planned for late Summer 2025 St George Family Day |
| Memorial Park Playground Replacement                                                             | 10-410-23427/1041023427 | 400,000                 | 29,480                                           | 370,520          | IN PROGRESS                                     | Project underway, final design stage and will go out for tender in May - Construction planned for Summer 2025                           |
| <b>TOTAL PARKS ROADWAYS</b><br>Surface Treatment Program - Rural Roads                           |                         | <b>2,460,000</b>        | <b>360,796</b>                                   | <b>2,099,204</b> |                                                 |                                                                                                                                         |
|                                                                                                  | 10-320-23153/1032023153 | 683,000                 | 666,090                                          | 16,910           | COMPLETE                                        | Funding to be issued Q3 on the next debenture issuance.                                                                                 |
| <b>TOTAL ROADWAYS SIDEWALKS</b><br>Condition Related Replacements & Missing Links                |                         | <b>683,000</b>          | <b>666,090</b>                                   | <b>16,910</b>    |                                                 |                                                                                                                                         |
|                                                                                                  | 10-316-23102/1031623102 | 330,000                 | 174,593                                          | 155,407          | COMPLETE                                        | In Warranty                                                                                                                             |
| <b>TOTAL SIDEWALKS STORM SEWERS</b><br>Storm Sewer Model Update                                  |                         | <b>330,000</b>          | <b>174,593</b>                                   | <b>155,407</b>   |                                                 |                                                                                                                                         |
|                                                                                                  | 10-327-23350/1032723350 | 50,000                  | 0                                                | 50,000           | IN PROGRESS                                     | Model Update in progress                                                                                                                |
| Pre-Approved David Street Channel Rehabilitation                                                 | 10-327-23353/1032723353 | 325,000                 | 0                                                | 325,000          | IN PROGRESS                                     | In Design, Construction dependant on NIF funding                                                                                        |
| <b>TOTAL STORM SEWERS TRAFFIC</b><br>Digital Parking Permits                                     |                         | <b>375,000</b>          | <b>0</b>                                         | <b>375,000</b>   |                                                 |                                                                                                                                         |
|                                                                                                  | 10-321-23252/1032123252 | 20,000                  | 7,886                                            | 12,114           | IN PROGRESS                                     |                                                                                                                                         |
| <b>TOTAL TRAFFIC WASTEWATER</b><br>Canal Bank Street Sewer Removal                               |                         | <b>20,000</b>           | <b>7,886</b>                                     | <b>12,114</b>    |                                                 |                                                                                                                                         |
|                                                                                                  | 10-330-23749/1033023749 | 448,000                 | 455,049                                          | (7,049)          | COMPLETE                                        | In Warranty                                                                                                                             |
| CSO & Sewer System Flow Level Monitoring (Mandatory)                                             | 10-330-23702/1033023702 | 300,000                 | 291,077                                          | 8,923            | COMPLETE                                        | Awaiting final invoicing.                                                                                                               |
| Sanitary Sewer Model Update                                                                      | 10-330-23722/1033023722 | 50,000                  | 0                                                | 50,000           | IN PROGRESS                                     | Model Update in progress                                                                                                                |
| Ontario Road Trunk Sanitary Sewer Design                                                         | 10-330-23720/1033023720 | 100,000                 | 34,111                                           | 65,889           | IN PROGRESS                                     | Phase 1 Ontario Street Trunk Sewer - In Design, Tender RFP to be posted Q3 2025                                                         |
| Fitch Street SPS Decommissioning Study                                                           | 10-330-23701/1033023701 | 150,000                 | 0                                                | 150,000          | IN PROGRESS                                     |                                                                                                                                         |
| <b>TOTAL WASTEWATER WATERWORKS</b><br>Water Model Updates                                        |                         | <b>1,048,000</b>        | <b>780,237</b>                                   | <b>267,763</b>   |                                                 |                                                                                                                                         |
|                                                                                                  | 10-910-23755/1091023755 | 50,000                  | 46,033                                           | 3,967            | IN PROGRESS                                     | Additional updates to be completed.                                                                                                     |
| Fleet Replacements Water Eng                                                                     | 10-910-23301/1091023301 | 540,000                 | 384,194                                          | 155,806          | IN PROGRESS                                     | Service truck vehicle outstanding                                                                                                       |
| Lead Service Replacement Program (Municipal Side)                                                | 10-910-23753/1091023753 | 1,890,000               | 1,427,999                                        | 462,001          | COMPLETE                                        | In Warranty                                                                                                                             |
| Sylvan Drive Water Service Replacements                                                          | 10-910-23754/1091023754 | 210,000                 | 148,400                                          | 61,600           | COMPLETE                                        | In Warranty                                                                                                                             |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                                    |                         |                                                  |                   |                                                 |                                                                                                                                                      |
|--------------------------------------------------------------------------------------------------|------------------------------------|-------------------------|--------------------------------------------------|-------------------|-------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number                     | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance          | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                  |
| Pre-Approved Quaker Road Watermain Replacement                                                   | 10-910-23770/1032023770/1091023770 | 1,295,000               | 0                                                | 1,295,000         | IN PROGRESS                                     | In Construction, Region Cost Share                                                                                                                   |
| Hagar Street Watermain Replacement                                                               | 10-910-23773/1091023773            | 339,000                 | 0                                                | 339,000           | ON-HOLD                                         | Development Cost Share, Developer reviewing possible amended design.                                                                                 |
| <b>TOTAL WATERWORKS</b>                                                                          |                                    | <u>4,314,000</u>        | <u>2,006,626</u>                                 | <u>2,307,374</u>  |                                                 |                                                                                                                                                      |
| <b>TOTAL 2023</b>                                                                                |                                    | <u>31,900,183</u>       | <u>16,996,604</u>                                | <u>14,903,579</u> |                                                 |                                                                                                                                                      |
| <b>2024</b>                                                                                      |                                    |                         |                                                  |                   |                                                 |                                                                                                                                                      |
| <b>BRIDGES &amp; CULVERTS</b>                                                                    |                                    |                         |                                                  |                   |                                                 |                                                                                                                                                      |
| 2024 Bridge & Culvert Inspections and Report (Biannual)                                          | 10-320-24201/1032024201            | 30,000                  | 6,702                                            | 23,298            | IN PROGRESS                                     | Final report has been submitted.                                                                                                                     |
| <b>TOTAL BRIDGES &amp; CULVERTS FACILITIES</b>                                                   |                                    | <u>30,000</u>           | <u>6,702</u>                                     | <u>23,298</u>     |                                                 |                                                                                                                                                      |
| Maple Park Pool Heater                                                                           | 10-438-24474/1043824474            | 335,269                 | 346,442                                          | (11,173)          | IN PROGRESS                                     | Project underway and to be completed by the end of June 2025                                                                                         |
| Welland Community Centre Repair & Renewal                                                        | 10-434-24482/1043424482            | 255,000                 | 4,445                                            | 250,555           | IN PROGRESS                                     | Scopes developed and tendered, work to be completed by September 2025                                                                                |
| City Hall Repair & Renewal                                                                       | 10-439-24483/1043924483            | 165,000                 | 1,089                                            | 163,911           | IN PROGRESS                                     | Scopes being developed and tendered                                                                                                                  |
| Courthouse Repairs & Renewal                                                                     | 10-442-24484/1044224484            | 685,000                 | 0                                                | 685,000           | IN PROGRESS                                     | Project currently being designed                                                                                                                     |
| Service Centre Repairs & Renewal                                                                 | 10-444-24485/1044424485            | 495,000                 | 11,814                                           | 483,186           | IN PROGRESS                                     | Scopes developed and being tendered, to be completed in 2025                                                                                         |
| Museum Repairs & Renewals                                                                        | 10-449-24486/1044924486            | 315,000                 | 2,030                                            | 312,970           | IN PROGRESS                                     | Project tendered and awarded, to be completed in 2025                                                                                                |
| Facilities - Ancillary Buildings Repairs & Renewal                                               | 10-454-24487/1045424487            | 100,000                 | 18,817                                           | 81,183            | IN PROGRESS                                     | Scopes developed and tendered                                                                                                                        |
| Playfield Repair & Renewal                                                                       | 10-412-24488/1041224488            | 20,000                  | 19,954                                           | 46                | COMPLETE                                        | Close Account.                                                                                                                                       |
| Facilities Accessibility Upgrades                                                                | 10-430-24454/1043024454            | 150,000                 | 0                                                | 150,000           | IN PROGRESS                                     | Projects scoped and work underway                                                                                                                    |
| Rec Rentals Equipment Renewal                                                                    | 10-447-24501/1044724501            | 10,000                  | 0                                                | 10,000            | IN PROGRESS                                     | For equipment replacements at Rec Rentals. Inventory will be reviewed again in the spring of 2025 to determine if any replacements will be required. |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                           |                         |                                                  |                  |                                                 |                                                                                                     |
|--------------------------------------------------------------------------------------------------|---------------------------|-------------------------|--------------------------------------------------|------------------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number            | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                 |
| Future Arena Needs & Feasibility Study                                                           | 10-432-244 77/10432224477 | 150,000                 | 53,882                                           | 96,118           | IN PROGRESS                                     | Project underway and to be completed by July 2025                                                   |
| Youngs Sportsplex Repair & Renewal                                                               | 10-445-24458/1044524458   | 75,000                  | 3,460                                            | 71,540           | IN PROGRESS                                     | Project scope developed and work being tendered and completed                                       |
| Main Arena Repairs & Renewals                                                                    | 10-432-24455/10432224455  | 400,000                 | 57,173                                           | 342,827          | IN PROGRESS                                     | Project designed and out for tender                                                                 |
| Market Repair & Renewal                                                                          | 10-436-24459/1043624459   | 97,500                  | 21,533                                           | 75,967           | IN PROGRESS                                     | Project scoped and currently being tendered                                                         |
| MSC Stores Area Asbestos Abatement                                                               | 10-444-24462/1044424462   | 20,000                  | 12,720                                           | 7,280            | IN PROGRESS                                     | Remaining funds to be used for additional removals in stores area                                   |
| Facilities Security Consultant                                                                   | 10-430-24465/1043024465   | 73,936                  | 0                                                | 73,936           | IN PROGRESS                                     | Project underway and to be completed by June 2025                                                   |
| St. George Park Pavilion Replacement                                                             | 10-454-24466/1045424466   | 350,000                 | 0                                                | 350,000          | IN PROGRESS                                     | Project scoped and designed as part of the St. George Park Improvements                             |
| Cooks Mills Facility Feasibility Study & Design                                                  | 10-448-24468/1044824468   | 50,000                  | 10,993                                           | 39,007           | IN PROGRESS                                     | Project underway and to be completed by July 2025                                                   |
| Arena Equipment Upgrades & Renewals                                                              | 10-432-24470/1043224470   | 95,000                  | 41,765                                           | 53,235           | IN PROGRESS                                     | Final improvements to be completed in June 2025                                                     |
| <b>TOTAL FACILITIES FIRE</b>                                                                     |                           | <b>3,841,705</b>        | <b>606,118</b>                                   | <b>3,235,588</b> |                                                 |                                                                                                     |
| SCBA Upgrade                                                                                     | 10-210-24051/1021024051   | 425,000                 | 300,955                                          | 124,045          | IN PROGRESS                                     | Council approved the deferral of purchasing to optimize warranty coverage to minimize repairs costs |
| Uniforms & Clothing                                                                              | 10-210-24060/1021024060   | 65,000                  | 86,610                                           | (21,610)         | COMPLETE                                        | Invoices to be reconciled.                                                                          |
| Capital Equipment - Fire                                                                         | 10-210-24061/1021024061   | 135,000                 | 115,182                                          | 19,818           | IN PROGRESS                                     | completed in 2025                                                                                   |
| Special Operations and Highrise Firefighting                                                     | 10-210-24054/1021024054   | 95,000                  | 14,396                                           | 80,604           | IN PROGRESS                                     | staff trialing new equipment to modernize department                                                |
| Safety Equipment for Probationary Firefighters (7)                                               | 10-210-24062/1021024062   | 76,000                  | 52,598                                           | 23,402           | IN PROGRESS                                     | finalized in 2025, purchasing offset to optimize pricing and warranty coverage                      |
| <b>TOTAL FIRE FLEET</b>                                                                          |                           | <b>796,000</b>          | <b>569,741</b>                                   | <b>226,259</b>   |                                                 |                                                                                                     |
| Pre-Approved Fleet Rotary Lift Replacement                                                       | 10-323-24303/1032324303   | 475,000                 | 8,975                                            | 466,025          | IN PROGRESS                                     |                                                                                                     |
| <b>TOTAL FLEET</b>                                                                               |                           | <b>475,000</b>          | <b>8,975</b>                                     | <b>466,025</b>   |                                                 |                                                                                                     |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                                                                     |                         |                                                  |                |                                                 |                                                                         |
|--------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------|-------------------------------------------------|-------------------------------------------------------------------------|
| Function                                                                                         | Account Number                                                      | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance       | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                     |
| <b>GENERAL</b>                                                                                   |                                                                     |                         |                                                  |                |                                                 |                                                                         |
| Capital Equipment - IS                                                                           | 10-131-24001/1013124001                                             | 240,000                 | 225,585                                          | 14,415         | IN PROGRESS                                     |                                                                         |
| New Downtown Community Improvement Plan                                                          | 10-825-24650/1082524650                                             | 110,000                 | 33,496                                           | 76,504         | IN PROGRESS                                     | To be complete in Fall 2025                                             |
| Update Brownfield CIP                                                                            | 10-825-24651/1082524651                                             | 70,000                  | 26,442                                           | 43,558         | IN PROGRESS                                     | To be complete in Fall 2025                                             |
| Document Management System - Phase 2                                                             | 10-131-24652/1013124652                                             | 100,000                 | 84,885                                           | 15,115         | IN PROGRESS                                     | To be completed by end of 2025                                          |
| <b>TOTAL GENERAL MULTI-ASSET</b>                                                                 |                                                                     | <b>520,000</b>          | <b>370,408</b>                                   | <b>149,592</b> |                                                 |                                                                         |
| Water Meter Replacements- Phase 1 (Water and Sanitary Sewer)                                     | 10-910-24751/1033024751/1091024751                                  | 2,405,797               | 2,440,013                                        | (34,217)       | IN PROGRESS                                     |                                                                         |
| Sanitary Sewer Spot Repairs (Wastewater/Roads)                                                   | 10-330-24706/1032024706/1033024706                                  | 585,700                 | 0                                                | 585,700        | IN PROGRESS                                     | In Construction                                                         |
| West Main Area Phase II Construction (Roads/Storm/Sidewalk/Wastewater/Water)                     | 10-320-24165/1031624165/1032024165/1032724165/1033024165/1091024165 | 3,811,000               | 0                                                | 3,811,000      | IN PROGRESS                                     | In Design, Tender Q2 2025, Construction Q3 2025                         |
| First Street Infrastructure Renewals (Wastewater/Water/Storm/Sidewalk/Roads)                     | 10-330-24749/1031624749/1032024749/1032724749/1033024749/1091024749 | 1,263,500               | 0                                                | 1,263,500      | IN PROGRESS                                     | Phase I In Construction                                                 |
| 2024 Road Reconstruction 1 (Roads/Storm/Wastewater/Water/Sidewalks)                              | 10-320-24171/1031624171/1032024171/1032724171/1033024171/1091024171 | 2,201,300               | 1,854,277                                        | 347,023        | IN PROGRESS                                     | In Construction                                                         |
| 2024 Road Reconstruction 2 (Roads/Sidewalk/Storm/Wastewater)                                     | 10-320-24168/1031624168/1032024168/1032724168/1033024168            | 1,789,300               | 1,047,126                                        | 742,174        | IN PROGRESS                                     | In Construction                                                         |
| Kingsway Road Reconstruction and Watermain Upgrade (Roads/Storm/Sidewalks) Phase 2 of 2          | 10-320-24163/1031624163/1032024163/1032724163                       | 1,481,000               | 656,188                                          | 824,812        | IN PROGRESS                                     | In Design (Budget is Year 2 of 2), Tender Q2 2025, Construction Q3 2025 |
| 2023-303 Infrastructure Renewals 2 (Wastewater/Water/Roads/Storm/Sidewalks) Phase 2 of 2         | 10-330-24745/1031624745/1032024745/1032724745/1033024745/1091024745 | 1,789,450               | 3,654                                            | 1,785,796      | IN PROGRESS                                     | In Construction (Budget is Year 2 of 2)                                 |
| River-Down Industrial Subdivision - New Road (Roads/Storm/Water/Wastewater)                      | 10-320-24155/1032024155/1032724155/1033024155/1091024155            | 2,983,000               | 0                                                | 2,983,000      | ON-HOLD                                         | Dependent on development.                                               |
| Consolidated Linear Infrastructure Requirements (Wastewater/Storm)                               | 10-330-24351/1032724351/1033024351                                  | 450,000                 | 32,395                                           | 417,605        | IN PROGRESS                                     | Project in progress                                                     |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                                                          |                         |                                                  |                   |                                                 |                                                                                                                                                                             |
|--------------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------|--------------------------------------------------|-------------------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number                                           | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance          | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                                         |
| 2024 Road Resurfacing<br>(Roads/Storm/Sidewalks/Wastewater)                                      | 10-320-24169/1031624169/1032024169/1032724169/1033024169 | 1,125,400               | 1,001,078                                        | 124,322           | COMPLETE                                        | In Warranty                                                                                                                                                                 |
| <b>TOTAL MULTI-ASSET</b>                                                                         |                                                          | <b>19,885,447</b>       | <b>7,034,732</b>                                 | <b>12,850,715</b> |                                                 |                                                                                                                                                                             |
| <b>PARKS</b>                                                                                     |                                                          |                         |                                                  |                   |                                                 |                                                                                                                                                                             |
| Pre-Approved Maple Park Playground Replacement                                                   | 10-410-24401/1041024401                                  | 400,000                 | 0                                                | 400,000           | IN PROGRESS                                     | Agreement has been signed with consultant - Survey work is completed and concept design is underway - community engagement on the playground renewal to take place in June. |
| Pre-Approved Manchester Park Replace Park Playground & Related Landscaping                       | 10-410-24421/1041024421                                  | 400,000                 | 0                                                | 400,000           | IN PROGRESS                                     | Agreement has been signed with consultant - Survey work is completed and concept design is underway - community engagement on the playground renewal to take place in June  |
| Trail Improvements                                                                               | 10-410-24500/1041024500                                  | 75,000                  | 0                                                | 75,000            | IN PROGRESS                                     | Bollard/Trail upgrades - scope developed for standardized trail treatments for crossing point - design stage.                                                               |
| Recreational Corridor Improvements                                                               | 10-410-24402/1041024402                                  | 200,000                 | 0                                                | 200,000           | IN PROGRESS                                     | Funding for Pathway Repairs/small improvements and slope repair - tender being developed for slope repair near train bridge and will be issued in May 2025                  |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                         |                         |                                                  |          |                                                 |                                                                                                                                                                             |
|--------------------------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------------------|----------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                                         |
| Vista Park - Master Plan                                                                         | 10-410-24403/1041024403 | 250,000                 | 0                                                | 250,000  | IN PROGRESS                                     | Site visit has been completed - report to come to council in June for update on project and next steps - updated concept design and community engagement to follow.         |
| Burger Park Hardball Diamond Light Replacement                                                   | 10-412-24405/1041224405 | 350,000                 | 0                                                | 350,000  | IN PROGRESS                                     | RFP to be developed for consulting services.                                                                                                                                |
| Cricknet Pitch Enhancements(Cooks Mills)                                                         | 10-412-24407/1041224407 | 60,000                  | 0                                                | 60,000   | ON-HOLD                                         | On hold due to Cooks Mills Study -                                                                                                                                          |
| General Parkland Renewal and Restoration                                                         | 10-410-24406/1041024406 | 300,000                 | 77,921                                           | 222,079  | IN PROGRESS                                     | Love My Park Projects/ General Park Repairs as needed - awaiting invoices                                                                                                   |
| Rotary Parking Paving and Sand Area Design                                                       | 10-410-24414/1041024414 | 50,000                  | 0                                                | 50,000   | IN PROGRESS                                     | Q4-2025                                                                                                                                                                     |
| Parks Sanitation Improvements                                                                    | 10-410-24415/1041024415 | 100,000                 | 47,993                                           | 52,007   | IN PROGRESS                                     | New Standard Garbage Receptacles - parks being reviewed for next round of replacements                                                                                      |
| Public Art Projects                                                                              | 10-410-24419/1041024419 | 20,000                  | 0                                                | 20,000   | IN PROGRESS                                     | Toronto Art Restoration scheduled to complete work June 2025 , this work was quoted at \$27,000.00, the remaining 7,0000 will be used from the 2025 funding.                |
| Pre-Approved Bemus Park Playground Replacement                                                   | 10-410-24420/1041024420 | 400,000                 | 0                                                | 400,000  | IN PROGRESS                                     | Agreement has been signed with consultant - Survey work is completed and concept design is underway - community engagement on the playground renewal to take place in June. |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                         |                         |                                                  |                  |                                                 |                                                                                                                                                                             |
|--------------------------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------------------|------------------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                                         |
| Parks, Recreation & Culture Master Plan - UPDATE                                                 | 10-410-24469/1041024469 | 25,000                  | 0                                                | 25,000           | IN PROGRESS                                     | Agreement has been signed with consultant - Survey work is completed and concept design is underway - community engagement on the playground renewal to take place in June. |
| Pre-Approved Michael Drive Parkette                                                              | 10-410-24422/1041024422 | 300,000                 | 6,106                                            | 293,894          | IN PROGRESS                                     | Engagement completed, Designs currently underway .                                                                                                                          |
| Dog Park Improvements                                                                            | 10-410-24423/1041024423 | 25,000                  | 0                                                | 25,000           | IN PROGRESS                                     | Public Engagement to take place Spring 2025 to determine upgrades and priorities                                                                                            |
| Chippawa Park Paving Repairs                                                                     | 10-410-24425/1041024425 | 150,000                 | 78,399                                           | 71,601           | COMPLETE                                        | In Warranty - Topcoat completed May 2025 - final invoicing remains.                                                                                                         |
| Chippawa Park Weller Ave Entrance Redesign                                                       | 10-410-24426/1041024426 | 20,000                  | 0                                                | 20,000           | IN PROGRESS                                     | Q4-2025                                                                                                                                                                     |
| Abbey Road Woodlot Trail                                                                         | 10-410-24427/1041024427 | 75,000                  | 4,999                                            | 70,001           | IN PROGRESS                                     | Q4-2025                                                                                                                                                                     |
| <b>TOTAL PARKS ROADWAYS</b>                                                                      |                         | <b>3,200,000</b>        | <b>215,417</b>                                   | <b>2,984,583</b> |                                                 |                                                                                                                                                                             |
| Surface Treatment Program - Rural Roads                                                          | 10-320-24153/1032024153 | 634,725                 | 535,715                                          | 99,010           | COMPLETE                                        | In Warranty                                                                                                                                                                 |
| Asphalt Patching                                                                                 | 10-320-24154/1032024154 | 240,000                 | 156,293                                          | 83,707           | IN PROGRESS                                     | In Construction                                                                                                                                                             |
| <b>TOTAL ROADWAYS SIDEWALKS</b>                                                                  |                         | <b>874,725</b>          | <b>692,008</b>                                   | <b>182,717</b>   |                                                 |                                                                                                                                                                             |
| Sidewalks - Condition Related Replacements and Missing Links                                     | 10-316-24102/1031624102 | 275,000                 | 177,850                                          | 97,150           | IN PROGRESS                                     | In Construction                                                                                                                                                             |
| Quaker Road Sidewalk                                                                             | 10-316-24161/1031624161 | 200,000                 | 0                                                | 200,000          | ON-HOLD                                         | To be included with full road reconstruction.                                                                                                                               |
| <b>TOTAL SIDEWALKS STORM SEWERS</b>                                                              |                         | <b>475,000</b>          | <b>177,850</b>                                   | <b>297,150</b>   |                                                 |                                                                                                                                                                             |
| Storm Sewer Model Update                                                                         | 10-327-24350/1032724350 | 25,000                  | 0                                                | 25,000           | IN PROGRESS                                     | Model Update in progress                                                                                                                                                    |
| CC TV Program (Storm)                                                                            | 10-327-24354/1032724354 | 150,000                 | 80,383                                           | 69,617           | IN PROGRESS                                     | Project in progress                                                                                                                                                         |
| David Street Flow Diversion Study                                                                | 10-327-24352/1032724352 | 200,000                 | 62,215                                           | 137,785          | IN PROGRESS                                     | Project in progress                                                                                                                                                         |
| <b>TOTAL STORM SEWERS TRAFFIC</b>                                                                |                         | <b>375,000</b>          | <b>142,599</b>                                   | <b>232,401</b>   |                                                 |                                                                                                                                                                             |
| Traffic Control Hardware                                                                         | 10-321-24251/1032124251 | 146,347                 | 69,639                                           | 76,708           | IN PROGRESS                                     |                                                                                                                                                                             |
| Streetlighting_ Wiring & Pole Replacements                                                       | 10-321-24253/1032124253 | 60,000                  | 39,847                                           | 20,153           | IN PROGRESS                                     |                                                                                                                                                                             |
| Temporary speed signs                                                                            | 10-321-24254/1032124254 | 55,000                  | 33,969                                           | 21,032           | IN PROGRESS                                     |                                                                                                                                                                             |
| 2024 Vision Zero - Road Safety Programs                                                          | 10-321-24299/1032124299 | 124,475                 | 0                                                | 124,475          | IN PROGRESS                                     |                                                                                                                                                                             |
| <b>TOTAL TRAFFIC WASTEWATER</b>                                                                  |                         | <b>385,822</b>          | <b>143,455</b>                                   | <b>242,368</b>   |                                                 |                                                                                                                                                                             |
| CSO & Sewer System Flow Level Monitoring (Mandatory)                                             | 10-330-24702/1033024702 | 300,000                 | 151,351                                          | 148,649          | IN PROGRESS                                     |                                                                                                                                                                             |
| Sanitary Sewer Model Update                                                                      | 10-330-24722/1033024722 | 25,000                  | 8,222                                            | 16,778           | IN PROGRESS                                     | Model Update in progress                                                                                                                                                    |
| CC TV Program (Wastewater)                                                                       | 10-330-24730/1033024730 | 250,000                 | 190,960                                          | 59,040           | IN PROGRESS                                     | Project in progress                                                                                                                                                         |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                         |                         |                                                  |                   |                                                 |                                                                          |
|--------------------------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------------------|-------------------|-------------------------------------------------|--------------------------------------------------------------------------|
| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance          | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                      |
| Plymouth Area Street I/I Investigation and Reduction                                             | 10-330-24703/1033024703 | 75,000                  | 51,629                                           | 23,371            | IN PROGRESS                                     | Awaiting final invoicing.                                                |
| Sanitary Sewer Lining                                                                            | 10-330-24707/1033024707 | 500,000                 | 0                                                | 500,000           | IN PROGRESS                                     | In Construction                                                          |
| <b>TOTAL WASTEWATER</b>                                                                          |                         | <b>1,150,000</b>        | <b>402,162</b>                                   | <b>747,838</b>    |                                                 |                                                                          |
| Kingsway Watermain Upgrade (Kingsway Subdivision)                                                | 10-910-24771/1091024771 | 937,800                 | 10,741                                           | 927,059           | IN PROGRESS                                     | Development Cost Share - In Design, Tender Q2 2025, Construction Q3 2025 |
| Pre-Approved 2024 Fleet Capital Replacements                                                     | 10-910-24305/1091024305 | 419,000                 | 0                                                | 419,000           | IN PROGRESS                                     |                                                                          |
| Water Model Updates                                                                              | 10-910-24755/1091024755 | 25,000                  | 0                                                | 25,000            | IN PROGRESS                                     |                                                                          |
| <b>TOTAL WATERWORKS</b>                                                                          |                         | <b>1,381,800</b>        | <b>10,741</b>                                    | <b>1,371,059</b>  |                                                 |                                                                          |
| <b>TOTAL 2024</b>                                                                                |                         | <b>33,390,500</b>       | <b>10,380,908</b>                                | <b>23,009,592</b> |                                                 |                                                                          |
| <b>MULTI-PHASE/ MULTI- BUDGETED YEAR PROJECTS</b>                                                |                         |                         |                                                  |                   |                                                 |                                                                          |
| <b>FIRE STATIONS #1 (Including Training Tower) &amp; #2</b>                                      |                         |                         |                                                  |                   |                                                 |                                                                          |
| TRAINING FIELD -ENGINEERING COSTS                                                                | 10-210-17011/1021017011 | 75,000                  | 0                                                | 75,000            | COMPLETE                                        | part of build project close out scheduled in 2025                        |
| Fire Hall & Training Ctre - Study (FCM)                                                          | 10-710-18182/1071018182 | 109,725                 | 103,442                                          | 6,283             | COMPLETE                                        | part of build project close out scheduled in 2025                        |
| New Fire Stn - Stn #1 Design Fees                                                                | 10-210-18006/1021018006 | 1,023,600               | 1,811,650                                        | (788,050)         | COMPLETE                                        | part of build project close out scheduled in 2025                        |
| Construction New Fire Station #1                                                                 | 10-210-19005/1021019005 | 6,635,862               | 11,064,521                                       | (4,428,659)       | COMPLETE                                        | part of build project close out scheduled in 2025                        |
| Construction Fire Station #2                                                                     | 10-210-19006/1021019006 | 3,887,862               | 5,466,416                                        | (1,578,554)       | COMPLETE                                        | part of build project close out scheduled in 2025                        |
| CONSTRUCTION FIRE STATIONS #1 & #2 (Additional Funds)                                            | 10-210-20601/1021020601 | 4,218,650               | 0                                                | 4,218,650         | COMPLETE                                        | part of build project close out scheduled in 2025                        |
| Fire Station # 1 - Training Centre                                                               | 10-210-21050/1021021050 | 2,850,000               | 0                                                | 2,850,000         | COMPLETE                                        | part of build project close out scheduled in 2025                        |
| Fire Training Tower - Station #1                                                                 | 10-210-23062/1021023062 | 1,600,000               | 761,739                                          | 838,261           | IN PROGRESS                                     | construction contracted to be completed in 2025                          |
| <b>FIRE STN #1 &amp; #2 - TOTAL</b>                                                              |                         | <b>20,400,699</b>       | <b>19,207,768</b>                                | <b>1,192,932</b>  |                                                 |                                                                          |
| <b>FIRE STATIONS #3</b>                                                                          |                         |                         |                                                  |                   |                                                 |                                                                          |
| New Fire Station #3 - Phase 1 of 2                                                               | 10-210-22056/1021022056 | 2,970,000               | 293,083                                          | 2,676,917         | IN PROGRESS                                     | project progressing well, completion 2025                                |
| New Fire Station #3 - Phase 2 of 2                                                               | 10-210-23057/1021023057 | 3,100,000               | 3,438,279                                        | (338,279)         | IN PROGRESS                                     | project progressing well, completion 2025                                |
| Fire Station #3 Environmental & Site Assessment                                                  | 10-210-21052/1021021052 | 40,000                  | 41,030                                           | (1,030)           | IN PROGRESS                                     | project progressing well, completion 2025                                |
| Furniture & Fixtures - Fire Station #3                                                           | 10-210-24058/1021024058 | 65,000                  | 0                                                | 65,000            | IN PROGRESS                                     | project progressing well, completion 2025                                |
| <b>FIRE STN #3 - TOTAL</b>                                                                       |                         | <b>6,175,000</b>        | <b>3,772,392</b>                                 | <b>2,402,608</b>  |                                                 |                                                                          |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                                                                                                                 |                         |                                                  |                  |                                                 |                                                                                                                                                                   |
|--------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number                                                                                                  | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance         | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                               |
| <b>WEST MAIN ST AREA</b>                                                                         |                                                                                                                 |                         |                                                  |                  |                                                 |                                                                                                                                                                   |
| West Main Street Area - Infrastructure Improvements                                              | 10-320-19888/1031619888/1032019888/1032719888/1033018060/1033018085/1033019888/1091018059/1091019231/1091019888 | 4,645,534               | 4,738,835                                        | (93,301)         | COMPLETE                                        | Region Cost Share - In Warranty                                                                                                                                   |
| <b>TOTAL WEST MAIN ST AREA</b>                                                                   |                                                                                                                 | <b>4,645,534</b>        | <b>4,738,835</b>                                 | <b>(93,301)</b>  |                                                 |                                                                                                                                                                   |
| <b>MERRIT ST</b>                                                                                 |                                                                                                                 |                         |                                                  |                  |                                                 |                                                                                                                                                                   |
| Merritt Street - City Cost Share w/ Region                                                       | 10-320-21161/1031618018/1031620241/1032018069/1032021161/1032721161/1033020241/1091018098/1091020241            | 2,632,000               | 7,602                                            | 2,624,399        | IN PROGRESS                                     | Region Cost Share - Project to be Awarded Q2 2025, Construction Q3 2025                                                                                           |
| <b>TOTAL MERRITT ST</b>                                                                          |                                                                                                                 | <b>2,632,000</b>        | <b>7,602</b>                                     | <b>2,624,399</b> |                                                 |                                                                                                                                                                   |
| <b>AMPHITHEATRE</b>                                                                              |                                                                                                                 |                         |                                                  |                  |                                                 |                                                                                                                                                                   |
| Amphitheater Repair & Renewal Phase 2 of 2                                                       | 10-430-22481/1043022481                                                                                         | 50,000                  | 47,894                                           | 2,106            | IN PROGRESS                                     | Structural assessments and designs being completed                                                                                                                |
| Amphitheatre & Stage Rehabilitation - Phase 3 of 3                                               | 10-447-23456/1044723456                                                                                         | 320,000                 | 15,302                                           | 304,698          | IN PROGRESS                                     | Structural assessments and designs being completed                                                                                                                |
| <b>TOTAL AMPHITHEATRE</b>                                                                        |                                                                                                                 | <b>370,000</b>          | <b>63,195</b>                                    | <b>306,805</b>   |                                                 |                                                                                                                                                                   |
| <b>COMMUNITY TRAIL STRATEGY IMPLEMENTATION</b>                                                   |                                                                                                                 |                         |                                                  |                  |                                                 |                                                                                                                                                                   |
| Community Trail Strategy Implementation                                                          | 10-410-23417/1041023417                                                                                         | 2,069,162               | 167,138                                          | 1,902,024        | IN PROGRESS                                     |                                                                                                                                                                   |
| Trail Strategy Implementation                                                                    | 10-410-24408/1041024408                                                                                         | 300,000                 | 0                                                | 300,000          | IN PROGRESS                                     |                                                                                                                                                                   |
| <b>TOTAL COMMUNITY TRAIL STRATEGY IMPLEMENTATION</b>                                             |                                                                                                                 | <b>2,369,162</b>        | <b>167,138</b>                                   | <b>2,202,024</b> |                                                 |                                                                                                                                                                   |
| <b>MEMORIAL PARK PHASES</b>                                                                      |                                                                                                                 |                         |                                                  |                  |                                                 |                                                                                                                                                                   |
| Memorial Park Revitalization                                                                     | 10-410-18048/1041018048                                                                                         | 390,000                 | 211,626                                          | 178,374          | IN PROGRESS                                     | Project under review, some work has been completed, account to remain open until completion of Phase 7 work. Potentially pool into all accounts for all 7 phases. |

| Progress Report for Outstanding Capital Projects 2018 TO 2024<br>As of the end of December, 2024 |                         |                         |                                                  |                   |                                                 |                                                                                                                                                                   |
|--------------------------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------------------|-------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Function                                                                                         | Account Number          | Capital Approved Budget | Actual Expenditures to the end of December, 2024 | Variance          | Project Status (Complete/ In Progress/ On-hold) | Additional Comments                                                                                                                                               |
| Memorial Park Rejuvenation PH 2                                                                  | 10-410-19048/1041019048 | 700,000                 | 20,522                                           | 679,478           | IN PROGRESS                                     | Project under review. some work has been completed, account to remain open until completion of Phase 7 work. Potentially pool into all accounts for all 7 phases. |
| Memorial Park Ball Diamond Lighting                                                              | 10-410-20048/1041020048 | 400,000                 | 385,433                                          | 14,567            | IN PROGRESS                                     | Lighting completed - account to remain open until completion of all 7 phases.                                                                                     |
| Memorial Park Rejuvenation PH 4                                                                  | 10-410-21401/1041021401 | 700,000                 | 410,075                                          | 289,925           | IN PROGRESS                                     | Lighting completed - account to remain open until completion of all 7 phases.                                                                                     |
| Memorial Park Revitalization                                                                     | 10-410-24404/1041024404 | 500,000                 | 0                                                | 500,000           | IN PROGRESS                                     | Project under review. Survey work summer 2025                                                                                                                     |
| <b>TOTAL MEMOIRAL PARK PHASES</b>                                                                |                         | <b>2,690,000</b>        | <b>1,027,657</b>                                 | <b>1,662,343</b>  |                                                 |                                                                                                                                                                   |
| <b>MOU WITH EMPIRE COMMUNITIES - (BRIDGE COMBINED WITH CITY PORTION ABOVE- Year 2020)</b>        |                         |                         |                                                  |                   |                                                 |                                                                                                                                                                   |
| Forks Rd Full (Kingsway- East limit) Infrastructure Renewals                                     | 10-320-21199/1032021199 | 5,000,000               | 198,631                                          | 4,801,369         | COMPLETE                                        | Forks Road Reconstruction Phase I and II, and Forks Road Bridge Replacement - In Warranty. Projects were completed by Developer through a MOU.                    |
| Dain East - Playground & Water Feature                                                           | 10-410-21407/1041021407 | 1,500,000               | 95,563                                           | 1,404,437         | IN PROGRESS                                     |                                                                                                                                                                   |
| Former John Deere - Playground & Water Feature                                                   | 10-410-21408/1041021408 | 1,500,000               | 95,563                                           | 1,404,437         | IN PROGRESS                                     |                                                                                                                                                                   |
| New Multi-purpose Outdoor Facility                                                               | 10-443-21499/1044321499 | 2,750,000               | 138,677                                          | 2,611,323         | COMPLETE                                        | Close out 2025                                                                                                                                                    |
| <b>TOTAL EMPIRE</b>                                                                              | <b>GRAND TOTAL:</b>     | <b>10,750,000</b>       | <b>528,435</b>                                   | <b>10,221,565</b> |                                                 |                                                                                                                                                                   |
|                                                                                                  |                         | <b>202,641,039</b>      | <b>131,703,573</b>                               | <b>70,937,466</b> |                                                 |                                                                                                                                                                   |