



CITY OF
Welland

N O T I C E

THE MAYOR HAS CALLED

A SPECIAL MEETING OF COUNCIL

AT 5:00 P.M.

Monday, November 6, 2023

IN OPEN SESSION

TO CONSIDER CORRESPONDENCE, REPORTS, AND BY-LAWS.

All meetings can be viewed at:

City of Welland website: <https://www.welland.ca/Council/LiveStream.asp>

A handwritten signature in blue ink that reads 'T. Stephens'. The signature is fluid and cursive, with a horizontal line drawn underneath it.

Tara Stephens,
City Clerk



SPECIAL COUNCIL MEETING AGENDA

Monday, November 6, 2023

5:00 P.M.

COUNCIL CHAMBERS – CIVIC SQUARE

City of Welland website: <https://www.welland.ca/Council/LiveStream.asp>

	Pages
1. OPEN SPECIAL COUNCIL MEETING	
1.1 ADDITIONS/DELETIONS TO AGENDA	
1.2 DISCLOSURES OF INTEREST	
1.3 COUNCILLORS TO DETERMINE AGENDA ITEMS AND BY-LAWS TO BE REMOVED FROM THE BLOCK FOR DISCUSSION IN COMMITTEE-OF-THE-WHOLE (OPEN)	
2. ORAL REPORTS AND DELEGATIONS - NIL	
3. COMMITTEE-OF-THE-WHOLE (OPEN)/AGENDA BLOCK	
3.1 CLK-2023-22 – UPDATE TO BUDGET PROCESS RESULTING FROM THE STRONG MAYORS, BUILDING BETTER HOMES ACT, 2022. Ref. No. 02-160	3 - 7
3.2 FIN-2023-26 - MAYOR'S PROPOSED 2024 TAX SUPPORTED OPERATING BUDGET. Ref. No. 23-4	8 - 90
3.3 FIN-2023-27 - MAYOR'S PROPOSED 2024 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST. Ref. No. 23-4	91 - 216
3.4 FIN-2023-28 - MAYOR'S PROPOSED 2024 RATE SUPPORTED OPERATING, CAPITAL BUDGETS AND SOLUTION BASED OPTIONS BUDGET. Ref. No. 23-4	217 - 262
3.5 LEG-2023-02 - ANNUAL REVIEW OF FEES AND CHARGES FOR VARIOUS SERVICES AND USE OF MUNICIPAL FACILITIES & AMENDMENT TO BY-LAW 2006-193. Ref. No. 23-38	263 - 287
3.6 P&B-2023-53 - CITY OF WELLAND COMMUNITY IMPROVEMENT PLANS UPDATE. Ref. No. 11-108	288 - 291
4. BY-LAWS - NIL	
5. CONFIRMATORY BY-LAW	
5.1 A By-law to adopt, ratify and confirm proceedings of the Council of the Corporation of the City of Welland at its meeting held on the 6th day of November, 2023. Ref. No. 23-1	

6. ADJOURNMENT

SPECIAL COUNCIL
CLERKS DIVISION

REPORT CLK-2023-22
November 6, 2023

**SUBJECT: CLK-2023-22 – UPDATE TO BUDGET PROCESS
RESULTING FROM THE STRONG MAYORS, BUILDING
BETTER HOMES ACT, 2022**

AUTHOR: TARA STEPHENS, CITY CLERK

APPROVING: ROB AXIAK, CHIEF ADMINISTRATIVE OFFICER

RECOMMENDATION:

THAT THE COUNCIL OF THE CITY OF WELLAND receives for information report CLK-2023-22 – Update to Budget Process resulting from the Strong Mayor, Building Better Homes Act, 2022.

RELATIONSHIP TO STRATEGIC PLAN:

Mission: We will trailblaze a path toward a future-ready city founded on good governance, exceptional public service, and trustworthy public safety.

Values - ‘Efficiency’: A core value that drives our approach, emphasizes the optimization of resources, processes, and systems to maximize productivity, minimize waste, and achieve desired outcomes in a timely manner through continuous improvement.

BACKGROUND:

As of October 31, 2023, the provincial government expanded Strong Mayor Powers to 21 additional municipalities, which included the City of Welland. This legislation and associated regulations provide the Mayor with additional powers beyond those previously set out in the Municipal Act, 2001. This updated legislation includes adjustments to the budget process.

DISCUSSION:

Section 284.16 of the Act outlines a statutory process for the approval of municipal budgets beginning with the preparation of the Mayor’s proposed budget, amendment of the proposed budget by City Council, veto of amendments by the Mayor and override of vetos by City Council.

The general provisions of the Act regarding budgets are summarized below:

By **February 1** of each year the Mayor must prepare and propose a budget to Council for consideration.

- The authority to prepare and propose the budget rests solely with Mayor.
- This authority cannot be delegated to Council or staff.
- Mayor can issue a staff direction for staff to prepare budget.

Once the Mayor proposes a budget, Council has up to **30** (calendar) days to meet and pass budget amendments.

- The 30-day window can be shortened by Council resolution.
- May require special council meeting to meet 30-day timeline.
- Any amendments are required to be completed on the Budget Amendment Resolution Form (see Appendix I) and submitted to the City Clerk.

For the November 15th Special Council Meeting, the deadline to submit the Budget Amendment Resolution Form is November 15th at 4:30 p.m. Documents can be submitted to clerk@welland.ca. Additional dates will be scheduled if required.

Following the amendment period, the Mayor has **10** (calendar) days to veto budget amendments passed by Council.

- Mayor vetos must be set out through a Mayoral Decision and include reasons for veto.
- Mayor can shorten veto period through a Mayoral Decision.
- Budget amendments vetoed by Mayor are considered not to have been passed by Council.
- If veto power is not exercised, budget is deemed to have passed.

Within **15** days of the veto period ending Council may meet to attempt to override Mayoral vetos.

- Council override of Mayoral veto requires 2/3 super majority to pass.
- 2/3 super majority is all member of council, not only the members present, as per current process.
- After process of amendments, vetos and overrides has passed the budget is deemed to have been adopted.
- Council no longer needs to vote on budget in its entirety.
- Budget is considered to have been passively adopted once the approval process above has finished.

The following graphic outlines the key budget process steps as stipulated in the Act:

Day 1	+30 days	+10 days	+15 days	Approval
Mayor Proposes Budget	Council meets and amends budget	Mayor may veto budget amendments	Council may override Mayor vetos	Budget is deemed to have passed

Mayoral Direction – Budget Development

As outlined earlier, under the provisions of the Act, the authority to propose a budget rests solely with the Mayor.

Budget Development and Approval Process / Timeline

Based on the new Provincial Legislation, the Budget Review Committee has been dissolved and will be replaced by a series of Special Council Meetings, focused on the budget, and following the updated timelines noted in the Act. Below is the new timeline with the associated legislative time requirements:

November 3 rd	<ul style="list-style-type: none"> • Distribution of Budgets to Council (Mayor Proposed Draft Budget) • Webpage updated on Proposed Draft Budget. • Engage Welland Updated on Public Engagement currently live
30 Days Begin (Council meets and amends budget)	
November 6 th	<ul style="list-style-type: none"> • Special Council Meeting #1: Mayoral Budgets Overview <ul style="list-style-type: none"> ○ Overview provided to council by staff of the prepared Mayoral Budgets • Questions of Clarification by Council related to the presentations provided.
November 13 th	<ul style="list-style-type: none"> • Special Council Meeting #2 • Presentations from Boards and Legacy Groups to Council. • Questions of Clarification by Council related to the presentations provided.
November 15 th	<ul style="list-style-type: none"> • Special Council Meeting #3: Council Amendments <ul style="list-style-type: none"> ○ Amendments made by Council on Proposed Mayoral Budgets to be discussed and voted on. ○ Deadline to submit is Council Amendments via Council Resolution Forms: November 15th at 4:30 p.m.

Boards, Legacy and Permissive Grants

The request for funding as related to Boards and Legacy Groups, are identified separately in the base budget for council review and approval. The Boards and Legacy groups will have the opportunity to present to council on November 13, 2023. Council will have the opportunity to present budget amendment resolutions for these items at the November 15th, 2023, Special Council Meeting.

Permissive Grant funds will be allocated according to the Permissive Grants policy. The total base budget allotment for permissive grants is included as a line item in the Mayoral Base Budget.

If council has a desire to change the base budget related to permissive grants, a budget amendment resolution may be put forward for council to discuss and vote on November 15th.

Staff budget development process is maintained.

Over the summer months and into the fall, staff have been developing a proposed budget. The Interim Director of Finance, Chief Financial Officer, Treasurer completed an extensive line-by-line review of the draft operating base budget submitted by each department. The Mayor has now reviewed this budget and is presenting it as the Mayor's budget under the Act.

Public Engagement opportunities are not reduced.

Existing opportunities for the public to learn about the budget as well as provide feedback is maintained. An opportunity to provide input into the budget is identified on the Engage Welland platform and opportunities to delegate will be included on the November 15th.

Members of Council's ability to review the budget and recommend amendments is maintained.

- Council will have the opportunity to review and amend the Mayor's proposed budget.
- Members of Council may continue to use Budget Amendment Resolution Form to propose and vote on adjustments to the draft budget. Forms to be submitted any time after the November 6th special council meeting and before the November 15th special council meeting as previously noted.
- Council members are encouraged to speak to department heads and Finance during this period of time on any questions of clarification they may have.
- Council Amendments will be discussed and voted on during the Special Council meeting on November 15th.

Minimal impact to budget approval timelines.

- Process maintains similar timelines to previous non-election year budget approvals with budget adoption to occur in December.
- Early budget approval ensures a competitive advantage in the marketplace, particularly when tendering capital projects.
- Additional special council meetings will be scheduled if required and will follow the timeline associated with the Act.

FINANCIAL:

There are no anticipated financial impacts resulting from this legislation change to the budget process.

CONCLUSION:

This report has been prepared to outline the impact that the Strong Mayors, Building Homes Act, 2022 legislation, will have on the City's annual budget process. The updated Budget process also aligns with the Strategic Plan, highlighting 'efficiency' in the process without compromising good governance practices.

ATTACHMENT:

Appendix I – Budget Amendment Resolution Form

SPECIAL
FINANCE DIVISION

REPORT FIN-2023-26
November 6, 2023

**SUBJECT: MAYOR'S PROPOSED 2024 TAX SUPPORTED
OPERATING BUDGET**

AUTHOR: ELIZABETH PANKOFF, MBA, CPA, CGA
INTERIM DIRECTOR OF FINANCE, CFO, TREASURER

APPROVING: ROB AXIAK, CAO

RELATIONSHIP TO STRATEGIC PLAN:

This recommendation is aligned to Council's strategic priority of ensuring "**Economic Growth**" for creating a diverse economy through partnerships and emerging markets to ensure sustainable growth and quality employment.

This recommendation is aligned to Council's strategic priority of ensuring "**Health and Wellbeing**" to promote personal health and well-being by offering an abundance of activities that meet the diverse needs and interests all while, advocating for improved health care throughout the city, and supporting the need for safety and security.

This recommendation is aligned to Council's strategic priority of ensuring "**Liveability**" by creating a sense of belonging while enhancing mobility by improving access to recreation and community events, ensuring adequate housing options, encouraging job growth, and improving ways to efficiently move people throughout the city.

BACKGROUND:

The City of Welland produces a responsible and business-ready city budget annually. The overall budget is comprised of an Operating Budget, Capital Budget, and Rate Budget.

The Tax Supported Operating budget provides City programs and services that are funded through the operating budget, which is designed to ensure the consistent delivery of broad range of services such as Fire & Emergency Services, Public Works, Recreation & Culture programs and more.

The 2024 Operating Budget has been prepared similar to the 2023 budget year. Departments have prepared a base budget that includes all costs necessary to continue the existing operation of the department. All 2024 budgets were reviewed by the Interim Chief Administrative Officer.

Several Decision Units were submitted during the budget process. The proposed 2024 Decision Units Summary is summarized in Appendix II. In addition, a list of Deferred Decision Units have also been included (Appendix VI) in this report.

Utilizing the operating and capital budgets, Council decides on the priorities for the upcoming budget years by approving funding for various programs and services. The annual budget is then utilized by staff as a planning tool to guide the operations of the City of Welland. In addition, the Budget also determines the total amount of taxes to be levied to residents and businesses of the city for the upcoming budget year.

DISCUSSION:

The 2024 Tax Supported Operating Budget is a key operational document and has been developed to ensure Council's strategic priorities and desired service levels are implemented in a cost-effective and efficient manner. The development of the budget began in early summer and since then meetings have been held with the Corporate Leadership Team (CLT) and management team to complete the 2024 Tax Supported Operating Budget as attached to this report.

The following are the challenges facing the Tax Supported Budget:

- Salaries & Benefits: Economic increases to full-time, part-time, and Fire (Salary grid increments, Canada Pension Plan/Employment Insurance, Worker's Safety Insurance Board, Employee Benefits and OMERS.)
- Increased funding requirements to the Capital Budget (contributions to Capital)
- Inflation reported at 3.8% as of September 2023, down from August 2023 (Stats Canada - CPI)
- Boards and Agencies such as the Library, Museum, etc., will also experience similar inflationary pressures that the city is forecasting for 2024.
- Implementation of Fire Staffing Plan
- Implementation of Council approved Master Recreation, Culture and Parks Plan
- Asset Management Plan/Building Condition Assessment Review (BCAR)
- User fee increases (non-tax revenues)
- Increased Fuel pressures
- Infrastructure funding gap – developing a long-term sustainable financial plan.
- Aging infrastructure/increased Capital funding

ASSET MANAGEMENT PLAN

Maintaining City assets and infrastructure represents a financial challenge for all the City's tax and rate supported 10-year capital budgets. A pressing priority is to develop a long term sustainable financial plan to increase sustainable funding to ensure our assets achieve a state of good repair. The City has a Council approved asset management plan in place that weighs the affordability of assets versus their ability to meet and sustain customer expectations (i.e. level of service) and has outlined a number of mitigation strategies.

INFLATION – IMPACT ON ALL BUDGETS

A significant impact in the 2024 Budget process will be the impact of inflation on goods and services purchased. The Consumer Price Index as of September 2023 was 3.8% on a year over year basis.

ONTARIO MUNICIPAL PARTNERSHIP FUND (OMPF) – SLIGHT DECREASE IN FUNDING FOR 2024

The City reliance on OMPF is material. During the 2024 Budget preparation, the annual funding decreased from \$3,948,900 to \$3,911,400.

ASSESSMENT GROWTH

The weighted assessment growth for the City of Welland is an important factor in preparing the budget. New residential (single & multi-residential) units, industrial/commercial/institutional (ICI) contribute to incremental assessment growth. This growth is utilized to calculate incremental tax revenues from assessment growth, but growth also contributes to an increase in operating expenses. New roads have to be assumed which results in increased spring-cleaning costs, winter control and long-term asset management needs for resurfacing, increased parks maintenance in new subdivisions, and road reconstruction. In addition, expanded and new facilities also contribute to increased operating expenses.

DEBT POLICIES

The 2024 budgets have been prepared respecting the City's Self-Imposed Debt Limit. Currently, the City's self-imposed debt limits are summarized as follows:

- 1) Tax Supported Budget 14.5%; and
- 2) Water/Sewer Budgets 11%

The City of Welland is below the Provincial legislation that imposes a maximum debt level not to exceed 25% of the City's net revenues.

During the 2023 budget process, Council requested to receive for information the City of Welland-Tax Supported Debt Maturing 2024-2032 which has been included as Appendix -V to this report.

2024 APPROVALS & PRE-APPROVALS

During the 2023 calendar year, staff had brought forward items to Council that required approval and pre-approval for the following budget year(s). As a result, all approvals have been incorporated in the base 2024 budget and/or capital budget, where applicable. Please refer to Appendix IV.

FINANCIAL:

The 2024 budget priorities are to target an overall 2024 tax increase that minimizes the impact to taxpayers, while maintaining existing service levels of those in 2023 and to introduce “Decision Units” into budget deliberations to implement strategic priorities that are considered a priority by Council.

Assumptions utilized in preparing the 2024 Operating Budget are as follows:

- Municipal Inflation- based on-line item type expenditure review.
- Assessment Growth as October 31, 2023 is estimated at 3.09%
- OMPF Funding- slight decrease over 2023
- Supplementary Taxes- small increase over 2023
- Salaries and Benefits- 2.00% to 2.5% increase on base line budgets plus step rate increases where applicable. Employee Benefits have been increased to reflect 2024 rate increases.
- User Fee Increases- Increase in fees and user charges
- Respecting the City’s self-imposed debt limit.

The city provides a host of services, programs and infrastructure funding. Residents utilize sidewalks, roads, fire services, programs, parks, facilities, and benefit from infrastructure investments. Below is a summary of the proposed 2024 Tax Supported Operating budget. Personnel costs (Full-time/Part-time/Benefits) are a major component of the City’s Budget; such expenses account for approximately 52% of the City’s total operating expenses. In addition, the following expenditures, are relatively fixed, which represent approximately 89% of the City’s total tax supported operating expenditures:

	2024 Budget (million)	Percentage of Total 2024 Gross Expenditures (%)
1) Salaries & Benefits	\$39.39	52.44
2) Capital & Debt Financing	\$16.57	22.06
3) Boards & Grants	\$4.48	5.96
4) Transfers to Reserves	\$1.85	2.46
5) Utilities (heat/hydro/water/sewer/phone)	\$2.00	2.68
6) Insurance	\$1.13	1.50
7) Fuel & License Renewals	\$0.48	0.64
8) Contingency Funds	\$0.55	0.73
9) Legal Expenses	\$0.23	0.31
Subtotal	\$66.68	88.78%

10)Other Expenditures (Appendix III)	\$8.43	11.22%
Total	\$75.11	100%

CONCLUSION:

A proposed net tax levy increase for 2024 is approximately 2.68%, after assessment growth of 3.09% and excludes Decision Units (Appendix II). Decision Units are being recommended and are summarized in Appendix II.

ATTACHMENTS:

Appendix I - 2024 Tax Supported Operating Budget Summary and Departments
Appendix II - 2024 Decision Units Summary & Supporting Documentation
Appendix III- 2024 Other Expenditures
Appendix IV - Approvals & Pre-Approvals
Appendix V- City of Welland - Tax Supported Debt Maturing 2024-2032
Appendix VI- Deferred Decision Units

TAX SUPPORTED OPERATING BUDGET BY ACCOUNT

	2023 Budget	2024 Budget	2023 vs 2024 Budget Increase/Decrease	
			\$	%
Revenues / Funding Source:				
310010-TAXES	46,373,330	47,806,266	1,432,936	3.09%
310100-LOCAL IMPROVEMENTS	19	19	0	0.00%
310130-BUS IMPROVEMENT AREAS	154,224	154,224	0	0.00%
310210-TAXES - SUPPLEMENTAL	1,050,000	1,125,000	75,000	7.14%
310300-PIL - GVMT SERVICES	84,000	84,000	0	0.00%
310310-PIL - PWC & CANADA POST	21,100	21,100	0	0.00%
310320-PIL - CANADA ENT. SLSA	40,000	40,000	0	0.00%
310340-PIL - ONTARIO HYDRO	106,000	106,000	0	0.00%
310350-PIL - REGION	375,000	375,000	0	0.00%
310360-PIL - WELLAND HYDRO	41,000	41,000	0	0.00%
310380-PIL - NIAGARA COLLEGE	275,000	275,000	0	0.00%
310390-PIL - HOSPITAL	18,000	18,000	0	0.00%
310410-PIL - RAILWAYS(ACREAGE)	43,500	43,500	0	0.00%
320010-UNCONDITIONAL GRANTS ONT	3,948,900	3,911,400	(37,500)	-0.95%
320040-FEDERAL GRANTS	1,730,588	1,730,588	0	0.00%
320050-ONTARIO SPECIFIC GRANTS	2,340,895	2,340,895	0	0.00%
320070-SAFE RESTART FUNDING	0	0	0	0.00%
320150-OTHER GRANTS	20,000	20,000	0	0.00%
320200-OTHER MUNICIPAL GRANTS	220,000	0	(220,000)	-100.00%
320230-FEE/SC - MARRIAGE ADMIN FEE	15,000	15,000	0	0.00%
320270-FEE/SC - MARKET FEES	36,414	36,414	0	0.00%
320290-FEE/SC - BURIAL PERMITS	10,500	10,500	0	0.00%
320300-FEE/SC - LTR COMPLIANCE	49,000	27,090	(21,910)	-44.71%
320310-FEE/SC - PHOTOCOPYING	1,500	1,500	0	0.00%
320320-FEE/SC - COMMISSIONERS	3,500	3,500	0	0.00%
320340-FEE/SC - TAX REGISTER	55,000	55,000	0	0.00%
320350-FEE/SC - TAX/WTR CERT	50,000	50,000	0	0.00%
320351-NEW TAX ROLL & OWNERSHIP	55,000	55,000	0	0.00%
320360-FEE/SC - LEGAL FEES	1,500	1,500	0	0.00%
320370-FEE/SC - INSPECTION FEES	257,541	291,454	33,913	13.17%
320390-FEE/SC - EXTRNL SERVICES	15,000	15,000	0	0.00%
320410-FEE/SC - EQUIP RENTALS	121,500	118,500	(3,000)	-2.47%
320440-FEE/SC - SOCCER FIELDS	4,000	4,000	0	0.00%
320450-FEE/SC - BALL DIAMONDS	88,340	75,000	(13,340)	-15.10%
320460-FEE/SC - MISCELLANEOUS	86,679	86,679	0	0.00%
320470-FEE/SC - ACCT ADMIN	40,000	40,000	0	0.00%
320480-FEE/SC - ADVERTISING	57,000	44,500	(12,500)	-21.93%
320490-FEE/SC - POOLS	16,000	16,000	0	0.00%
320500-FEE/SC - SUMMER CAMPS	180,000	179,000	(1,000)	-0.56%
320510-FEE/SC - ADULT PROGRAMS	68,000	68,000	0	0.00%
320520-FEE/SC - CHILD PROGRAMS	33,000	33,000	0	0.00%
320530-FEE/SC - PRINTING	150	0	(150)	-100.00%
320550-FEE/SC - SPORTS PROMO	2,000	2,000	0	0.00%
320560-FEE/SC - SENIOR PROGRAMS	67,500	67,500	0	0.00%
320570-FEE/SC - MEMBERSHIPS	58,600	58,600	0	0.00%
320590-FEE/SC - GRAVE OPENINGS	42,800	49,000	6,200	14.49%
320600-FEE/SC - GRAVE SALES	22,000	27,000	5,000	22.73%
320610-FEE/SC - FNDTNS/MARKERS	10,500	10,500	0	0.00%

TAX SUPPORTED OPERATING BUDGET BY ACCOUNT

	2023 Budget	2024 Budget	2023 vs 2024 Budget	
			Increase/Decrease	
			\$	%
320615-FEE/SC - MEMORIALIZATION	15,000	15,000	0	0.00%
320640-FEE/SC - ADMINISTRATION	23,039	23,039	0	0.00%
320650-FEE/SC - APPLICATION FEES	750,602	843,393	92,791	12.36%
320660-FEE/SC - WEED CUTTING	25,000	25,000	0	0.00%
320680-FEE/SC - ICE RENTALS	435,000	435,000	0	0.00%
320690-FEE/SC - PUBLIC SKATING	10,000	10,000	0	0.00%
320710-FEE/SC - SMOKE ALARMS	1,000	1,000	0	0.00%
320770-DISCOUNTS	500	500	0	0.00%
320810-FEE/SC - ENG REVIEW/INSPECTION	30,000	30,000	0	0.00%
320840-FEE/SC - HYDRO	6,175	6,175	0	0.00%
320850-FEE/SC - FIREWORKS	1,700	1,700	0	0.00%
320860-FEE/SC - INSURANCE	1,750	1,750	0	0.00%
320870-FEE/SC - ADD TO TAX ROLL	45,000	45,000	0	0.00%
320880-FEE/SC - TAXES VERBAL REQUEST	40,000	40,000	0	0.00%
320910-FEE/SC - ARTS & CULTURE PROGRM	25,000	25,000	0	0.00%
320930-FEE/SC - FIT/AQUA PUNCH CARDS	44,360	44,360	0	0.00%
320931-FEE/SC - REC RENTALS @ THE	68,000	68,000	0	0.00%
320932-FEE/SC - REC RENTALS @ THE	2,500	1,000	(1,500)	-60.00%
320940-FEE/SC - FOOD SERVICES	29,500	29,500	0	0.00%
320980-TREE BLVD DEPOSIT	40,000	75,000	35,000	87.50%
330010-FINES	225,000	345,000	120,000	53.33%
330020-NSF CHARGES	10,000	10,000	0	0.00%
330030-MAGISTRATE PROCEEDS	250	250	0	0.00%
330050-PEN/INTEREST ON TAXES	1,450,000	1,450,000	0	0.00%
330060-INTEREST INCOME	5,000	5,000	0	0.00%
330080-PROVINCIAL OFFENCES ACT	52,000	25,000	(27,000)	-51.92%
330090-SUBSIDIARY INVESTMENT	356,250	356,250	0	0.00%
330100-INVESTMENT INCOME	2,665,000	2,670,000	5,000	0.19%
330120-DIVIDEND INCOME	1,000,000	1,000,000	0	0.00%
330140-SPONSORSHIPS	46,000	46,000	0	0.00%
330150-SALE OF PUBLICATIONS	210	210	0	0.00%
330200-SALE OF EQUIPMENT	50,000	60,000	10,000	20.00%
330250-DONATIONS	34,000	34,000	0	0.00%
330290-THIRD PARTY REVENUE	793,070	773,261	(19,809)	-2.50%
330300-COST SHARING	120,000	125,000	5,000	4.17%
330360-MISCELLANEOUS	67,948	68,536	588	0.87%
330370-FEES FOR SERVICE	117,534	117,534	0	0.00%
330400-RENTS & LEASES	743,812	767,235	23,423	3.15%
330470-LOT 1 - COURTHOUSE	67,500	67,500	0	0.00%
330480-LOT 2 - MARKET SQUARE	0	100	100	100.00%
330540-LOT 8 - PLYMOUTH/CHURCHILL	34,500	34,500	0	0.00%
330550-ON STREET/SNOW REMOVAL	2,200	4,000	1,800	81.82%
340010-LIC - BUSINESS	0	4,000	4,000	100.00%
340020-LIC - BINGO/LOTTERY	53,000	70,000	17,000	32.08%
340030-LIC - MARRIAGE	38,000	38,000	0	0.00%
340040-LIC - PLUMBING	3,375	3,375	0	0.00%
340500-PERMITS - GENERAL	1,799,777	2,200,000	400,223	22.24%
340530-PERMITS - SIGNS	4,784	4,784	0	0.00%
340540-PERMITS - POOLS	6,180	6,180	0	0.00%

TAX SUPPORTED OPERATING BUDGET BY ACCOUNT

	2023 Budget	2024 Budget	2023 vs 2024 Budget Increase/Decrease	
			\$	%
350550-RES FUND - DEVELOPMENT	378,035	337,135	(40,900)	-10.82%
350600-RES FUND - LANDFILL SITE	173,088	173,088	0	0.00%
350650-RES FUND - ECONOMICAL DEVELOP	0	50,000	50,000	100.00%
350720-RES FUND - OPTG SURPLUS	563,000	563,000	0	0.00%
350820-RES FUND - DOWNTOWN	0	220,000	220,000	100.00%
350860-RES FUND - INFRASTRUCTURE RENEWAL	465,000	465,000	0	0.00%
350880-RES FUND- BUILDING PROVISION	179,870	526,000	346,130	192.43%
Total Revenues / Funding Source	71,388,089	73,873,584	2,485,495	3.48%
Expenses / Expenditure:				
510010-SALARIES/WAGES	24,629,973	25,836,991	1,207,018	4.90%
510040-PART-TIME	2,875,700	3,223,685	347,985	12.10%
510100-OVERTIME	466,347	465,514	(833)	-0.18%
510200-EMPLOYEE BENEFITS	9,138,978	9,854,107	715,129	7.83%
510230-SELF INSURED EMP BENEFITS	8,000	8,000	0	0.00%
520010-OFFICE EQUIP/SUPPLIES	149,225	145,765	(3,460)	-2.32%
520020-POSTAGE	42,250	41,150	(1,100)	-2.60%
520030-OPERATING EQUIP/SUPPLIES	1,624,151	1,565,226	(58,925)	-3.63%
520040-EQUIPMENT RENTALS	192,825	193,325	500	0.26%
520050-ADVERTISING	132,605	132,605	0	0.00%
520060-CITY PROMOTIONS	324,800	257,800	(67,000)	-20.63%
520080-BOARD MEMBER EXPENSE	1,000	1,000	0	0.00%
520090-CONFERENCES/CONVENTIONS	125,340	167,340	42,000	33.51%
520100-PROFESSIONAL DEVELOPMENT	168,905	170,705	1,800	1.07%
520110-MEMBERSHIPS	85,008	94,093	9,085	10.69%
520120-UNCOLLECTABLE ACCOUNTS	10,000	10,000	0	0.00%
520140-CORPORATE TRAINING	60,000	60,000	0	0.00%
520200-MILEAGE & MEETINGS	57,800	54,800	(3,000)	-5.19%
520220-CAR ALLOWANCE	30,000	36,000	6,000	20.00%
520230-UNIFORMS/CLOTHING	61,300	66,280	4,980	8.12%
520240-MEAL ALLOWANCE	8,650	9,050	400	4.62%
520250-MISCELLANEOUS	50,000	47,000	(3,000)	-6.00%
520251-INTEGRITY COMMISSIONER-	20,000	20,000	0	0.00%
520252-ADVISORY COMMITTEE ACTIVITY	5,000	5,000	0	0.00%
520270-LEASES - PROPERTY	12,727	12,727	0	0.00%
520280-COMMITTEE MEMBER FEES	5,100	6,600	1,500	29.41%
520310-PENSIONERS RET ALLOWANCE	225	225	0	0.00%
520340-BANK SERVICE CHARGES	67,000	72,000	5,000	7.46%
520350-TAX REGISTRATION	20,000	20,000	0	0.00%
520420-TAXES - CITY OWNED PROP	2,300	2,300	0	0.00%
520430-TAX W/O - CURRENT	1,284,000	1,284,000	0	0.00%
520440-TAX W/O - PRIOR YEARS	880,000	880,000	0	0.00%
520450-TAX W/O - PEN/INTEREST	96,000	96,000	0	0.00%
520460-TAX W/O - RECOVERIES	(1,033,000)	(1,033,000)	0	0.00%
520470-CONTINGENCIES	235,000	551,000	316,000	134.47%
520510-B.I.A. AREAS	154,224	154,224	0	0.00%
520580-TITLE SEARCH/LAND FEES	16,000	18,500	2,500	15.63%
520600-UTILITIES - HEAT	231,906	320,045	88,139	38.01%

TAX SUPPORTED OPERATING BUDGET BY ACCOUNT

	2023 Budget	2024 Budget	2023 vs 2024 Budget Increase/Decrease	
			\$	%
520610-UTILITIES - HYDRO	1,083,285	1,079,485	(3,800)	-0.35%
520620-UTILITIES - WTR/SWR	401,347	474,200	72,853	18.15%
520630-UTILITIES - PHONE/FAX	113,000	113,000	0	0.00%
520650-MOBILE COMMUNICATIONS	92,808	84,160	(8,648)	-9.32%
520660-DATA LINES	19,000	19,000	0	0.00%
520670-FREIGHT/DELIVERY	45,000	45,000	0	0.00%
520690-GRAFFITI/VANDALISM	0	30,000	30,000	100.00%
520700-INS - FIRE	153,120	201,130	48,010	31.35%
520720-INS - FLEET	93,372	119,500	26,128	27.98%
520730-INS - LIABILITY	400,647	448,184	47,537	11.87%
520740-INS - DEDUCTIBLE	315,000	315,000	0	0.00%
520750-APPRAISAL/SURVEY COSTS	0	50,000	50,000	100.00%
520800-SMALL TOOLS	13,700	13,700	0	0.00%
520850-BUILDING SECURITY	188,578	264,000	75,422	40.00%
520930-FIT/AQUA PUNCH CARDS	10,000	10,000	0	0.00%
520931-REC RENTALS @ THE DOCKS	4,000	4,000	0	0.00%
520932-REC RENTALS @ THE DOCKS	8,000	8,000	0	0.00%
520940-FOOD SERVICES	27,500	27,500	0	0.00%
530000-OUTSIDE CONSULTING	119,000	104,000	(15,000)	-12.61%
530490-YOUTH PROGRAMS	28,500	28,500	0	0.00%
530500-CHILDRENS PROGRAMS	19,500	19,500	0	0.00%
530510-SUMMER CAMPS	31,000	47,000	16,000	51.61%
530520-ADULT PROGRAMS	21,730	21,730	0	0.00%
530530-SENIORS PROGRAMS	19,230	19,230	0	0.00%
530540-SWIMMING POOL PROGRAM	25,000	25,000	0	0.00%
530550-ARTS & CULTURE	31,000	31,000	0	0.00%
530560-VOLUNTEER SERVICES	15,300	15,300	0	0.00%
530570-SPECIAL EVENTS	41,880	41,880	0	0.00%
530575-PERMIT EXPENSE	3,000	3,000	0	0.00%
530580-PROJECTS ASSOCIATION	73,000	73,000	0	0.00%
530590-WELLAND ROSE FESTIVAL	70,000	70,000	0	0.00%
530591-ROSE CITY KIDS	25,000	5,000	(20,000)	-80.00%
530592-WELLAND FLOAT FEST	10,000	10,000	0	0.00%
530593-NIAGARA SAFETY VILLAGE	6,000	0	(6,000)	-100.00%
530594-OPEN ARMS MISSION	45,000	45,000	0	0.00%
530620-OUTDOOR ICE RINK	3,700	0	(3,700)	-100.00%
530950-SUMMER CONCERT SERIES	0	65,000	65,000	100.00%
540000-OUTSIDE CONTRACTS	2,126,329	2,309,365	183,036	8.61%
540010-CNTRCT-JANITORIAL	365,900	385,700	19,800	5.41%
540020-CNTRCT-PUBLIC PATHWAY	3,500	3,500	0	0.00%
540030-CNTRCT-WEED CUTTING	55,000	55,000	0	0.00%
540050-CNTRCT-OUTDR SKATE RINK	2,000	2,000	0	0.00%
540080-CNTRCT-PAVEMENT MARKINGS	90,600	65,600	(25,000)	-27.59%
540090-CNTRCT-RAIL CROSSING	44,000	44,000	0	0.00%
540100-CNTRCT-ELECTRICAL	112,300	113,800	1,500	1.34%
540170-CNTRCT-GARBAGE COLLECT	24,960	26,960	2,000	8.01%
540210-CNTRCT-ELEVATOR	16,000	18,500	2,500	15.63%
540220-CNTRCT-HEAT/AIR CONDITIONING	36,300	36,300	0	0.00%
540270-CNTRCT - SOFTWARE SUPPORT	855,813	1,024,263	168,450	19.68%

TAX SUPPORTED OPERATING BUDGET BY ACCOUNT

	2023 Budget	2024 Budget	2023 vs 2024 Budget Increase/Decrease	
			\$	%
540301-DONATIONS-CITY PROMOTIONS	10,000	10,000	0	0.00%
540500-HUMANE SOCIETY	277,498	286,655	9,157	3.30%
540520-TRSF TO MEDICAL RECRUIT PRGM	81,000	81,000	0	0.00%
540530-AIRPORT	85,124	95,070	9,946	11.68%
540550-WELLAND PUBLIC LIBRARY	2,556,184	2,626,566	70,382	2.75%
540560-PERMISSIVE GRANTS	90,735	100,000	9,265	10.21%
540580-INCENTIVE PROGRAMS	460,000	660,000	200,000	43.48%
540610-WEL HISTORICAL MUSEUM	307,719	304,428	(3,291)	-1.07%
540620-NIAGARA COLLEGE	50,000	50,000	0	0.00%
540660-THE HOPE CENTRE	65,000	65,000	0	0.00%
540670-FOUNDATION FOND FOYER RICH	50,000	50,000	0	0.00%
540680-CITY OF WELLAND HERITAGE	17,501	17,501	0	0.00%
540681-WELLAND HERITAGE COUNCIL	0	8,000	8,000	100.00%
540683-RESIDENTIAL HOSPICE NIAGARA	85,000	0	(85,000)	-100.00%
540684-PATHSTONE FOUNDATION	20,000	20,000	0	0.00%
540685-FAITH WELLAND OUTREACH	25,000	25,000	0	0.00%
540686-YMCA OF NIAGARA	0	244,368	244,368	100.00%
540730-ATLAS LANDFILL-POST CLOSURE	0	173,088	173,088	100.00%
550000-MARRIAGE LIC SUPPLIES	15,000	15,000	0	0.00%
550010-DUPLICATING SUPPLIES	8,000	8,000	0	0.00%
550020-BILLING SUPPLIES	5,000	49,000	44,000	880.00%
550030-ARMOURED CAR SERVICES	13,340	13,340	0	0.00%
550040-AUDIT FEES	60,155	71,470	11,315	18.81%
550110-AWARDS	10,700	11,000	300	2.80%
550220-OUTSIDE LEGAL COSTS	225,000	225,000	0	0.00%
550300-UNION NEGOTIATIONS	6,000	6,000	0	0.00%
550350-PRINTING	1,500	1,500	0	0.00%
550360-VOLUNTEERS	293,800	308,490	14,690	5.00%
560020-FUEL - VEHICLES	487,000	440,000	(47,000)	-9.65%
560030-LICENCE RENEWALS	31,855	38,855	7,000	21.97%
560200-VEHICLE MAINTENANCE	0	220,000	220,000	100.00%
580090-INTERDEPT RECOVERIES	(2,392,700)	(2,392,700)	0	0.00%
580200-TRANSFER TO CAPITAL	7,788,195	7,788,195	0	0.00%
580500-TRANSFER TO RESERVES	50,000	60,000	10,000	20.00%
580510-TRANSFER TO RESERVE FUND	1,813,322	1,790,192	(23,130)	-1.28%
580880-IO -INTEREST	527,405	485,160	(42,245)	-8.01%
580890-IO - PRINCIPAL	1,255,900	1,141,879	(114,021)	-9.08%
580900-DEBT CHGS - INTEREST	1,577,003	833,359	(743,644)	-47.16%
580910-DEBT CHGS - PRINCIPAL	5,902,615	6,318,772	416,157	7.05%
Total Expenses / Expenditure	71,388,089	75,114,232	3,726,143	5.22%
Fund Total	0	(1,240,648)	1,240,648	

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-110-MAYOR'S OFFICE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	76,208	76,208	76,208	60,087	78,114	1,906	2.50%
510200 - EMPLOYEE BENEFITS	22,025	21,554	22,310	19,330	24,934	2,624	11.76%
520010 - OFFICE EQUIP/SUPPLIES	2,100	846	2,100	2,210	2,100	0	0.00%
520020 - POSTAGE	600	276	600	201	600	0	0.00%
520050 - ADVERTISING	500	150	500	25	500	0	0.00%
520060 - CITY PROMOTIONS	2,000	4,759	2,000	1,321	5,000	3,000	150.00%
520090 - CONFERENCES/CONVENTIONS	13,000	1,975	13,000	8,587	10,000	(3,000)	-23.08%
520200 - MILEAGE & MEETINGS	5,000	573	5,000	877	5,000	0	0.00%
520220 - CAR ALLOWANCE	4,800	4,600	4,800	4,000	4,800	0	0.00%
520650 - MOBILE COMMUNICATIONS	500	219	500	177	500	0	0.00%
540000 - OUTSIDE CONTRACTS	250	249	250	398	250	0	0.00%
	126,983	111,409	127,268	97,214	131,798	2,624	2.06%
Net Total	(126,983)	(111,409)	(127,268)	(97,214)	(131,798)	2,624	2.06%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-111-COUNCILLORS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510040 - PART-TIME	336,832	329,984	336,864	265,612	345,072	8,208	2.44%
510200 - EMPLOYEE BENEFITS	94,175	78,050	98,988	71,653	107,508	8,520	8.61%
520010 - OFFICE EQUIP/SUPPLIES	400	191	400	590	400	0	0.00%
520050 - ADVERTISING	500	0	500	0	500	0	0.00%
520080 - BOARD MEMBER EXPENSE	1,000	0	1,000	0	1,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	21,560	12,340	21,560	12,251	60,000	38,440	178.29%
520100 - PROFESSIONAL DEVELOPMENT	575	0	575	534	575	0	0.00%
520200 - MILEAGE & MEETINGS	6,500	5,184	6,500	5,926	6,500	0	0.00%
520650 - MOBILE COMMUNICATIONS	7,500	1,826	7,500	3,141	4,500	(3,000)	-40.00%
	469,042	427,576	473,887	359,707	526,055	52,168	11.01%
Net Total	(469,042)	(427,576)	(473,887)	(359,707)	(526,055)	52,168	11.01%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-112-00000-CITY MANAGER / CAO

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	375,912	376,533	397,183	392,224	409,389	12,206	3.07%
510020 - OTHER SALARIES	0	4,402	0	(75,711)	0	0	0.00%
510040 - PART-TIME	0	43,654	0	0	0	0	0.00%
510100 - OVERTIME	0	0	0	13,043	0	0	0.00%
510200 - EMPLOYEE BENEFITS	100,900	99,049	111,295	88,487	121,256	9,961	8.95%
520010 - OFFICE EQUIP/SUPPLIES	700	545	700	408	700	0	0.00%
520020 - POSTAGE	0	0	0	299	0	0	0.00%
520060 - CITY PROMOTIONS	25,300	25,300	25,300	15,892	25,300	0	0.00%
520090 - CONFERENCES/CONVENTIONS	6,270	2,620	6,270	1,251	6,270	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	7,700	0	7,700	0	7,700	0	0.00%
520110 - MEMBERSHIPS	3,185	1,445	3,185	1,926	3,185	0	0.00%
520200 - MILEAGE & MEETINGS	10,000	2,835	10,000	1,098	10,000	0	0.00%
520220 - CAR ALLOWANCE	6,000	5,750	6,000	6,000	6,000	0	0.00%
520250 - MISCELLANEOUS	1,500	236	1,500	764	1,500	0	0.00%
520470 - CONTINGENCIES	50,000	59,561	50,000	63,630	50,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	1,300	431	1,300	1,020	1,300	0	0.00%
530000 - OUTSIDE CONSULTING	22,000	22,000	22,000	17,937	22,000	0	0.00%
540000 - OUTSIDE CONTRACTS	300	249	300	448	300	0	0.00%
580090 - INTERDEPT RECOVERIES	(18,845)	1,781	(18,845)	(9,423)	(18,845)	0	0.00%
	592,222	646,392	623,888	519,293	646,055	22,167	3.55%
Net Total	(592,222)	(646,392)	(623,888)	(519,293)	(646,055)	22,167	3.55%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-120-CLERKS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320230 - FEE/SC - MARRIAGE ADMIN FEE	13,000	20,662	15,000	15,890	15,000	0	0.00%
320290 - FEE/SC - BURIAL PERMITS	10,000	13,930	10,500	12,420	10,500	0	0.00%
320310 - FEE/SC - PHOTOCOPYING	1,500	1,595	1,500	2,733	1,500	0	0.00%
320320 - FEE/SC - COMMISSIONERS	3,000	5,153	3,500	5,192	3,500	0	0.00%
320460 - FEE/SC - MISCELLANEOUS	2,000	0	2,000	0	2,000	0	0.00%
320800 - FEE/SC - PROMOTIONAL ITEMS	0	1,523	0	483	0	0	0.00%
340020 - LIC - BINGO/LOTTERY	50,000	79,156	53,000	79,358	70,000	17,000	32.08%
340030 - LIC - MARRIAGE	38,000	38,240	38,000	33,020	38,000	0	0.00%
	117,500	160,258	123,500	149,096	140,500	17,000	13.77%
Expenses							
510010 - SALARIES/WAGES	456,996	423,200	468,532	372,958	483,253	14,721	3.14%
510020 - OTHER SALARIES	0	(5,191)	0	(2,953)	0	0	0.00%
510040 - PART-TIME	0	20,783	0	922	0	0	0.00%
510100 - OVERTIME	1,068	386	1,089	357	1,111	22	2.02%
510200 - EMPLOYEE BENEFITS	151,575	170,945	169,827	145,056	184,740	14,913	8.78%
520010 - OFFICE EQUIP/SUPPLIES	5,000	4,255	5,000	2,467	5,000	0	0.00%
520020 - POSTAGE	2,000	765	2,000	691	1,000	(1,000)	-50.00%
520050 - ADVERTISING	0	0	1,000	101	1,000	0	0.00%
520060 - CITY PROMOTIONS	7,500	7,500	7,500	4,801	7,500	0	0.00%
520090 - CONFERENCES/CONVENTIONS	4,400	1,236	4,400	1,167	4,400	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	3,575	1,197	3,575	976	3,575	0	0.00%
520110 - MEMBERSHIPS	1,295	412	1,295	2,102	2,500	1,205	93.05%
520200 - MILEAGE & MEETINGS	1,000	184	1,000	54	1,000	0	0.00%
520220 - CAR ALLOWANCE	1,200	1,150	1,200	1,000	1,200	0	0.00%
520240 - MEAL ALLOWANCE	100	0	100	0	100	0	0.00%
520250 - MISCELLANEOUS	250	441	250	247	250	0	0.00%
520251 - INTEGRITY COMMISSIONER-	20,000	18,571	20,000	16,434	20,000	0	0.00%
520252 - ADVISORY COMMITTEE ACTIVITY	5,000	909	5,000	2,354	5,000	0	0.00%
520270 - LEASES - PROPERTY	2,500	6,875	5,977	3,905	5,977	0	0.00%
520650 - MOBILE COMMUNICATIONS	1,000	132	1,000	339	500	(500)	-50.00%
540000 - OUTSIDE CONTRACTS	1,000	333	1,000	561	1,000	0	0.00%
550000 - MARRIAGE LIC SUPPLIES	15,000	14,400	15,000	14,400	15,000	0	0.00%
550010 - DUPLICATING SUPPLIES	8,000	8,379	8,000	8,540	8,000	0	0.00%
550110 - AWARDS	9,000	6,277	9,000	1,465	9,000	0	0.00%
580500 - TRANSFER TO RESERVES	40,000	40,000	40,000	40,000	50,000	10,000	25.00%
	737,459	723,140	771,745	617,945	811,106	39,361	5.10%
Net Total	(619,959)	(562,881)	(648,245)	(468,849)	(670,606)	(22,361)	3.45%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-125-COMMUNICATIONS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320480 - FEE/SC - ADVERTISING	12,500	14,454	12,500	8,065	7,500	(5,000)	-40.00%
330250 - DONATIONS	0	0	0	19,510	0	0	0.00%
	12,500	14,454	12,500	27,575	7,500	(5,000)	-40.00%
Expenses							
510010 - SALARIES/WAGES	156,076	167,292	169,094	140,975	189,599	20,505	12.13%
510020 - OTHER SALARIES	0	2,596	0	(2,711)	0	0	0.00%
510040 - PART-TIME	0	364	0	0	0	0	0.00%
510100 - OVERTIME	0	0	0	(178)	0	0	0.00%
510200 - EMPLOYEE BENEFITS	51,350	57,211	59,504	52,876	68,267	8,763	14.73%
520010 - OFFICE EQUIP/SUPPLIES	100	1,546	500	485	500	0	0.00%
520050 - ADVERTISING	64,000	79,737	85,000	53,872	85,000	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	825	386	825	372	825	0	0.00%
520110 - MEMBERSHIPS	400	379	400	375	500	100	25.00%
520200 - MILEAGE & MEETINGS	200	25	500	0	500	0	0.00%
520240 - MEAL ALLOWANCE	0	0	0	130	0	0	0.00%
520650 - MOBILE COMMUNICATIONS	500	341	500	307	500	0	0.00%
530570 - SPECIAL EVENTS	2,500	945	2,500	734	2,500	0	0.00%
540000 - OUTSIDE CONTRACTS	10,250	5,388	15,000	3,830	10,000	(5,000)	-33.33%
	286,201	316,209	333,823	251,068	358,191	24,368	7.30%
Net Total	(273,701)	(301,755)	(321,323)	(223,493)	(350,691)	(29,368)	9.14%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-130-FINANCE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320340 - FEE/SC - TAX REGISTER	40,000	53,626	55,000	20,557	55,000	0	0.00%
320350 - FEE/SC - TAX/WTR CERT	45,000	55,885	50,000	38,060	50,000	0	0.00%
320351 - NEW TAX ROLL & OWNERSHIP	76,000	37,950	55,000	64,090	55,000	0	0.00%
320460 - FEE/SC - MISCELLANEOUS	4,000	7,753	6,000	16,936	6,000	0	0.00%
320470 - FEE/SC - ACCT ADMIN	35,000	53,330	40,000	31,600	40,000	0	0.00%
320870 - FEE/SC - ADD TO TAX ROLL	29,000	56,650	45,000	56,400	45,000	0	0.00%
320880 - FEE/SC - TAXES VERBAL REQUEST	45,000	26,950	40,000	16,730	40,000	0	0.00%
330020 - NSF CHARGES	10,000	7,765	10,000	8,505	10,000	0	0.00%
330360 - MISCELLANEOUS	1,500	1,809	1,500	0	1,500	0	0.00%
	285,500	301,719	302,500	252,878	302,500	0	0.00%
Expenses							
510010 - SALARIES/WAGES	1,637,644	1,259,400	1,942,546	1,172,601	2,051,350	108,804	5.60%
510020 - OTHER SALARIES	0	(4,780)	0	(16,295)	0	0	0.00%
510040 - PART-TIME	0	37,480	0	74,574	0	0	0.00%
510100 - OVERTIME	9,000	252	9,180	892	9,365	185	2.02%
510200 - EMPLOYEE BENEFITS	516,100	538,042	676,947	517,363	732,817	55,870	8.25%
520010 - OFFICE EQUIP/SUPPLIES	13,850	7,996	13,850	11,149	13,850	0	0.00%
520020 - POSTAGE	23,000	19,997	23,000	56,629	23,000	0	0.00%
520060 - CITY PROMOTIONS	2,000	2,000	2,000	1,882	2,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	4,070	4,059	7,150	3,998	8,300	1,150	16.08%
520100 - PROFESSIONAL DEVELOPMENT	7,480	11,353	8,970	4,167	8,970	0	0.00%
520110 - MEMBERSHIPS	6,275	5,397	7,946	5,307	7,946	0	0.00%
520200 - MILEAGE & MEETINGS	3,000	319	3,000	337	3,000	0	0.00%
520220 - CAR ALLOWANCE	0	0	0	0	6,000	6,000	100.00%
520240 - MEAL ALLOWANCE	500	72	500	225	500	0	0.00%
520340 - BANK SERVICE CHARGES	9,000	9,766	9,000	8,200	9,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	1,700	942	2,100	874	1,500	(600)	-28.57%
540000 - OUTSIDE CONTRACTS	35,000	168,869	35,000	129,364	35,000	0	0.00%
550020 - BILLING SUPPLIES	49,000	64,689	5,000	960	49,000	44,000	880.00%
550030 - ARMoured CAR SERVICES	9,800	10,541	10,840	8,101	10,840	0	0.00%
550040 - AUDIT FEES	54,000	54,000	57,290	0	67,950	10,660	18.61%
580090 - INTERDEPT RECOVERIES	(299,681)	(138,637)	(299,681)	(149,841)	(299,681)	0	0.00%
	2,081,738	2,051,757	2,514,638	1,830,486	2,740,707	226,069	8.99%
Net Total	(1,796,238)	(1,750,039)	(2,212,138)	(1,577,608)	(2,438,207)	(226,069)	10.22%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-131-INFORMATION SERVICES

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	550,991	438,405	421,178	331,911	536,681	115,503	27.42%
510020 - OTHER SALARIES	0	(2,726)	0	(10,439)	0	0	0.00%
510200 - EMPLOYEE BENEFITS	172,700	151,588	142,725	126,216	184,258	41,533	29.10%
520010 - OFFICE EQUIP/SUPPLIES	39,000	49,684	46,000	37,787	46,000	0	0.00%
520020 - POSTAGE	50	0	50	0	50	0	0.00%
520090 - CONFERENCES/CONVENTIONS	3,300	2,779	3,300	2,886	3,300	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	6,600	1,431	6,600	0	6,600	0	0.00%
520110 - MEMBERSHIPS	1,100	454	1,100	463	1,100	0	0.00%
520200 - MILEAGE & MEETINGS	500	0	500	0	500	0	0.00%
520240 - MEAL ALLOWANCE	50	0	50	0	50	0	0.00%
520630 - UTILITIES - PHONE/FAX	106,000	111,612	106,000	81,210	106,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	2,000	1,897	2,000	1,518	2,000	0	0.00%
520660 - DATA LINES	19,000	15,809	19,000	11,880	19,000	0	0.00%
540000 - OUTSIDE CONTRACTS	114,330	129,773	104,330	55,741	104,330	0	0.00%
540270 - CNTRCT - SOFTWARE SUPPORT	758,808	756,115	855,813	501,102	1,024,263	168,450	19.68%
560150 - CAPITAL EQUIP & VEHICLES	240,000	0	0	449	0	0	0.00%
580090 - INTERDEPT RECOVERIES	(53,389)	(15,491)	(53,389)	(26,695)	(53,389)	0	0.00%
	1,961,040	1,641,330	1,655,257	1,114,029	1,980,743	325,486	19.66%
Net Total	(1,961,040)	(1,641,330)	(1,655,257)	(1,114,029)	(1,980,743)	(325,486)	19.66%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-134-TAXATION / GENERAL REVENUE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
310010 - TAXES	47,832,769	47,832,749	46,373,330	46,373,183	47,806,266	1,432,936	3.09%
310100 - LOCAL IMPROVEMENTS	19	20	19	20	19	0	0.00%
310130 - BUS IMPROVEMENT AREAS	154,224	171,141	154,224	180,913	154,224	0	0.00%
310210 - TAXES - SUPPLEMENTAL	651,657	1,332,209	1,050,000	1,303,121	1,125,000	75,000	7.14%
310300 - PIL - GVMT SERVICES	84,000	8,423	84,000	7,666	84,000	0	0.00%
310310 - PIL - PWC & CANADA POST	21,000	21,095	21,100	20,388	21,100	0	0.00%
310320 - PIL - CANADA ENT. SLSA	39,000	39,762	40,000	38,930	40,000	0	0.00%
310340 - PIL - ONTARIO HYDRO	104,000	105,390	106,000	100,154	106,000	0	0.00%
310350 - PIL - REGION	350,000	375,010	375,000	391,894	375,000	0	0.00%
310360 - PIL - WELLAND HYDRO	41,000	39,633	41,000	76,647	41,000	0	0.00%
310380 - PIL - NIAGARA COLLEGE	275,000	215,054	275,000	200,156	275,000	0	0.00%
310390 - PIL - HOSPITAL	18,000	18,055	18,000	15,371	18,000	0	0.00%
310410 - PIL - RAILWAYS(ACREAGE)	43,500	35,663	43,500	31,082	43,500	0	0.00%
320010 - UNCONDITIONAL GRANTS ONT	3,917,800	3,917,800	3,948,900	2,961,675	3,911,400	(37,500)	-0.95%
320040 - FEDERAL GRANTS	1,658,481	1,658,481	1,730,588	865,294	1,730,588	0	0.00%
320050 - ONTARIO SPECIFIC GRANTS	1,995,822	1,995,822	2,295,195	1,721,397	2,295,195	0	0.00%
320150 - OTHER GRANTS	59,000	670,905	0	52,019	0	0	0.00%
320770 - DISCOUNTS	500	288	500	82	500	0	0.00%
330050 - PEN/INTEREST ON TAXES	1,201,656	1,308,401	1,450,000	1,178,491	1,450,000	0	0.00%
330060 - INTEREST INCOME	5,000	6,690	5,000	8,826	5,000	0	0.00%
330080 - PROVINCIAL OFFENCES ACT	66,652	12,614	52,000	0	25,000	(27,000)	-51.92%
330090 - SUBSIDIARY INVESTMENT	356,250	356,250	356,250	0	356,250	0	0.00%
330100 - INVESTMENT INCOME	1,031,236	2,810,639	2,350,000	1,797,218	2,350,000	0	0.00%
330120 - DIVIDEND INCOME	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0.00%
330360 - MISCELLANEOUS	10,000	56,630	40,500	71,888	40,500	0	0.00%
330380 - PREMIUM REFUNDS	250,000	0	0	0	0	0	0.00%
330400 - RENTS & LEASES	36,346	43,917	49,997	25,250	40,420	(9,577)	-19.16%
340550 - F/X GAIN/LOSS	0	41,297	0	0	0	0	0.00%
350700 - RES FUND - SAFE RESTART	500,000	500,000	0	0	0	0	0.00%
350720 - RES FUND - OPTG SURPLUS	135,000	135,000	563,000	563,000	563,000	0	0.00%
350820 - RES FUND - DOWNTOWN	83,000	83,000	0	0	0	0	0.00%
350860 - RES FUND - INFRASTRUCTURE	300,000	300,000	465,000	465,000	465,000	0	0.00%
	62,220,912	65,091,937	62,888,103	59,449,666	64,321,962	1,433,859	2.28%
Net Total	62,220,912	65,091,937	62,888,103	59,449,666	64,321,962	1,433,859	2.28%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-135-GENERAL EXPENDITURES

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510200 - EMPLOYEE BENEFITS	269,650	221,596	289,441	137,085	289,441	0	0.00%
520060 - CITY PROMOTIONS	75,000	75,000	75,000	25,783	40,000	(35,000)	-46.67%
520110 - MEMBERSHIPS	17,405	18,623	17,405	17,101	17,405	0	0.00%
520120 - UNCOLLECTABLE ACCOUNTS	10,000	(1,406)	10,000	254	10,000	0	0.00%
520250 - MISCELLANEOUS	13,200	3,598	13,200	13,791	13,200	0	0.00%
520253 - COVID 19-OPERATING-GENERAL	0	187,625	0	0	0	0	0.00%
520310 - PENSIONERS RET ALLOWANCE	225	0	225	0	225	0	0.00%
520340 - BANK SERVICE CHARGES	10,000	4,693	10,000	2,626	10,000	0	0.00%
520350 - TAX REGISTRATION	7,000	45,516	20,000	14,139	20,000	0	0.00%
520370 - SICK LEAVE PAYOUTS	0	21,320	0	0	0	0	0.00%
520420 - TAXES - CITY OWNED PROP	2,300	1,220	2,300	861	2,300	0	0.00%
520430 - TAX W/O - CURRENT	1,430,728	1,524,318	1,284,000	780,746	1,284,000	0	0.00%
520440 - TAX W/O - PRIOR YEARS	880,000	527,815	880,000	94,139	880,000	0	0.00%
520450 - TAX W/O - PEN/INTEREST	96,000	2,026	96,000	0	96,000	0	0.00%
520460 - TAX W/O - RECOVERIES	(1,033,000)	(339,534)	(1,033,000)	(206,112)	(1,033,000)	0	0.00%
520470 - CONTINGENCIES	756,349	756,349	185,000	36,043	501,000	316,000	170.81%
520510 - B.I.A. AREAS	154,224	168,619	154,224	180,913	154,224	0	0.00%
520700 - INS - FIRE	140,605	141,977	140,605	182,045	182,605	42,000	29.87%
520720 - INS - FLEET	0	0	0	(3,153)	0	0	0.00%
520730 - INS - LIABILITY	392,244	390,872	392,244	442,129	442,244	50,000	12.75%
520740 - INS - DEDUCTIBLE	315,000	318,271	315,000	255,094	315,000	0	0.00%
530000 - OUTSIDE CONSULTING	40,000	11,448	40,000	0	40,000	0	0.00%
540520 - TRSF TO MEDICAL RECRUIT PRGM	81,000	81,000	81,000	0	81,000	0	0.00%
580200 - TRANSFER TO CAPITAL	7,323,822	7,323,822	7,788,195	5,493,000	7,788,195	0	0.00%
580510 - TRANSFER TO RESERVE FUND	1,658,480	2,329,386	1,730,588	865,294	1,730,588	0	0.00%
580880 - IO -INTEREST	139,088	139,016	121,300	115,607	103,780	(17,520)	-14.44%
580890 - IO - PRINCIPAL	620,789	620,789	623,900	555,257	509,879	(114,021)	-18.28%
580900 - DEBT CHGS - INTEREST	969,611	969,610	1,577,003	970,037	833,359	(743,644)	-47.16%
580910 - DEBT CHGS - PRINCIPAL	5,668,761	5,670,512	5,902,615	5,163,399	6,318,772	416,157	7.05%
580920 - OTHER DEBT INTEREST	0	124,195	0	(372,204)	0	0	0.00%
	20,038,481	21,338,273	20,716,245	14,763,876	20,630,217	(86,028)	-0.42%
Net Total	20,038,481	21,338,273	20,716,245	14,763,876	20,630,217	(86,028)	-0.42%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-139-GRANTS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
350550 - RES FUND - DEVELOPMENT	55,600	55,600	133,000	133,000	92,100	(40,900)	-30.75%
350720 - RES FUND - OPTG SURPLUS	40,000	40,000	0	0	0	0	0.00%
	95,600	95,600	133,000	133,000	92,100	(40,900)	-30.75%
Expenses							
530590 - WELLAND ROSE FESTIVAL	0	0	70,000	70,000	70,000	0	0.00%
530591 - ROSE CITY KIDS	25,000	25,000	25,000	25,000	5,000	(20,000)	-80.00%
530592 - WELLAND FLOAT FEST	0	0	10,000	10,000	10,000	0	0.00%
530593 - NIAGARA SAFETY VILLAGE	6,000	6,000	6,000	6,000	0	(6,000)	-100.00%
530594 - OPEN ARMS MISSION	45,000	45,000	45,000	45,000	45,000	0	0.00%
540530 - AIRPORT	86,671	86,671	85,124	85,123	95,070	9,946	11.68%
540550 - WELLAND PUBLIC LIBRARY	2,336,115	2,391,715	2,556,184	2,149,418	2,626,566	70,382	2.75%
540560 - PERMISSIVE GRANTS	70,369	70,369	90,735	90,735	100,000	9,265	10.21%
540610 - WEL HISTORICAL MUSEUM	272,719	272,719	307,719	307,719	304,428	(3,291)	-1.07%
540620 - NIAGARA COLLEGE	50,000	50,000	50,000	0	50,000	0	0.00%
540660 - THE HOPE CENTRE	0	0	65,000	65,000	65,000	0	0.00%
540670 - FOUNDATION FOND FOYER RICH	100,000	100,000	50,000	0	50,000	0	0.00%
540680 - CITY OF WELLAND HERITAGE	14,108	14,198	17,501	17,501	17,501	0	0.00%
540681 - WELLAND HERITAGE COUNCIL	0	0	0	0	8,000	8,000	100.00%
540682 - NON PROFIT CENTRAL FIRE HALL	50,000	50,000	0	0	0	0	0.00%
540683 - RESIDENTIAL HOSPICE NIAGARA	85,000	85,000	85,000	85,000	0	(85,000)	-100.00%
540684 - PATHSTONE FOUNDATION	0	0	20,000	20,000	20,000	0	0.00%
540685 - FAITH WELLAND OUTREACH	0	0	25,000	25,000	25,000	0	0.00%
540686 - YMCA OF NIAGARA	0	0	0	0	244,368	244,368	100.00%
	3,140,982	3,196,672	3,508,263	3,001,496	3,735,933	227,670	6.49%
Net Total	(3,045,382)	(3,101,072)	(3,375,263)	(2,868,496)	(3,643,833)	(268,570)	7.96%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-140-LEGAL

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320360 - FEE/SC - LEGAL FEES	1,500	339	1,500	706	1,500	0	0.00%
	1,500	1,500	1,500	1,500	1,500	0	0.00%
Expenses							
510010 - SALARIES/WAGES	154,259	69,187	141,929	104,325	204,354	62,425	43.98%
510020 - OTHER SALARIES	0	855	0	(855)	0	0	0.00%
510200 - EMPLOYEE BENEFITS	31,450	28,899	36,555	41,276	54,834	18,279	50.00%
520010 - OFFICE EQUIP/SUPPLIES	600	621	600	1,080	750	150	25.00%
520020 - POSTAGE	300	50	300	21	200	(100)	-33.33%
520090 - CONFERENCES/CONVENTIONS	550	0	550	1,043	3,550	3,000	545.45%
520100 - PROFESSIONAL DEVELOPMENT	1,100	458	1,100	0	4,100	3,000	272.73%
520110 - MEMBERSHIPS	415	0	415	0	3,415	3,000	722.89%
520200 - MILEAGE & MEETINGS	200	0	200	0	200	0	0.00%
520580 - TITLE SEARCH/LAND FEES	5,000	6,569	5,000	5,270	7,500	2,500	50.00%
520650 - MOBILE COMMUNICATIONS	0	0	0	39	300	300	100.00%
540000 - OUTSIDE CONTRACTS	300	331	300	561	300	0	0.00%
550210 - LEGAL - RETAINER	0	81,534	0	57,212	0	0	0.00%
550220 - OUTSIDE LEGAL COSTS	60,000	206,767	60,000	122,723	60,000	0	0.00%
	254,174	395,271	246,949	332,694	339,503	92,554	37.48%
Net Total	(252,674)	(393,771)	(245,449)	(331,194)	(338,003)	(92,554)	37.71%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-150-HUMAN RESOURCES

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	360,385	341,868	391,571	254,835	433,450	41,879	10.70%
510020 - OTHER SALARIES	0	2,563	0	(10,496)	0	0	0.00%
510040 - PART-TIME	228,338	223,040	327,625	275,975	336,316	8,691	2.65%
510100 - OVERTIME	1,000	5,391	1,000	297	1,000	0	0.00%
510200 - EMPLOYEE BENEFITS	122,775	184,227	183,220	174,383	206,519	23,299	12.72%
510230 - SELF INSURED EMP BENEFITS	6,000	9,256	8,000	795	8,000	0	0.00%
510240 - EAP ASSISTANCE PRGM	17,700	15,740	0	0	0	0	0.00%
520010 - OFFICE EQUIP/SUPPLIES	3,775	1,818	3,775	655	2,965	(810)	-21.46%
520020 - POSTAGE	800	811	800	234	800	0	0.00%
520050 - ADVERTISING	26,605	21,843	26,605	13,594	26,605	0	0.00%
520060 - CITY PROMOTIONS	15,000	19,520	25,000	17,036	25,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	2,940	2,140	2,940	2,361	4,000	1,060	36.05%
520100 - PROFESSIONAL DEVELOPMENT	8,250	6,337	8,250	1,909	5,000	(3,250)	-39.39%
520110 - MEMBERSHIPS	3,000	2,262	3,000	4,268	4,500	1,500	50.00%
520140 - CORPORATE TRAINING	20,000	30,948	60,000	53,264	60,000	0	0.00%
520200 - MILEAGE & MEETINGS	3,000	2,900	3,000	1,206	3,000	0	0.00%
520250 - MISCELLANEOUS	1,800	1,523	1,800	350	1,800	0	0.00%
520650 - MOBILE COMMUNICATIONS	1,000	410	1,000	374	700	(300)	-30.00%
530000 - OUTSIDE CONSULTING	30,000	27,034	0	0	0	0	0.00%
540000 - OUTSIDE CONTRACTS	300	249	48,000	46,080	48,000	0	0.00%
550220 - OUTSIDE LEGAL COSTS	120,000	131,985	150,000	84,404	150,000	0	0.00%
550300 - UNION NEGOTIATIONS	6,000	634	6,000	2,717	6,000	0	0.00%
550350 - PRINTING	1,500	1,364	1,500	956	1,500	0	0.00%
	980,168	1,033,865	1,253,086	925,196	1,325,155	72,069	5.75%
Net Total	(980,168)	(1,033,865)	(1,253,086)	(925,196)	(1,325,155)	(72,069)	5.75%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-210-FIRE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320150 - OTHER GRANTS	0	7,500	0	0	0	0	0.00%
320370 - FEE/SC - INSPECTION FEES	59,767	48,103	59,767	52,762	59,767	0	0.00%
320460 - FEE/SC - MISCELLANEOUS	76,429	15,386	76,429	17,950	76,429	0	0.00%
320710 - FEE/SC - SMOKE ALARMS	1,000	822	1,000	1,134	1,000	0	0.00%
320850 - FEE/SC - FIREWORKS	1,700	424	1,700	0	1,700	0	0.00%
330370 - FEES FOR SERVICE	117,534	55,051	117,534	69,522	117,534	0	0.00%
	256,430	127,286	256,430	141,368	256,430	0	0.00%
Expenses							
510010 - SALARIES/WAGES	7,513,627	7,161,645	8,204,081	6,092,143	8,569,650	365,569	4.46%
510020 - OTHER SALARIES	0	15,720	0	(22,622)	0	0	0.00%
510040 - PART-TIME	0	49,536	0	48,005	0	0	0.00%
510100 - OVERTIME	144,000	250,671	125,000	131,727	125,000	0	0.00%
510200 - EMPLOYEE BENEFITS	2,034,475	1,644,268	2,485,587	2,027,553	2,602,814	117,227	4.72%
520010 - OFFICE EQUIP/SUPPLIES	10,000	11,061	10,000	3,739	5,500	(4,500)	-45.00%
520020 - POSTAGE	1,850	(837)	1,850	770	1,850	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	120,640	127,804	120,640	160,858	120,640	0	0.00%
520060 - CITY PROMOTIONS	10,500	10,500	10,500	7,485	10,500	0	0.00%
520090 - CONFERENCES/CONVENTIONS	4,400	2,806	4,400	5,299	4,400	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	38,500	38,500	38,500	(472)	38,500	0	0.00%
520110 - MEMBERSHIPS	3,975	3,342	3,975	2,584	4,175	200	5.03%
520200 - MILEAGE & MEETINGS	2,000	3,536	2,000	2,281	2,000	0	0.00%
520250 - MISCELLANEOUS	2,000	2,552	2,000	933	2,000	0	0.00%
520370 - SICK LEAVE PAYOUTS	0	101,739	0	26,370	0	0	0.00%
520650 - MOBILE COMMUNICATIONS	15,000	24,436	15,000	13,831	18,000	3,000	20.00%
540000 - OUTSIDE CONTRACTS	250,800	262,876	250,800	257,271	265,848	15,048	6.00%
550110 - AWARDS	1,700	226	1,700	1,312	2,000	300	17.65%
550220 - OUTSIDE LEGAL COSTS	15,000	6,637	15,000	8,706	15,000	0	0.00%
550360 - VOLUNTEERS	293,800	221,830	293,800	94,107	308,490	14,690	5.00%
560020 - FUEL - VEHICLES	0	0	0	34,720	65,000	65,000	100.00%
560200 - VEHICLE MAINTENANCE	0	0	0	349,873	220,000	220,000	100.00%
	10,462,267	9,938,847	11,584,833	9,246,474	12,381,367	796,534	6.88%
Net Total	(10,205,837)	(9,811,561)	(11,328,403)	(9,105,106)	(12,124,937)	(796,534)	7.03%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-310-ENGINEERING - ADMINISTRATION

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320050 - ONTARIO SPECIFIC GRANTS	0	0	3,000	0	3,000	0	0.00%
320370 - FEE/SC - INSPECTION FEES	137,154	217,148	197,421	0	231,334	33,913	17.18%
320810 - FEE/SC - ENG REVIEW/INSPECTION	30,000	300	30,000	43,435	30,000	0	0.00%
	167,154	217,448	230,421	43,435	264,334	33,913	14.72%
Expenses							
510010 - SALARIES/WAGES	2,061,520	1,865,774	2,387,397	1,777,147	2,566,266	178,869	7.49%
510020 - OTHER SALARIES	0	(4,471)	0	(15,546)	0	0	0.00%
510040 - PART-TIME	0	28,049	0	29,518	0	0	0.00%
510100 - OVERTIME	85,000	67,486	86,700	31,947	71,700	(15,000)	-17.30%
510200 - EMPLOYEE BENEFITS	635,590	759,183	784,316	632,044	866,041	81,725	10.42%
520010 - OFFICE EQUIP/SUPPLIES	6,500	7,457	8,200	2,332	8,200	0	0.00%
520020 - POSTAGE	2,000	4,090	3,500	1,619	3,500	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	6,525	6,913	7,500	8,582	7,500	0	0.00%
520090 - CONFERENCES/CONVENTIONS	9,350	2,754	9,350	6,888	9,350	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	17,600	17,682	26,600	14,668	26,600	0	0.00%
520110 - MEMBERSHIPS	8,580	10,292	10,900	5,199	10,900	0	0.00%
520200 - MILEAGE & MEETINGS	4,000	518	4,000	440	2,000	(2,000)	-50.00%
520220 - CAR ALLOWANCE	6,000	5,750	6,000	4,000	6,000	0	0.00%
520230 - UNIFORMS/CLOTHING	3,500	5,606	5,000	2,688	5,000	0	0.00%
520240 - MEAL ALLOWANCE	2,000	1,382	2,000	1,680	2,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	8,000	2,502	8,525	3,990	7,000	(1,525)	-17.89%
530000 - OUTSIDE CONSULTING	15,000	13,591	15,000	14,298	15,000	0	0.00%
540000 - OUTSIDE CONTRACTS	5,000	6,163	5,000	8,825	20,000	15,000	300.00%
580090 - INTERDEPT RECOVERIES	(869,393)	(590,080)	(869,393)	(768,215)	(869,393)	0	0.00%
	2,006,772	2,210,639	2,500,595	1,762,105	2,757,664	257,069	10.28%
Net Total	(1,839,618)	(1,993,191)	(2,270,174)	(1,718,670)	(2,493,330)	(223,156)	9.83%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-315-STREETLIGHTING

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
520030 - OPERATING EQUIP/SUPPLIES	1,000	1,019	1,000	1,018	1,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	2,750	2,495	2,750	0	2,750	0	0.00%
520200 - MILEAGE & MEETINGS	500	79	500	363	500	0	0.00%
520610 - UTILITIES - HYDRO	290,000	254,131	290,000	158,297	275,000	(15,000)	-5.17%
540000 - OUTSIDE CONTRACTS	140,000	145,146	140,000	126,663	452,781	312,781	223.42%
	434,250	402,870	434,250	286,341	732,031	297,781	68.6%
Net Total	(434,250)	(402,870)	(434,250)	(286,341)	(732,031)	297,781	68.6%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-316-SIDEWALKS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	18,000	19,458	20,000	3,138	20,000	0	0%
510040 - PART-TIME	35,000	10,306	37,000	22,916	37,000	0	0%
510100 - OVERTIME	0	0	0	144	0	0	0%
510200 - EMPLOYEE BENEFITS	9,500	5,483	12,070	5,410	12,545	475	3.94%
520030 - OPERATING EQUIP/SUPPLIES	3,500	0	3,500	0	3,500	0	0%
540000 - OUTSIDE CONTRACTS	10,000	0	8,000	0	8,000	0	0%
	76,000	35,247	80,570	31,608	81,045	475	0.59%
Net Total	(76,000)	(35,247)	(80,570)	(31,608)	(81,045)	475	0.59%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-320-ROADWAYS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320390 - FEE/SC - EXTRNL SERVICES	0	0	0	613	0	0	0.00%
	0	0	0	613	0	0	0.00%
Expenses							
510010 - SALARIES/WAGES	986,286	829,019	1,130,311	737,676	1,235,841	105,530	9.34%
510020 - OTHER SALARIES	0	(210)	0	0	0	0	0.00%
510040 - PART-TIME	55,000	19,928	85,462	48,581	87,962	2,500	2.93%
510100 - OVERTIME	6,800	12,582	6,900	(12,013)	6,900	0	0.00%
510200 - EMPLOYEE BENEFITS	398,275	394,834	507,423	377,128	576,920	69,497	13.70%
520030 - OPERATING EQUIP/SUPPLIES	210,524	198,248	210,524	159,798	210,524	0	0.00%
520040 - EQUIPMENT RENTALS	10,000	0	10,000	0	5,000	(5,000)	-50.00%
520090 - CONFERENCES/CONVENTIONS	2,750	1,670	3,500	687	3,000	(500)	-14.29%
520100 - PROFESSIONAL DEVELOPMENT	11,550	10,971	13,000	9,977	13,000	0	0.00%
520110 - MEMBERSHIPS	2,200	(209)	2,200	585	2,200	0	0.00%
520200 - MILEAGE & MEETINGS	100	0	100	0	100	0	0.00%
520230 - UNIFORMS/CLOTHING	9,000	234	16,000	0	16,000	0	0.00%
520240 - MEAL ALLOWANCE	1,500	2,056	1,500	730	1,500	0	0.00%
520250 - MISCELLANEOUS	400	402	400	350	400	0	0.00%
540000 - OUTSIDE CONTRACTS	65,000	64,048	65,000	110,645	67,600	2,600	4.00%
	1,759,385	1,533,573	2,052,320	1,434,144	2,226,947	174,627	8.51%
Net Total	(1,759,385)	(1,533,573)	(2,052,320)	(1,433,532)	(2,226,947)	174,627	8.51%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-321-TRAFFIC CONTROL

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320390 - FEE/SC - EXTRNL SERVICES	15,000	9,300	15,000	7,420	15,000	0	0.00%
330360 - MISCELLANEOUS	1,000	0	1,000	960	1,000	0	0.00%
	16,000	9,300	16,000	8,380	16,000	0	0.00%
Expenses							
520010 - OFFICE EQUIP/SUPPLIES	250	431	250	46	250	0	0.00%
520020 - POSTAGE	50	7	50	0	50	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	35,000	55,129	35,000	27,030	35,000	0	0.00%
520040 - EQUIPMENT RENTALS	50	0	50	0	50	0	0.00%
520050 - ADVERTISING	400	0	400	0	400	0	0.00%
520200 - MILEAGE & MEETINGS	1,500	0	1,500	179	500	(1,000)	-66.67%
520230 - UNIFORMS/CLOTHING	200	387	200	0	0	(200)	-100.00%
520650 - MOBILE COMMUNICATIONS	700	68	700	223	300	(400)	-57.14%
530000 - OUTSIDE CONSULTING	7,000	5,648	7,000	5,559	7,000	0	0.00%
540000 - OUTSIDE CONTRACTS	40,000	51,491	40,000	44,997	40,000	0	0.00%
540080 - CNTRCT-PAVEMENT MARKINGS	90,000	67,405	90,000	74,705	65,000	(25,000)	-27.78%
540090 - CNTRCT-RAIL CROSSING	44,000	48,813	44,000	18,218	44,000	0	0.00%
	219,150	229,379	219,150	170,956	192,550	(26,600)	-12.14%
Net Total	(203,150)	(220,079)	(203,150)	(162,577)	(176,550)	(26,600)	-12.14%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-322-WINTER CONTROL

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	338,000	369,721	350,000	230,701	350,000	0	0.00%
510040 - PART-TIME	56,000	76,259	58,000	72,911	58,000	0	0.00%
510100 - OVERTIME	45,000	98,735	48,600	25,505	48,600	0	0.00%
510200 - EMPLOYEE BENEFITS	145,325	99,263	80,504	60,693	82,814	2,310	2.87%
520030 - OPERATING EQUIP/SUPPLIES	165,000	137,074	165,000	126,395	170,775	5,775	3.50%
520040 - EQUIPMENT RENTALS	182,000	47,624	142,000	61,056	142,000	0	0.00%
540000 - OUTSIDE CONTRACTS	173,064	140,172	186,447	157,105	187,957	1,510	0.81%
	1,104,389	968,848	1,030,551	734,365	1,040,146	9,595	0.93%
Net Total	(1,104,389)	(968,848)	(1,030,551)	(734,365)	(1,040,146)	9,595	0.93%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-323-FLEET

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330200 - SALE OF EQUIPMENT	50,000	69,074	50,000	61,044	60,000	10,000	20.00%
	50,000	69,074	50,000	61,044	60,000	10,000	20.00%
Expenses							
510010 - SALARIES/WAGES	382,776	388,830	696,407	185,565	776,335	79,928	11.48%
510020 - OTHER SALARIES	0	(3,398)	0	0	0	0	0.00%
510100 - OVERTIME	500	4,506	0	(1,569)	0	0	0.00%
510200 - EMPLOYEE BENEFITS	133,000	195,553	253,670	120,403	300,932	47,262	18.63%
520030 - OPERATING EQUIP/SUPPLIES	14,100	290	214,100	18,360	114,000	(100,100)	-46.75%
520040 - EQUIPMENT RENTALS	100	0	800	0	800	0	0.00%
520050 - ADVERTISING	100	0	100	0	100	0	0.00%
520090 - CONFERENCES/CONVENTIONS	1,650	1,960	1,650	1,459	1,500	(150)	-9.09%
520100 - PROFESSIONAL DEVELOPMENT	1,100	2,529	1,100	0	1,100	0	0.00%
520110 - MEMBERSHIPS	800	455	0	519	0	0	0.00%
520230 - UNIFORMS/CLOTHING	2,200	317	2,200	0	2,200	0	0.00%
520240 - MEAL ALLOWANCE	0	1,052	0	202	0	0	0.00%
520650 - MOBILE COMMUNICATIONS	400	260	0	177	300	300	0.00%
520670 - FREIGHT/DELIVERY	45,000	37,644	45,000	35,278	45,000	0	0.00%
520720 - INS - FLEET	93,372	96,758	93,372	119,066	119,500	26,128	27.98%
540000 - OUTSIDE CONTRACTS	0	4,845	125,000	3,643	75,000	(50,000)	-40.00%
560020 - FUEL - VEHICLES	472,000	541,467	487,000	294,900	375,000	(112,000)	-23.00%
560030 - LICENCE RENEWALS	62,100	43,023	30,000	427	37,000	7,000	23.33%
580090 - INTERDEPT RECOVERIES	(165,479)	(112,719)	(165,479)	(97,355)	(165,479)	0	0.00%
580510 - TRANSFER TO RESERVE FUND	50,000	50,923	50,000	0	50,000	0	0.00%
	1,093,719	1,254,296	1,834,920	681,076	1,733,288	(101,632)	-5.54%
Net Total	(1,043,719)	(1,185,222)	(1,784,920)	(620,032)	(1,673,288)	(91,632)	5.13%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-325-PUBLIC WORKS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330360 - MISCELLANEOUS	0	7,352	0	0	0	0	0.00%
	0	7,352	0	0	0	0	0.00%
Expenses							
510010 - SALARIES/WAGES	1,130,000	1,074,038	716,379	890,452	682,601	(33,778)	-4.72%
510020 - OTHER SALARIES	0	6,657	0	(9,311)	0	0	0.00%
510040 - PART-TIME	45,000	3,917	46,800	2,111	46,800	0	0.00%
510100 - OVERTIME	30,000	18,724	30,000	6,712	30,000	0	0.00%
510200 - EMPLOYEE BENEFITS	399,050	327,133	272,539	321,297	264,007	(8,532)	-3.13%
520010 - OFFICE EQUIP/SUPPLIES	20,000	6,260	20,000	6,945	20,000	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	520,000	610,981	320,000	448,319	320,000	0	0.00%
520040 - EQUIPMENT RENTALS	1,200	663	400	0	400	0	0.00%
520090 - CONFERENCES/CONVENTIONS	6,370	6,959	6,370	4,617	6,370	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	4,460	4,828	6,900	5,485	6,900	0	0.00%
520110 - MEMBERSHIPS	2,970	296	2,970	2,114	2,970	0	0.00%
520200 - MILEAGE & MEETINGS	500	315	500	230	500	0	0.00%
520230 - UNIFORMS/CLOTHING	5,800	530	5,800	1,963	5,800	0	0.00%
520240 - MEAL ALLOWANCE	2,000	445	2,000	58	1,500	(500)	-25.00%
520250 - MISCELLANEOUS	200	46	200	87	200	0	0.00%
520650 - MOBILE COMMUNICATIONS	21,000	15,387	21,000	14,823	21,000	0	0.00%
540000 - OUTSIDE CONTRACTS	150,000	117,329	25,000	103,076	25,000	0	0.00%
580090 - INTERDEPT RECOVERIES	(949,204)	(439,696)	(949,204)	(613,499)	(949,204)	0	0.00%
	1,389,346	1,754,813	527,654	1,185,478	484,844	(42,810)	-8.11%
Net Total	(1,389,346)	(1,747,461)	(527,654)	(1,185,478)	(484,844)	(42,810)	-8.11%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-327-STORM SEWERS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	42,000	39,610	45,000	45,504	45,000	0	0.00%
510040 - PART-TIME	2,500	1,327	2,500	3,447	2,500	0	0.00%
510100 - OVERTIME	100	1,051	100	1,155	100	0	0.00%
510200 - EMPLOYEE BENEFITS	14,150	8,727	9,947	10,535	10,367	420	4.22%
520030 - OPERATING EQUIP/SUPPLIES	7,000	34,326	15,000	8,202	15,000	0	0.00%
540000 - OUTSIDE CONTRACTS	60,000	36,873	60,000	14,214	60,000	0	0.00%
	125,750	121,914	132,547	83,056	132,967	420	0.32%
Net Total	(125,750)	(121,914)	(132,547)	(83,056)	(132,967)	(420)	0.32%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-350-CROSSING GUARDS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510040 - PART-TIME	335,899	246,934	352,800	291,184	486,395	133,595	37.87%
510200 - EMPLOYEE BENEFITS	38,450	24,427	68,285	34,104	103,845	35,560	52.08%
520030 - OPERATING EQUIP/SUPPLIES	200	169	200	224	500	300	150.00%
520230 - UNIFORMS/CLOTHING	500	24	500	669	4,000	3,500	700.00%
520250 - MISCELLANEOUS	1,000	87	1,000	0	500	(500)	-50.00%
	376,049	271,641	422,785	326,181	595,240	172,455	40.79%
Net Total	(376,049)	(271,641)	(422,785)	(326,181)	(595,240)	172,455	40.79%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-380-PARKING

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330010 - FINES	225,000	264,345	225,000	164,961	225,000	0	0.00%
330030 - MAGISTRATE PROCEEDS	250	0	250	0	250	0	0.00%
330470 - LOT 1 - COURTHOUSE	67,500	62,729	67,500	64,087	67,500	0	0.00%
330480 - LOT 2 - MARKET SQUARE	0	0	0	40	100	100	100.00%
330540 - LOT 8 - PLYMOUTH/CHURCHILL	34,500	19,188	34,500	13,982	34,500	0	0.00%
330550 - ON STREET/SNOW REMOVAL PERMITS	1,500	4,808	2,200	2,873	4,000	1,800	81.82%
	328,750	351,069	329,450	245,944	331,350	1,900	0.58%
Expenses							
510010 - SALARIES/WAGES	493,629	519,639	377,919	304,726	386,115	8,196	2.17%
510020 - OTHER SALARIES	0	201	0	(6,758)	0	0	0.00%
510040 - PART-TIME	0	36,618	0	39,492	0	0	0.00%
510100 - OVERTIME	1,100	13,243	1,122	1,353	1,144	22	1.96%
510200 - EMPLOYEE BENEFITS	156,100	187,923	127,523	142,858	137,325	9,802	7.69%
520010 - OFFICE EQUIP/SUPPLIES	5,500	3,390	5,500	5,554	5,500	0	0.00%
520020 - POSTAGE	3,000	3,017	2,000	1,912	2,000	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	5,000	2,218	5,000	4,429	5,000	0	0.00%
520040 - EQUIPMENT RENTALS	600	165	600	124	600	0	0.00%
520090 - CONFERENCES/CONVENTIONS	5,500	1,013	5,500	289	4,500	(1,000)	-18.18%
520100 - PROFESSIONAL DEVELOPMENT	4,950	229	4,950	109	4,000	(950)	-19.19%
520110 - MEMBERSHIPS	2,420	3,633	2,420	2,423	3,000	580	23.97%
520200 - MILEAGE & MEETINGS	300	0	300	48	300	0	0.00%
520230 - UNIFORMS/CLOTHING	3,000	2,014	3,000	1,401	3,000	0	0.00%
520240 - MEAL ALLOWANCE	200	18	200	0	200	0	0.00%
520340 - BANK SERVICE CHARGES	3,000	2,404	3,000	2,089	3,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	6,000	1,510	6,000	2,203	3,500	(2,500)	-41.67%
540000 - OUTSIDE CONTRACTS	6,000	13,175	6,000	6,185	6,000	0	0.00%
580500 - TRANSFER TO RESERVES	10,000	10,000	10,000	10,000	10,000	0	0.00%
	706,299	800,408	561,034	518,435	575,184	14,150	2.52%
Net Total	(377,549)	(449,339)	(231,584)	(272,492)	(243,834)	(12,250)	5.29%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-402-ROWING CANADA NATIONAL CHAMPIONSHIPS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320650 - FEE/SC - APPLICATION FEES	49,000	0	49,000	0	49,000	0	0.00%
330250 - DONATIONS	2,000	0	2,000	0	2,000	0	0.00%
	51,000	0	51,000	0	51,000	0	0.00%
Expenses							
520030 - OPERATING EQUIP/SUPPLIES	9,150	0	9,150	0	9,150	0	0.00%
520040 - EQUIPMENT RENTALS	6,525	0	6,525	0	6,525	0	0.00%
520250 - MISCELLANEOUS	6,200	0	6,200	0	6,200	0	0.00%
530560 - VOLUNTEER SERVICES	2,800	0	2,800	0	2,800	0	0.00%
530570 - SPECIAL EVENTS	14,380	0	14,380	0	14,380	0	0.00%
540000 - OUTSIDE CONTRACTS	11,945	0	11,945	0	11,945	0	0.00%
	51,000	0	51,000	0	51,000	0	0.00%
Net Total	0	0	0	0	0	0	0.00%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-405-RECREATION - PROGRAMS/SERVICES

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320040 - FEDERAL GRANTS	0	5,000	0	20,000	0	0	0.00%
320050 - ONTARIO SPECIFIC GRANTS	42,700	41,982	42,700	39,178	42,700	0	0.00%
320150 - OTHER GRANTS	0	42,700	0	0	0	0	0.00%
320410 - FEE/SC - EQUIP RENTALS	2,000	423	2,000	1,638	1,000	(1,000)	-50.00%
320460 - FEE/SC - MISCELLANEOUS	1,250	4,239	1,250	3,123	1,250	0	0.00%
320490 - FEE/SC - POOLS	15,300	11,809	16,000	11,691	16,000	0	0.00%
320500 - FEE/SC - SUMMER CAMPS	125,000	115,875	130,000	132,715	141,000	11,000	8.46%
320510 - FEE/SC - ADULT PROGRAMS	68,000	41,153	68,000	65,094	68,000	0	0.00%
320520 - FEE/SC - CHILD PROGRAMS	33,000	28,390	33,000	38,579	33,000	0	0.00%
320530 - FEE/SC - PRINTING	300	1	150	7	0	(150)	-100.00%
320550 - FEE/SC - SPORTS PROMO	2,000	0	2,000	1,482	2,000	0	0.00%
320560 - FEE/SC - SENIOR PROGRAMS	67,500	31,079	67,500	52,863	67,500	0	0.00%
320570 - FEE/SC - MEMBERSHIPS	55,100	37,751	55,100	35,299	55,100	0	0.00%
320910 - FEE/SC - ARTS & CULTURE PROGRM	25,000	14,743	25,000	35,688	25,000	0	0.00%
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	25,000	16,546	26,000	15,262	26,000	0	0.00%
320931 - FEE/SC - REC RENTALS @ THE DOCKS	67,600	46,662	68,000	44,401	68,000	0	0.00%
320932 - FEE/SC - REC RENTALS @ THE DOCKS	5,000	154	2,500	0	1,000	(1,500)	-60.00%
320940 - FEE/SC - FOOD SERVICES	28,500	15,092	29,000	21,963	29,000	0	0.00%
330250 - DONATIONS	6,000	7,574	7,000	7,686	7,000	0	0.00%
	569,250	461,172	575,200	526,670	583,550	8,350	1.45%
Expenses							
510010 - SALARIES/WAGES	708,668	657,612	767,297	596,687	827,260	59,963	7.81%
510020 - OTHER SALARIES	0	4,797	0	(16,664)	0	0	0.00%
510040 - PART-TIME	599,265	621,028	635,849	761,657	734,136	98,287	15.46%
510100 - OVERTIME	13,736	32,461	14,011	7,346	14,291	280	2.00%
510200 - EMPLOYEE BENEFITS	309,825	270,524	374,564	293,459	435,698	61,134	16.32%
520010 - OFFICE EQUIP/SUPPLIES	7,000	8,031	7,500	6,998	7,500	0	0.00%
520020 - POSTAGE	200	425	200	258	200	0	0.00%
520040 - EQUIPMENT RENTALS	5,000	306	5,000	3,046	5,000	0	0.00%
520050 - ADVERTISING	9,500	10,175	8,000	5,502	8,000	0	0.00%
520060 - CITY PROMOTIONS	11,000	11,000	11,000	13,889	11,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	1,500	2,440	1,500	4,740	1,500	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	1,500	8,866	1,500	1,584	1,500	0	0.00%
520110 - MEMBERSHIPS	3,000	6,306	3,000	1,170	3,000	0	0.00%
520200 - MILEAGE & MEETINGS	5,000	2,758	4,500	2,163	4,500	0	0.00%
520220 - CAR ALLOWANCE	0	5,750	6,000	5,000	6,000	0	0.00%
520240 - MEAL ALLOWANCE	300	396	300	59	300	0	0.00%
520250 - MISCELLANEOUS	2,500	3,105	2,500	3,950	2,500	0	0.00%
520340 - BANK SERVICE CHARGES	45,000	46,604	45,000	57,702	50,000	5,000	11.11%
520650 - MOBILE COMMUNICATIONS	5,000	2,075	5,000	2,367	5,000	0	0.00%
520730 - INS - LIABILITY	0	2,150	0	0	0	0	0.00%
520930 - FIT/AQUA PUNCH CARDS	20,000	1,849	10,000	253	10,000	0	0.00%
520931 - REC RENTALS @ THE DOCKS	4,000	1,214	4,000	5,472	4,000	0	0.00%
520932 - REC RENTALS @ THE DOCKS EQUIPMENT	10,000	0	8,000	2,743	8,000	0	0.00%
520940 - FOOD SERVICES	27,500	23,629	27,500	23,697	27,500	0	0.00%
530490 - YOUTH PROGRAMS	28,500	13,185	28,500	16,091	28,500	0	0.00%
530500 - CHILDRENS PROGRAMS	19,500	2,863	19,500	21,670	19,500	0	0.00%
530510 - SUMMER CAMPS	24,000	22,591	26,000	23,592	42,000	16,000	61.54%
530520 - ADULT PROGRAMS	21,730	24,429	21,730	23,709	21,730	0	0.00%
530530 - SENIORS PROGRAMS	19,230	41,372	19,230	43,182	19,230	0	0.00%
530540 - SWIMMING POOL PROGRAM	24,150	23,919	25,000	23,914	25,000	0	0.00%
530550 - ARTS & CULTURE	31,000	29,978	31,000	18,967	31,000	0	0.00%
530560 - VOLUNTEER SERVICES	32,000	3,444	6,000	1,517	6,000	0	0.00%
530570 - SPECIAL EVENTS	15,650	14,091	0	701	0	0	0.00%
530580 - PROJECTS ASSOCIATION	36,000	86,142	0	(100)	0	0	0.00%
540000 - OUTSIDE CONTRACTS	67,500	56,679	2,500	6,760	2,500	0	0.00%
540010 - CNTRCT-JANITORIAL	0	1,644	0	238	0	0	0.00%
550030 - ARMoured CAR SERVICES	2,500	1,926	2,500	1,626	2,500	0	0.00%
	2,111,254	2,045,764	2,124,181	1,964,946	2,364,845	240,664	12.25%
Net Total	(1,542,004)	(1,584,592)	(1,548,981)	(1,438,276)	(1,781,295)	(232,314)	16.15%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-406-FESTIVALS AND EVENTS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320040 - FEDERAL GRANTS	0	0	0	5,000	0	0	0.00%
320480 - FEE/SC - ADVERTISING	0	0	2,000	0	2,000	0	0.00%
320640 - FEE/SC - ADMINISTRATION	0	0	1,500	0	1,500	0	0.00%
320940 - FEE/SC - FOOD SERVICES	0	0	500	0	500	0	0.00%
330140 - SPONSORSHIPS	0	0	6,000	0	6,000	0	0.00%
330360 - MISCELLANEOUS	0	0	500	0	500	0	0.00%
	0	0	10,500	5,000	10,500	0	0.00%
Expenses							
510010 - SALARIES/WAGES	0	0	107,562	20,222	116,884	9,322	8.67%
510100 - OVERTIME	0	0	0	2,627	0	0	0.00%
510200 - EMPLOYEE BENEFITS	0	0	31,757	4,758	35,569	3,812	12.00%
520010 - OFFICE EQUIP/SUPPLIES	0	0	1,500	415	1,500	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	0	0	9,800	8,546	9,800	0	0.00%
520040 - EQUIPMENT RENTALS	0	0	9,500	15,032	15,000	5,500	57.89%
520050 - ADVERTISING	0	0	3,000	1,971	3,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	0	0	1,500	2,647	1,500	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	0	0	1,500	2,040	1,500	0	0.00%
520110 - MEMBERSHIPS	0	0	1,500	0	1,500	0	0.00%
520200 - MILEAGE & MEETINGS	0	0	2,000	235	2,000	0	0.00%
520230 - UNIFORMS/CLOTHING	0	0	800	0	800	0	0.00%
520240 - MEAL ALLOWANCE	0	0	0	30	0	0	0.00%
520250 - MISCELLANEOUS	0	0	1,000	1,297	1,000	0	0.00%
530560 - VOLUNTEER SERVICES	0	0	500	105	500	0	0.00%
530570 - SPECIAL EVENTS	0	0	10,000	9,733	10,000	0	0.00%
530575 - PERMIT EXPENSE	0	0	3,000	254	3,000	0	0.00%
530950 - SUMMER CONCERT SERIES	0	0	0	0	65,000	65,000	100.00%
540000 - OUTSIDE CONTRACTS	0	0	117,000	97,359	69,200	(47,800)	-40.85%
	0	0	301,919	167,273	337,753	35,834	11.87%
Net Total	0	0	(291,419)	(162,273)	(327,253)	(35,834)	12.30%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-410-PARKS / OPEN SPACES

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320410 - FEE/SC - EQUIP RENTALS	20,000	11,215	20,400	19,175	20,400	0	0.00%
320615 - FEE/SC - MEMORIALIZATION	0	0	15,000	7,250	15,000	0	0.00%
330250 - DONATIONS	0	2,250	15,000	3,000	15,000	0	0.00%
330400 - RENTS & LEASES	12,400	29,512	21,000	29,655	25,000	4,000	19.05%
350600 - RES FUND - LANDFILL SITE	121,600	121,600	173,088	173,088	173,088	0	0.00%
350720 - RES FUND - OPTG SURPLUS	6,500	0	0	0	0	0	0.00%
	160,500	164,576	244,488	232,168	248,488	4,000	1.64%
Expenses							
510010 - SALARIES/WAGES	887,000	933,696	1,025,586	747,801	994,202	(31,384)	-3.06%
510020 - OTHER SALARIES	0	1,341	0	(5,178)	0	0	0.00%
510040 - PART-TIME	473,598	422,753	508,764	497,370	562,667	53,903	10.59%
510100 - OVERTIME	41,500	100,274	46,500	43,287	59,000	12,500	26.88%
510200 - EMPLOYEE BENEFITS	377,700	418,721	565,637	397,996	607,984	42,347	7.49%
520010 - OFFICE EQUIP/SUPPLIES	0	0	1,500	0	1,500	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	94,500	93,313	102,997	80,398	102,997	0	0.00%
520040 - EQUIPMENT RENTALS	3,400	13,250	5,000	2,832	5,000	0	0.00%
520060 - CITY PROMOTIONS	750	745	1,500	78	1,500	0	0.00%
520090 - CONFERENCES/CONVENTIONS	1,320	480	1,500	0	1,500	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	2,200	5,791	3,000	3,578	3,000	0	0.00%
520110 - MEMBERSHIPS	1,650	2,842	1,800	829	1,800	0	0.00%
520200 - MILEAGE & MEETINGS	0	0	500	0	500	0	0.00%
520230 - UNIFORMS/CLOTHING	8,500	5,753	8,500	4,563	8,500	0	0.00%
520240 - MEAL ALLOWANCE	900	2,355	900	1,955	1,800	900	100.00%
520250 - MISCELLANEOUS	0	150	4,500	6,553	0	(4,500)	-100.00%
520610 - UTILITIES - HYDRO	10,700	11,721	10,700	8,288	10,700	0	0.00%
520620 - UTILITIES - WTR/SWR	18,500	74,855	60,000	14,511	60,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	7,000	2,873	8,000	3,626	6,500	(1,500)	-18.75%
520690 - GRAFFITI/VANDALISM	0	0	0	600	20,000	20,000	100.00%
520800 - SMALL TOOLS	2,500	2,389	2,500	1,311	2,500	0	0.00%
540000 - OUTSIDE CONTRACTS	166,600	234,400	218,088	143,640	45,000	(173,088)	-79.37%
540010 - CNTRCT-JANITORIAL	7,200	3,807	7,200	4,967	7,200	0	0.00%
540020 - CNTRCT-PUBLIC PATHWAY	3,500	3,200	3,500	1,825	3,500	0	0.00%
540030 - CNTRCT-WEED CUTTING	30,000	34,240	30,000	10,483	30,000	0	0.00%
540050 - CNTRCT-OUTDR SKATE RINK	2,000	1,477	2,000	200	2,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	6,500	3,176	6,500	933	6,500	0	0.00%
540730 - ATLAS LANDFILL-POST CLOSURE	0	0	0	0	173,088	173,088	100.00%
560030 - LICENCE RENEWALS	500	75	800	389	800	0	0.00%
	2,148,018	2,373,677	2,627,472	1,972,836	2,719,738	92,266	3.51%
Net Total	(1,987,518)	(2,209,101)	(2,382,984)	(1,740,669)	(2,563,168)	(180,184)	7.56%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-412-PLAYING FIELDS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320440 - FEE/SC - SOCCER FIELDS	2,550	5,843	4,000	4,359	4,000	0	0.00%
320450 - FEE/SC - BALL DIAMONDS	67,000	44,823	68,340	51,830	55,000	(13,340)	-19.52%
320840 - FEE/SC - HYDRO	2,175	84	2,175	232	2,175	0	0.00%
	71,725	50,750	74,515	56,420	61,175	(13,340)	-17.90%
Expenses							
510010 - SALARIES/WAGES	92,000	71,232	93,000	63,864	93,000	0	0.00%
510040 - PART-TIME	50,000	63,419	50,000	41,801	50,000	0	0.00%
510100 - OVERTIME	6,400	10,844	8,000	12,895	8,000	0	0.00%
510200 - EMPLOYEE BENEFITS	49,375	26,971	30,858	22,538	32,201	1,343	4.35%
520030 - OPERATING EQUIP/SUPPLIES	13,500	13,270	14,500	9,984	14,500	0	0.00%
520610 - UTILITIES - HYDRO	18,361	7,000	18,361	6,039	18,361	0	0.00%
540000 - OUTSIDE CONTRACTS	3,500	3,500	5,000	1,805	5,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	5,000	4,800	5,000	0	5,000	0	0.00%
	238,136	201,036	224,719	158,926	226,062	1,343	0.60%
Net Total	(166,411)	(150,286)	(150,204)	(102,506)	(164,887)	(14,683)	9.78%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-415-URBAN FORESTRY

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320150 - OTHER GRANTS	0	0	0	8,000	0	0	0.00%
320980 - TREE BLVD DEPOSIT	0	0	40,000	0	75,000	35,000	87.50%
350720 - RES FUND - OPTG SURPLUS	30,000	30,000	0	0	0	0	0.00%
	30,000	30,000	40,000	8,000	75,000	35,000	87.50%
Expenses							
510010 - SALARIES/WAGES	445,000	442,034	456,001	298,970	468,637	12,636	2.77%
510040 - PART-TIME	66,000	32,454	66,154	7,378	67,816	1,662	2.51%
510100 - OVERTIME	10,000	8,344	10,000	(1,987)	10,200	200	2.00%
510200 - EMPLOYEE BENEFITS	152,400	130,836	178,718	106,364	199,271	20,553	11.50%
520030 - OPERATING EQUIP/SUPPLIES	40,000	39,795	40,000	21,563	40,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	0	0	1,000	0	2,500	1,500	150.00%
520100 - PROFESSIONAL DEVELOPMENT	660	11,057	6,660	132	6,660	0	0.00%
520230 - UNIFORMS/CLOTHING	4,300	3,977	4,300	4,239	4,300	0	0.00%
520240 - MEAL ALLOWANCE	300	642	300	126	300	0	0.00%
520650 - MOBILE COMMUNICATIONS	1,500	254	1,500	330	1,000	(500)	-33.33%
520800 - SMALL TOOLS	3,000	3,128	5,000	230	5,000	0	0.00%
540000 - OUTSIDE CONTRACTS	65,000	59,145	75,000	24,345	115,000	40,000	53.33%
	788,160	731,665	844,633	461,691	920,684	76,051	9.00%
Net Total	(758,160)	(701,665)	(804,633)	(453,690)	(845,684)	(41,051)	5.10%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-420-CEMETERIES

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320460 - FEE/SC - MISCELLANEOUS	510	1,320	1,000	1,329	1,000	0	0.00%
320590 - FEE/SC - GRAVE OPENINGS	40,000	52,693	42,800	50,350	49,000	6,200	14.49%
320600 - FEE/SC - GRAVE SALES	15,500	27,393	22,000	25,764	27,000	5,000	22.73%
320610 - FEE/SC - FNDTNS/MARKERS	7,800	11,634	10,500	10,105	10,500	0	0.00%
330100 - INVESTMENT INCOME	5,000	16,046	15,000	15,528	20,000	5,000	33.33%
	68,810	109,087	91,300	103,075	107,500	16,200	17.74%
Expenses							
510010 - SALARIES/WAGES	44,000	47,832	45,000	47,799	45,000	0	0.00%
510040 - PART-TIME	25,000	20,741	25,000	25,876	25,000	0	0.00%
510100 - OVERTIME	2,500	13,220	8,700	8,021	8,700	0	0.00%
510200 - EMPLOYEE BENEFITS	24,150	14,214	15,733	15,115	16,403	670	4.26%
520030 - OPERATING EQUIP/SUPPLIES	8,000	7,428	9,340	8,444	9,340	0	0.00%
520250 - MISCELLANEOUS	1,000	1,059	1,000	1,516	3,000	2,000	200.00%
520610 - UTILITIES - HYDRO	1,400	1,516	1,400	1,179	1,400	0	0.00%
520620 - UTILITIES - WTR/SWR	900	1,905	900	588	900	0	0.00%
540000 - OUTSIDE CONTRACTS	5,000	4,500	5,000	1,728	5,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	500	0	500	0	500	0	0.00%
	112,450	112,416	112,573	110,266	115,243	2,670	2.37%
Net Total	(43,640)	(3,329)	(21,273)	(7,191)	(7,743)	13,530	-63.60%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-430-FAC-MTCE/LABOUR

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	280,000	303,706	300,000	236,702	315,850	15,850	6.70%
510020 - OTHER SALARIES	0	(16)	0	(3,269)	0	0	0.00%
510040 - PART-TIME	0	204	0	674	0	0	0.00%
510100 - OVERTIME	1,500	(9,235)	1,730	(12,510)	2,020	290	-2.32%
510200 - EMPLOYEE BENEFITS	108,800	135,816	159,656	125,444	172,693	13,037	10.39%
520030 - OPERATING EQUIP/SUPPLIES	17,000	27,911	17,000	22,486	24,000	7,000	31.13%
520040 - EQUIPMENT RENTALS	1,200	0	1,200	0	1,200	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	1,100	930	1,100	2,952	1,100	0	0.00%
520110 - MEMBERSHIPS	1,100	978	1,100	985	1,100	0	0.00%
520200 - MILEAGE & MEETINGS	200	0	200	227	200	0	0.00%
520230 - UNIFORMS/CLOTHING	1,800	738	1,800	1,336	1,800	0	0.00%
520240 - MEAL ALLOWANCE	200	184	200	108	200	0	0.00%
520650 - MOBILE COMMUNICATIONS	4,000	772	4,000	1,732	3,000	(1,000)	-57.73%
520800 - SMALL TOOLS	6,000	4,270	6,000	5,236	6,000	0	0.00%
540000 - OUTSIDE CONTRACTS	12,000	10,417	12,850	1,514	25,000	12,150	802.33%
	434,900	476,675	506,836	383,617	554,163	47,327	12.34%
Net Total	(434,900)	(476,675)	(506,836)	(383,617)	(554,163)	(47,327)	12.34%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-432-FAC-ARENA

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320480 - FEE/SC - ADVERTISING	20,000	2,500	20,000	3,250	15,000	(5,000)	-25.00%
320680 - FEE/SC - ICE RENTALS	400,000	387,475	435,000	267,283	435,000	0	0.00%
320690 - FEE/SC - PUBLIC SKATING	10,000	5,998	10,000	9,077	10,000	0	0.00%
330360 - MISCELLANEOUS	0	1,936	0	653	0	0	0.00%
330400 - RENTS & LEASES	26,000	19,821	26,000	19,512	26,000	0	0.00%
350590 - RES FUND - ICE RESURFACER	0	7,163	0	4,578	0	0	0.00%
350700 - RES FUND - SAFE RESTART	25,000	25,000	0	0	0	0	0.00%
	481,000	449,894	491,000	304,354	486,000	(5,000)	-1.02%
Expenses							
510010 - SALARIES/WAGES	401,000	373,265	422,930	306,773	359,919	(63,011)	-14.90%
510020 - OTHER SALARIES	0	(1,074)	0	(799)	0	0	0.00%
510040 - PART-TIME	97,000	79,702	94,093	79,812	96,486	2,393	2.54%
510100 - OVERTIME	20,000	25,799	20,000	4,573	20,400	400	2.00%
510200 - EMPLOYEE BENEFITS	147,250	151,641	172,330	141,069	163,229	(9,101)	-5.28%
520030 - OPERATING EQUIP/SUPPLIES	53,000	59,904	53,000	43,528	53,000	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	4,400	3,646	4,400	10,419	4,400	0	0.00%
520110 - MEMBERSHIPS	1,650	1,565	1,650	1,430	1,650	0	0.00%
520230 - UNIFORMS/CLOTHING	4,000	2,967	4,000	973	4,000	0	0.00%
520240 - MEAL ALLOWANCE	200	456	200	376	200	0	0.00%
520600 - UTILITIES - HEAT	48,767	38,925	48,767	36,171	48,767	0	0.00%
520610 - UTILITIES - HYDRO	170,000	149,402	170,000	88,891	170,000	0	0.00%
520620 - UTILITIES - WTR/SWR	51,979	25,915	52,000	42,300	52,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	265	215	265	322	500	235	88.68%
520800 - SMALL TOOLS	100	0	100	0	100	0	0.00%
520850 - BUILDING SECURITY	2,000	1,782	2,000	997	2,000	0	0.00%
530000 - OUTSIDE CONSULTING	25,000	10,000	0	0	0	0	0.00%
540000 - OUTSIDE CONTRACTS	63,000	62,438	67,400	40,574	67,400	0	0.00%
540010 - CNTRCT-JANITORIAL	3,000	4,579	3,000	4,998	3,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	12,600	13,299	12,600	9,872	12,600	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	3,900	1,293	3,900	464	3,900	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	671	3,000	300	3,000	0	0.00%
580510 - TRANSFER TO RESERVE FUND	0	7,163	0	0	0	0	0.00%
	1,112,111	1,013,552	1,135,635	813,041	1,066,551	(69,084)	-6.08%
Net Total	(631,111)	(563,658)	(644,635)	(508,687)	(580,551)	64,084	-9.94%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-434-FAC-WELLAND COMMUNITY CENTRE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320410 - FEE/SC - EQUIP RENTALS	200	191	200	24	200	0	0.00%
330360 - MISCELLANEOUS	0	0	0	171	0	0	
330400 - RENTS & LEASES	10,000	10,100	10,200	10,879	12,000	1,800	17.65%
	10,200	10,290	10,400	11,074	12,200	1,800	17.31%
Expenses							
510010 - SALARIES/WAGES	45,000	30,336	42,000	35,616	42,000	0	0.00%
510040 - PART-TIME	2,000	3,832	5,000	7,079	5,000	0	0.00%
510100 - OVERTIME	2,500	7,725	6,000	5,780	6,000	0	0.00%
510200 - EMPLOYEE BENEFITS	15,825	7,515	10,333	9,300	10,793	460	4.45%
520030 - OPERATING EQUIP/SUPPLIES	25,000	22,172	25,000	20,489	25,000	0	0.00%
520600 - UTILITIES - HEAT	23,907	7,181	23,907	2,815	23,907	0	0.00%
520610 - UTILITIES - HYDRO	92,000	74,247	92,000	52,544	92,000	0	0.00%
520620 - UTILITIES - WTR/SWR	12,481	11,218	12,481	12,596	14,000	1,519	12.17%
520850 - BUILDING SECURITY	39,000	29,854	39,000	24,365	39,000	0	0.00%
540000 - OUTSIDE CONTRACTS	25,000	29,237	26,750	23,179	26,750	0	0.00%
540010 - CNTRCT-JANITORIAL	120,000	123,803	125,000	85,192	125,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	14,000	15,305	14,000	7,972	14,000	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	2,000	311	2,000	279	2,000	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	4,000	3,073	4,000	1,726	4,000	0	0.00%
	422,713	365,807	427,471	288,932	429,450	1,979	0.46%
Net Total	(412,513)	(355,517)	(417,071)	(277,858)	(417,250)	(179)	0.04%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-435-FAC-EMPIRE OUTDOOR SPORTS COMPLEX

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320410 - FEE/SC - EQUIP RENTALS	27,500	0	2,000	0	0	(2,000)	-100.00%
320500 - FEE/SC - SUMMER CAMPS	0	0	50,000	13,376	38,000	(12,000)	-24.00%
330400 - RENTS & LEASES	3,500	930	15,000	13,301	15,000	0	0.00%
	31,000	930	67,000	26,677	53,000	(14,000)	-20.90%
Expenses							
510010 - SALARIES/WAGES	44,415	37,342	0	0	0	0	0.00%
510040 - PART-TIME	31,824	31,824	36,290	0	37,736	1,446	3.98%
510100 - OVERTIME	0	5,895	0	0	0	0	0.00%
510200 - EMPLOYEE BENEFITS	17,200	7,451	7,356	611	8,202	846	11.50%
520030 - OPERATING EQUIP/SUPPLIES	2,000	14,008	3,000	7,547	5,000	2,000	66.67%
520230 - UNIFORMS/CLOTHING	200	1,241	200	162	200	0	0.00%
520250 - MISCELLANEOUS	1,650	856	1,650	483	1,650	0	0.00%
520600 - UTILITIES - HEAT	500	834	500	0	500	0	0.00%
520610 - UTILITIES - HYDRO	1,000	0	1,000	0	1,000	0	0.00%
520620 - UTILITIES - WTR/SWR	1,000	0	1,000	0	1,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	360	0	360	175	360	0	0.00%
530510 - SUMMER CAMPS	0	0	5,000	3,730	5,000	0	0.00%
530570 - SPECIAL EVENTS	5,000	1,908	5,000	0	5,000	0	0.00%
540010 - CNTRCT-JANITORIAL	0	0	0	0	4,000	4,000	100.00%
	105,149	101,360	61,356	12,708	69,648	8,292	13.51%
Net Total	(74,149)	(100,430)	5,644	13,969	(16,648)	(22,292)	-394.97%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-436-FAC-MARKET

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320270 - FEE/SC - MARKET FEES	35,700	28,288	36,414	27,702	36,414	0	0.00%
320860 - FEE/SC - INSURANCE	1,750	1,187	1,750	918	1,750	0	0.00%
330360 - MISCELLANEOUS	3,000	1,254	3,000	1,338	3,000	0	0.00%
330400 - RENTS & LEASES	5,000	6,160	5,000	4,879	5,000	0	0.00%
	45,450	36,888	46,164	34,837	46,164	0	0.00%
Expenses							
510010 - SALARIES/WAGES	18,000	15,323	15,000	10,972	15,000	0	0.00%
510040 - PART-TIME	2,500	4,206	3,000	4,833	3,000	0	0.00%
510100 - OVERTIME	1,500	5,918	2,500	2,354	2,500	0	0.00%
510200 - EMPLOYEE BENEFITS	7,225	4,395	3,691	3,286	3,871	180	4.88%
520030 - OPERATING EQUIP/SUPPLIES	5,500	12,658	7,000	7,027	7,000	0	0.00%
520050 - ADVERTISING	4,000	3,605	4,000	3,400	4,000	0	0.00%
520110 - MEMBERSHIPS	447	1,850	447	450	447	0	0.00%
520600 - UTILITIES - HEAT	6,100	5,927	6,710	7,522	10,000	3,290	49.03%
520610 - UTILITIES - HYDRO	12,000	9,863	12,000	8,028	12,000	0	0.00%
520620 - UTILITIES - WTR/SWR	2,300	2,925	2,650	2,596	4,000	1,350	50.94%
520730 - INS - LIABILITY	2,828	2,827	2,828	4,560	4,570	1,742	61.60%
520850 - BUILDING SECURITY	448	12,376	448	37,670	45,000	44,552	9944.64%
530570 - SPECIAL EVENTS	6,000	4,107	10,000	11,573	10,000	0	0.00%
540000 - OUTSIDE CONTRACTS	11,000	15,653	11,770	8,849	11,770	0	0.00%
540010 - CNTRCT-JANITORIAL	8,000	7,477	8,000	5,324	8,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	5,500	5,727	5,500	2,300	5,500	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	3,000	2,041	3,000	1,318	3,000	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	0	200	0	200	0	0.00%
	96,848	116,878	98,744	122,062	149,858	51,114	51.76%
Net Total	(51,398)	(79,991)	(52,580)	(87,225)	(103,694)	(51,114)	97.21%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-438-FAC-SWIMMING POOL

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330400 - RENTS & LEASES	200	0	200	0	200	0	0.00%
	200	0	200	0	200	0	0.00%
Expenses							
510010 - SALARIES/WAGES	35,000	34,564	28,000	42,444	28,000	0	0.00%
510040 - PART-TIME	1,500	332	1,500	2,586	1,500	0	0.00%
510100 - OVERTIME	5,500	7,157	5,500	9,891	5,500	0	0.00%
510200 - EMPLOYEE BENEFITS	13,875	7,642	6,584	10,737	6,889	305	4.63%
520030 - OPERATING EQUIP/SUPPLIES	50,000	56,915	33,400	38,362	55,000	21,600	64.67%
520040 - EQUIPMENT RENTALS	2,500	151	2,500	2,562	2,500	0	0.00%
520600 - UTILITIES - HEAT	2,705	2,766	2,705	3,252	10,000	7,295	269.69%
520610 - UTILITIES - HYDRO	17,666	12,244	17,666	8,957	17,666	0	0.00%
520620 - UTILITIES - WTR/SWR	133,000	233,107	88,700	67,262	150,000	61,300	69.11%
520630 - UTILITIES - PHONE/FAX	3,500	2,922	3,500	2,036	3,500	0	0.00%
520850 - BUILDING SECURITY	24,000	31,859	25,530	22,206	35,000	9,470	37.09%
540000 - OUTSIDE CONTRACTS	20,000	39,796	14,265	14,757	21,000	6,735	47.21%
540100 - CNTRCT-ELECTRICAL	4,500	3,259	3,000	5,226	4,500	1,500	50.00%
	313,746	432,713	232,850	230,276	341,055	108,205	46.47%
Net Total	(313,546)	(432,713)	(232,650)	(230,276)	(340,855)	(108,205)	46.51%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-439-FAC-CIVIC SQUARE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330300 - COST SHARING	120,000	124,029	120,000	94,146	125,000	5,000	4.17%
330400 - RENTS & LEASES	1,000	514	1,000	298	1,000	0	0.00%
	121,000	124,543	121,000	94,444	126,000	5,000	4.13%
Expenses							
510010 - SALARIES/WAGES	153,194	201,354	156,723	159,425	167,204	10,481	6.69%
510020 - OTHER SALARIES	0	(895)	0	(281)	0	0	0.00%
510040 - PART-TIME	0	14,189	0	5,023	0	0	0.00%
510100 - OVERTIME	3,198	7,545	3,262	8,854	3,327	65	1.99%
510200 - EMPLOYEE BENEFITS	56,300	67,897	62,087	58,633	68,770	6,683	10.76%
520030 - OPERATING EQUIP/SUPPLIES	29,000	34,636	32,500	42,191	32,500	0	0.00%
520230 - UNIFORMS/CLOTHING	1,000	744	1,000	418	1,000	0	0.00%
520240 - MEAL ALLOWANCE	100	9	100	40	100	0	0.00%
520600 - UTILITIES - HEAT	23,819	21,894	23,819	19,849	30,000	6,181	25.95%
520610 - UTILITIES - HYDRO	158,322	148,112	158,322	96,224	158,322	0	0.00%
520620 - UTILITIES - WTR/SWR	17,288	15,297	17,000	12,658	17,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	250	321	250	349	500	250	100.00%
520850 - BUILDING SECURITY	95,000	112,708	100,000	88,193	120,000	20,000	20.00%
530620 - OUTDOOR ICE RINK	3,700	0	3,700	0	0	(3,700)	-100.00%
540000 - OUTSIDE CONTRACTS	50,000	49,179	53,500	44,414	53,500	0	0.00%
540010 - CNTRCT-JANITORIAL	3,500	16,921	20,000	7,312	20,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	9,000	12,396	9,000	4,027	9,000	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	2,500	1,614	2,500	1,368	2,500	0	0.00%
540210 - CNTRCT-ELEVATOR	6,000	3,886	6,000	8,354	6,000	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	11,000	8,389	11,000	8,352	11,000	0	0.00%
	623,171	716,196	660,763	565,405	700,723	39,960	6.05%
Net Total	(502,171)	(591,653)	(539,763)	(470,961)	(574,723)	(34,960)	6.48%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-442-FAC-COURTHOUSE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330400 - RENTS & LEASES	475,075	536,341	498,615	426,721	498,615	0	0.00%
	475,075	536,341	498,615	426,721	498,615	0	0.00%
Expenses							
510010 - SALARIES/WAGES	32,000	17,030	31,000	8,802	31,000	0	0.00%
510040 - PART-TIME	3,000	3,326	4,000	4,917	4,000	0	0.00%
510100 - OVERTIME	3,500	7,067	5,000	3,068	5,000	0	0.00%
510200 - EMPLOYEE BENEFITS	12,500	4,610	7,604	3,017	7,952	348	4.58%
520030 - OPERATING EQUIP/SUPPLIES	20,000	15,816	23,000	10,149	23,000	0	0.00%
520600 - UTILITIES - HEAT	35,000	63,066	42,371	53,445	64,000	21,629	51.05%
520610 - UTILITIES - HYDRO	150,000	137,392	150,000	93,078	150,000	0	0.00%
520620 - UTILITIES - WTR/SWR	7,891	6,284	7,891	5,947	9,000	1,109	14.05%
520700 - INS - FIRE	12,515	12,676	12,515	18,521	18,525	6,010	48.02%
520730 - INS - LIABILITY	5,575	5,438	5,575	1,366	1,370	(4,205)	-75.43%
520850 - BUILDING SECURITY	6,000	1,363	6,000	932	6,000	0	0.00%
540000 - OUTSIDE CONTRACTS	20,000	21,407	21,400	22,393	21,400	0	0.00%
540010 - CNTRCT-JANITORIAL	100,000	156,671	115,000	73,972	115,000	0	0.00%
540080 - CNTRCT-PAVEMENT MARKINGS	600	0	600	0	600	0	0.00%
540100 - CNTRCT-ELECTRICAL	10,000	10,841	10,000	5,667	10,000	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	1,060	1,021	1,060	736	1,060	0	0.00%
540210 - CNTRCT-ELEVATOR	10,000	10,991	10,000	12,117	12,500	2,500	25.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	10,000	1,178	10,000	2,606	10,000	0	0.00%
550040 - AUDIT FEES	2,700	2,700	2,865	0	3,520	655	22.86%
580510 - TRANSFER TO RESERVE FUND	32,734	57,465	32,734	0	4,688	(28,046)	-85.68%
	475,075	536,341	498,615	320,732	498,615	0	0.00%
Net Total	0	0	0	105,989	0	0	

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-444-FAC-SERVICE CENTRE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	25,000	24,529	20,000	19,625	20,000	0	0.00%
510040 - PART-TIME	2,700	996	3,500	1,689	3,500	0	0.00%
510100 - OVERTIME	500	806	1,400	1,396	1,400	0	0.00%
510200 - EMPLOYEE BENEFITS	9,450	5,391	4,780	4,604	4,997	217	4.54%
520030 - OPERATING EQUIP/SUPPLIES	15,000	14,852	16,500	14,395	16,500	0	0.00%
520040 - EQUIPMENT RENTALS	750	550	750	2,324	750	0	0.00%
520600 - UTILITIES - HEAT	23,000	24,997	25,300	22,821	40,000	14,700	58.10%
520610 - UTILITIES - HYDRO	60,500	50,589	60,500	34,563	60,500	0	0.00%
520620 - UTILITIES - WTR/SWR	17,000	20,189	17,000	18,284	20,000	3,000	17.65%
520800 - SMALL TOOLS	100	0	100	0	100	0	0.00%
520850 - BUILDING SECURITY	250	0	250	0	250	0	0.00%
540000 - OUTSIDE CONTRACTS	36,000	36,304	38,500	38,272	38,500	0	0.00%
540010 - CNTRCT-JANITORIAL	30,000	40,879	35,000	26,051	35,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	12,000	6,302	12,000	5,192	12,000	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	12,000	8,067	12,000	5,634	12,000	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	0	3,000	0	3,000	0	0.00%
580090 - INTERDEPT RECOVERIES	(36,709)	(9,113)	(36,709)	(24,145)	(36,709)	0	0.00%
	210,541	225,337	213,871	170,704	231,788	17,917	8.38%
Net Total	(210,541)	(225,337)	(213,871)	(170,704)	(231,788)	(17,917)	8.38%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-445-FAC-YSP RIVER ROAD

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330290 - THIRD PARTY REVENUE	970,636	813,416	793,070	130,038	773,261	(19,809)	-2.50%
350550 - RES FUND - DEVELOPMENT	95,692	245,036	245,035	0	245,035	0	0.00%
	1,066,328	1,058,452	1,038,105	130,038	1,018,296	(19,809)	-1.91%
Expenses							
580880 - IO -INTEREST	434,328	426,451	406,105	319,070	381,380	(24,725)	-6.09%
580890 - IO - PRINCIPAL	632,000	632,000	632,000	632,000	632,000	0	0.00%
580510 - TRANSFER TO RESERVE FUNDS					4,916		
	1,066,328	1,058,451	1,038,105	951,070	1,018,296	(24,725)	-2.38%
Net Total	0	0	0	(821,032)	0	0	0.00%

YSP 2024 Forecasted Surplus (3RD Party Revenue)	\$	773,261
Reserve Fund-Development Charges	\$	245,035
Total Revenue	\$	1,018,296
Less Debt P&I Pymts	\$	(1,013,380)
Transfer To Reserves	\$	4,916

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-446-FAC-QUAKER RD BALL DIAMONDS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320450 - FEE/SC - BALL DIAMONDS	11,200	25,674	20,000	17,660	20,000	0	0.00%
320480 - FEE/SC - ADVERTISING	15,000	0	15,000	0	15,000	0	0.00%
320840 - FEE/SC - HYDRO	4,000	5,909	4,000	5,400	4,000	0	0.00%
330400 - RENTS & LEASES	2,100	4,082	4,500	0	29,000	24,500	544.44%
	32,300	35,665	43,500	23,059	68,000	24,500	56.32%
Expenses							
510010 - SALARIES/WAGES	21,000	20,355	19,000	22,599	19,000	0	0.00%
510040 - PART-TIME	6,000	10,022	8,000	8,017	8,000	0	0.00%
510100 - OVERTIME	2,500	4,399	4,000	4,478	4,000	0	0.00%
510200 - EMPLOYEE BENEFITS	9,400	6,160	5,760	6,718	6,026	266	4.62%
520030 - OPERATING EQUIP/SUPPLIES	3,000	3,799	3,500	6,391	8,000	4,500	128.57%
520600 - UTILITIES - HEAT	546	0	200	0	200	0	0.00%
520610 - UTILITIES - HYDRO	17,900	23,457	17,900	21,167	17,900	0	0.00%
520620 - UTILITIES - WTR/SWR	11,201	10,176	11,200	9,137	11,200	0	0.00%
520850 - BUILDING SECURITY	700	366	700	0	700	0	0.00%
540000 - OUTSIDE CONTRACTS	8,300	13,478	8,900	9,906	10,000	1,100	12.36%
540100 - CNTRCT-ELECTRICAL	4,500	9,932	4,500	571	4,500	0	0.00%
	85,047	102,144	83,660	88,982	89,526	5,866	7.01%
Net Total	(52,747)	(66,479)	(40,160)	(65,923)	(21,526)	18,634	-46.40%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-447-FAC-RECREATIONAL CANAL LANDS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320410 - FEE/SC - EQUIP RENTALS	95,000	29,979	96,900	83,172	96,900	0	0.00%
320480 - FEE/SC - ADVERTISING	7,500	0	7,500	0	5,000	(2,500)	-33.33%
320570 - FEE/SC - MEMBERSHIPS	3,500	14,494	3,500	0	3,500	0	0.00%
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	18,000	13,752	18,360	17,651	18,360	0	0.00%
330100 - INVESTMENT INCOME	300,000	300,000	300,000	0	300,000	0	0.00%
330360 - MISCELLANEOUS	11,500	1,060	11,500	1,966	11,500	0	0.00%
330400 - RENTS & LEASES	73,000	109,842	74,460	131,152	74,460	0	0.00%
	508,500	469,127	512,220	233,942	509,720	(2,500)	-0.49%
Expenses							
510010 - SALARIES/WAGES	213,067	216,640	222,179	161,295	244,881	22,702	10.22%
510020 - OTHER SALARIES	0	1,307	0	(3,055)	0	0	0.00%
510040 - PART-TIME	172,143	172,180	181,899	210,350	219,199	37,300	20.51%
510100 - OVERTIME	7,000	8,945	7,140	6,177	7,283	143	2.00%
510200 - EMPLOYEE BENEFITS	80,525	97,720	105,521	88,975	125,612	20,091	19.04%
520030 - OPERATING EQUIP/SUPPLIES	75,000	70,117	75,000	45,069	75,000	0	0.00%
520040 - EQUIPMENT RENTALS	8,500	3,834	8,500	4,274	8,500	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	1,500	3,701	1,500	1,710	1,500	0	0.00%
520110 - MEMBERSHIPS	3,000	1,728	3,000	4,547	3,000	0	0.00%
520230 - UNIFORMS/CLOTHING	2,000	529	2,000	897	2,000	0	0.00%
520250 - MISCELLANEOUS	1,000	1,312	1,000	539	1,000	0	0.00%
520600 - UTILITIES - HEAT	8,500	7,527	8,500	5,739	15,000	6,500	76.47%
520610 - UTILITIES - HYDRO	29,700	22,929	29,700	21,663	29,700	0	0.00%
520620 - UTILITIES - WTR/SWR	33,035	25,559	33,000	10,567	33,000	0	0.00%
520630 - UTILITIES - PHONE/FAX	3,000	1,704	3,000	1,979	3,000	0	0.00%
530560 - VOLUNTEER SERVICES	6,000	3,719	6,000	2,575	6,000	0	0.00%
530580 - PROJECTS ASSOCIATION	73,000	71,470	73,000	79,896	73,000	0	0.00%
540000 - OUTSIDE CONTRACTS	86,000	102,183	92,000	78,692	92,000	0	0.00%
540010 - CNTRCT-JANITORIAL	15,000	37,561	24,000	30,661	30,000	6,000	25.00%
540100 - CNTRCT-ELECTRICAL	6,500	5,527	6,500	7,909	6,500	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,000	0	1,000	159	1,000	0	0.00%
560030 - LICENCE RENEWALS	1,055	0	1,055	0	1,055	0	0.00%
	826,525	856,190	885,494	760,616	978,230	92,736	10.47%
Net Total	(318,025)	(387,063)	(373,274)	(526,675)	(468,510)	(95,236)	25.51%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-448-FAC-COOKS MILLS HALL

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330400 - RENTS & LEASES	1,800	1,177	1,800	5,565	3,000	1,200	66.67%
	1,800	1,177	1,800	5,565	3,000	1,200	66.67%
Expenses							
510010 - SALARIES/WAGES	3,000	13,727	3,000	10,569	3,000	0	0.00%
510040 - PART-TIME	500	823	500	629	500	0	0.00%
510100 - OVERTIME	300	6,418	300	4,524	300	0	0.00%
510200 - EMPLOYEE BENEFITS	1,400	3,338	573	2,270	607	34	5.93%
520030 - OPERATING EQUIP/SUPPLIES	2,500	1,024	2,500	1,662	2,500	0	0.00%
520600 - UTILITIES - HEAT	1,700	1,950	1,870	1,710	2,500	630	33.69%
520610 - UTILITIES - HYDRO	1,500	898	1,500	646	1,500	0	0.00%
540000 - OUTSIDE CONTRACTS	3,000	2,880	3,200	569	3,200	0	0.00%
540010 - CNTRCT-JANITORIAL	4,500	6,269	4,500	5,407	6,000	1,500	33.33%
540100 - CNTRCT-ELECTRICAL	1,000	153	1,000	0	1,000	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	500	54	500	30	500	0	0.00%
	19,900	37,534	19,443	28,015	21,607	2,164	11.13%
Net Total	(18,100)	(36,357)	(17,643)	(22,450)	(18,607)	(964)	5.46%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-449-FAC-140 KING ST MUSEUM

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	6,800	8,508	7,000	8,676	7,000	0	0.00%
510040 - PART-TIME	600	922	600	1,641	600	0	0.00%
510100 - OVERTIME	600	1,626	800	940	800	0	0.00%
510200 - EMPLOYEE BENEFITS	2,775	2,098	1,459	2,286	1,534	75	5.14%
520030 - OPERATING EQUIP/SUPPLIES	5,000	2,652	6,000	1,788	6,000	0	0.00%
520600 - UTILITIES - HEAT	13,971	13,631	13,971	8,278	13,971	0	0.00%
520610 - UTILITIES - HYDRO	17,500	15,114	17,500	12,368	17,500	0	0.00%
520620 - UTILITIES - WTR/SWR	1,100	651	1,100	882	1,100	0	0.00%
520850 - BUILDING SECURITY	1,050	810	11,050	9,445	11,050	0	0.00%
540000 - OUTSIDE CONTRACTS	20,000	20,680	21,400	12,838	21,400	0	0.00%
540100 - CNTRCT-ELECTRICAL	4,000	10,098	4,000	118	4,000	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	0	228	0	21	0	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	2,000	600	2,000	1,357	2,000	0	0.00%
	75,396	77,619	86,880	60,639	86,955	75	0.09%
Net Total	(75,396)	(77,619)	(86,880)	(60,639)	(86,955)	(75)	0.09%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-450-FAC-HOOKER STREET

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330400 - RENTS & LEASES	1,050	1,861	4,000	746	5,500	1,500	37.50%
	1,050	1,861	4,000	746	5,500	1,500	37.50%
Expenses							
510010 - SALARIES/WAGES	1,500	321	1,500	1,226	1,500	0	0.00%
510040 - PART-TIME	500	0	0	53	0	0	0.00%
510100 - OVERTIME	0	0	0	308	0	0	0.00%
510200 - EMPLOYEE BENEFITS	575	64	235	303	248	13	5.53%
520030 - OPERATING EQUIP/SUPPLIES	2,000	1,450	2,500	1,773	2,500	0	0.00%
520600 - UTILITIES - HEAT	1,893	2,582	2,082	2,586	3,200	1,118	53.70%
520610 - UTILITIES - HYDRO	1,100	2,117	1,100	1,533	1,100	0	0.00%
520620 - UTILITIES - WTR/SWR	700	1,368	700	1,211	2,500	1,800	257.14%
540000 - OUTSIDE CONTRACTS	4,000	4,266	4,280	1,923	4,280	0	0.00%
540010 - CNTRCT-JANITORIAL	5,000	3,056	5,000	1,519	5,000	0	0.00%
540100 - CNTRCT-ELECTRICAL	1,000	3,009	1,000	1,483	1,000	0	0.00%
	18,268	18,233	18,397	13,919	21,328	2,931	15.93%
Net Total	(17,218)	(16,372)	(14,397)	(13,173)	(15,828)	(1,431)	9.94%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-452-FAC-C.L. PINARD CTR

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330400 - RENTS & LEASES	420	580	440	604	440	0	0.00%
	420	580	440	604	440	0	0.00%
Expenses							
510010 - SALARIES/WAGES	4,500	3,639	5,000	1,694	5,000	0	0.00%
510040 - PART-TIME	500	353	500	811	500	0	0.00%
510100 - OVERTIME	500	887	500	538	500	0	0.00%
510200 - EMPLOYEE BENEFITS	1,675	923	988	549	1,042	54	5.47%
520030 - OPERATING EQUIP/SUPPLIES	2,000	1,777	2,500	729	2,500	0	0.00%
520270 - LEASES - PROPERTY	6,750	7,724	6,750	6,557	6,750	0	0.00%
520600 - UTILITIES - HEAT	5,700	5,790	6,270	6,171	7,500	1,230	19.62%
520610 - UTILITIES - HYDRO	2,636	1,749	2,636	1,431	2,636	0	0.00%
540000 - OUTSIDE CONTRACTS	1,500	798	1,500	1,167	1,500	0	0.00%
540010 - CNTRCT-JANITORIAL	1,200	3,044	1,500	959	1,500	0	0.00%
540100 - CNTRCT-ELECTRICAL	1,000	1,646	1,000	517	1,000	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	0	500	0	500	0	0.00%
	28,461	28,329	29,644	21,123	30,928	1,284	4.33%
Net Total	(28,041)	(27,749)	(29,204)	(20,519)	(30,488)	(1,284)	4.40%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-454-FAC-ANCILLARY BLDGS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330400 - RENTS & LEASES	1,000	827	1,000	330	1,000	0	0.00%
	1,000	827	1,000	330	1,000	0	0.00%
Expenses							
510010 - SALARIES/WAGES	12,000	14,640	12,000	9,718	12,000	0	0.00%
510040 - PART-TIME	500	1,138	0	1,252	0	0	0.00%
510100 - OVERTIME	1,000	4,556	2,100	1,640	2,100	0	0.00%
510200 - EMPLOYEE BENEFITS	4,450	3,668	2,532	2,440	2,654	122	4.82%
520030 - OPERATING EQUIP/SUPPLIES	9,000	9,331	9,000	9,566	9,000	0	0.00%
520600 - UTILITIES - HEAT	7,000	5,868	7,700	6,087	9,500	1,800	23.38%
520610 - UTILITIES - HYDRO	7,000	8,983	7,700	5,988	7,700	0	0.00%
520620 - UTILITIES - WTR/SWR	8,000	8,359	8,000	327	8,000	0	0.00%
520850 - BUILDING SECURITY	1,200	513	1,200	0	1,200	0	0.00%
540000 - OUTSIDE CONTRACTS	18,000	19,119	19,500	3,349	19,500	0	0.00%
540010 - CNTRCT-JANITORIAL	500	2,799	500	0	500	0	0.00%
540100 - CNTRCT-ELECTRICAL	6,200	11,134	6,200	1,574	6,200	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	600	0	600	0	600	0	0.00%
	75,450	90,110	77,032	41,940	78,954	1,922	2.50%
Net Total	(74,450)	(89,283)	(76,032)	(41,610)	(77,954)	(1,922)	2.53%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-459-FAC-FIRE HALLS

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	1,200	8,736	5,000	12,373	5,000	0	0.00%
510040 - PART-TIME	100	0	1,000	1,733	1,000	0	0.00%
510100 - OVERTIME	120	359	1,100	0	1,100	0	0.00%
510200 - EMPLOYEE BENEFITS	500	1,837	1,110	3,033	1,170	60	5.41%
520030 - OPERATING EQUIP/SUPPLIES	1,000	5,506	1,000	421	1,000	0	0.00%
520270 - LEASES - PROPERTY	14,200	18,391	0	0	0	0	0.00%
520600 - UTILITIES - HEAT	3,047	15,842	3,047	8,034	12,500	9,453	310.24%
520610 - UTILITIES - HYDRO	4,800	31,281	4,800	18,366	7,000	2,200	45.83%
520620 - UTILITIES - WTR/SWR	1,500	5,947	1,500	1,964	3,000	1,500	100.00%
520850 - BUILDING SECURITY	200	723	200	507	200	0	0.00%
540000 - OUTSIDE CONTRACTS	5,000	20,241	5,350	2,443	5,350	0	0.00%
540010 - CNTRCT-JANITORIAL	200	2,637	200	607	1,500	1,300	650.00%
540100 - CNTRCT-ELECTRICAL	1,600	625	1,600	0	1,600	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	0	2,572	0	312	0	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	100	0	100	0	100	0	0.00%
	33,567	114,696	26,007	49,795	40,520	14,513	55.80%
Net Total	(33,567)	(114,696)	(26,007)	(49,795)	(40,520)	(14,513)	55.80%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-461-FAC-CHIPPAWA PK COMMUNITY CTR

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
330400 - RENTS & LEASES	30,000	18,824	30,600	18,655	30,600	0	0.00%
	30,000	18,824	30,600	18,655	30,600	0	0.00%
Expenses							
510010 - SALARIES/WAGES	10,000	6,072	6,000	2,218	6,000	0	0.00%
510040 - PART-TIME	500	937	1,000	2,096	1,000	0	0.00%
510100 - OVERTIME	2,500	2,834	2,500	785	2,500	0	0.00%
510200 - EMPLOYEE BENEFITS	4,450	1,793	1,422	940	1,502	80	5.63%
520030 - OPERATING EQUIP/SUPPLIES	6,000	2,468	6,000	4,459	6,000	0	0.00%
520600 - UTILITIES - HEAT	2,000	2,409	2,000	2,220	2,000	0	0.00%
520610 - UTILITIES - HYDRO	6,500	3,942	6,500	3,319	6,500	0	0.00%
520620 - UTILITIES - WTR/SWR	80,000	74,733	80,000	69,087	80,000	0	0.00%
520850 - BUILDING SECURITY	1,400	784	1,400	1,244	1,400	0	0.00%
540000 - OUTSIDE CONTRACTS	7,500	11,312	8,500	11,032	8,500	0	0.00%
540010 - CNTRCT-JANITORIAL	12,000	31,554	12,000	17,307	17,500	5,500	45.83%
540100 - CNTRCT-ELECTRICAL	2,000	1,767	2,000	835	2,000	0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	1,000	500	0	500	0	0.00%
	135,350	141,606	129,822	115,540	135,402	5,580	4.30%
Net Total	(105,350)	(122,782)	(99,222)	(96,886)	(104,802)	(5,580)	5.62%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-462-FAC-FIRE HALL #1 EAST MAIN ST HQ

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	3,600	0	4,000	0	4,000	0	0.00%
510040 - PART-TIME	300	0	1,000	0	1,000	0	0.00%
510100 - OVERTIME	360	0	360	0	360	0	0.00%
510200 - EMPLOYEE BENEFITS	1,500	0	844	0	890	46	5.45%
520030 - OPERATING EQUIP/SUPPLIES	3,000	84	3,000	2,662	3,000	0	0.00%
520600 - UTILITIES - HEAT	9,140	9,695	9,140	7,160	20,000	10,860	118.82%
520610 - UTILITIES - HYDRO	7,200	0	7,200	6,999	15,000	7,800	108.33%
520620 - UTILITIES - WTR/SWR	4,500	1,683	4,500	3,387	4,500	0	0.00%
520850 - BUILDING SECURITY	600	0	600	711	1,000	400	66.67%
540000 - OUTSIDE CONTRACTS	15,000	1,628	15,000	5,541	15,000	0	0.00%
540010 - CNTRCT-JANITORIAL	600	185	2,500	1,968	4,000	1,500	60.00%
540100 - CNTRCT-ELECTRICAL	4,800	229	4,800	202	4,800	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	0	0	0	1,066	1,500	1,500	100.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	300	0	300	0	300	0	0.00%
	50,900	13,504	53,244	29,697	75,350	22,106	41.52%
Net Total	(50,900)	(13,504)	(53,244)	(29,697)	(75,350)	(22,106)	41.52%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-463 FAC FIRE HALL#2 KING ST

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Expenses							
510010 - SALARIES/WAGES	1,200	0	2,000	0	2,000	0	0.00%
510040 - PART-TIME	100	0	1,000	0	1,000	0	0.00%
510100 - OVERTIME	120	0	120	0	120	0	0.00%
510200 - EMPLOYEE BENEFITS	500	0	483	0	508	25	5.18%
520030 - OPERATING EQUIP/SUPPLIES	1,000	555	1,000	877	1,000	0	0.00%
520600 - UTILITIES - HEAT	3,047	0	3,047	4,472	6,500	3,453	113.32%
520610 - UTILITIES - HYDRO	4,800	2,761	4,800	4,912	6,000	1,200	25.00%
520620 - UTILITIES - WTR/SWR	1,500	1,050	1,725	2,177	3,000	1,275	73.91%
520850 - BUILDING SECURITY	200	0	200	839	1,200	1,000	500.00%
540000 - OUTSIDE CONTRACTS	5,000	1,548	5,000	4,418	5,000	0	0.00%
540010 - CNTRCT-JANITORIAL	200	185	2,500	1,114	2,500	0	0.00%
540100 - CNTRCT-ELECTRICAL	1,600	0	1,600	0	1,600	0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	0	0	0	307	500	500	100.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	100	0	100	0	100	0	0.00%
	19,367	6,099	23,575	19,116	31,028	7,453	31.61%
Net Total	(19,367)	(6,099)	(23,575)	(19,116)	(31,028)	(7,453)	31.61%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-510-PLANNING & DEVELOPMENT SERVICE

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320200 - OTHER MUNICIPAL GRANTS	220,000	126,201	220,000	0	0	(220,000)	-100.00%
320300 - FEE/SC - LTR COMPLIANCE	42,000	28,185	49,000	20,358	27,090	(21,910)	-44.71%
320650 - FEE/SC - APPLICATION FEES	695,416	508,023	701,502	614,926	794,293	92,791	13.23%
330150 - SALE OF PUBLICATIONS	103	29	103	0	103	0	0.00%
330360 - MISCELLANEOUS	5,190	4,842	5,628	7,578	6,216	588	10.45%
350820 - RES FUND - DOWNTOWN	0	0	0	0	220,000	220,000	100.00%
	962,709	667,280	976,233	642,862	1,047,702	71,469	7.32%
Expenses							
510010 - SALARIES/WAGES	878,800	778,694	833,063	569,626	851,593	18,530	2.22%
510020 - OTHER SALARIES	0	868	0	(18,642)	0	0	0.00%
510040 - PART-TIME	0	10,455	0	0	0	0	0.00%
510100 - OVERTIME	789	7,300	805	6,811	825	20	2.48%
510200 - EMPLOYEE BENEFITS	276,450	308,560	280,696	223,939	279,425	(1,271)	-0.45%
520010 - OFFICE EQUIP/SUPPLIES	4,200	5,574	4,200	2,301	4,200	0	0.00%
520020 - POSTAGE	3,000	3,448	3,000	2,001	3,000	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	0	0	0	40	0	0	0.00%
520050 - ADVERTISING	3,000	0	3,000	0	3,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	9,250	2,395	9,250	8,946	9,250	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	3,300	5,347	3,300	3,608	3,300	0	0.00%
520110 - MEMBERSHIPS	3,800	5,842	3,800	2,993	3,800	0	0.00%
520200 - MILEAGE & MEETINGS	1,000	0	1,000	0	1,000	0	0.00%
520220 - CAR ALLOWANCE	6,000	5,750	1,980	5,000	2,040	60	3.03%
520230 - UNIFORMS/CLOTHING	1,000	58	1,000	61	1,000	0	0.00%
520240 - MEAL ALLOWANCE	100	129	100	126	100	0	0.00%
520250 - MISCELLANEOUS	800	388	800	264	800	0	0.00%
520280 - COMMITTEE MEMBER FEES	4,500	4,675	4,500	4,175	6,000	1,500	33.33%
540000 - OUTSIDE CONTRACTS	1,000	1,135	1,000	3,372	1,000	0	0.00%
540580 - INCENTIVE PROGRAMS	460,000	594,088	460,000	12,500	460,000	0	0.00%
	1,656,989	1,734,707	1,611,494	827,121	1,630,333	18,839	1.17%
Net Total	(694,280)	(1,067,427)	(635,261)	(184,260)	(582,631)	52,630	-8.28%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-520-BUILDING & LICENSING

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320370 - FEE/SC - INSPECTION FEES	353	0	353	351	353	0	0.00%
320640 - FEE/SC - ADMINISTRATION	1,539	0	1,539	0	1,539	0	0.00%
330150 - SALE OF PUBLICATIONS	107	0	107	0	107	0	0.00%
330360 - MISCELLANEOUS	3,820	1,952	3,820	273	3,820	0	0.00%
340040 - LIC - PLUMBING	3,375	4,192	3,375	2,013	3,375	0	0.00%
340500 - PERMITS - GENERAL	1,682,034	2,511,136	1,799,777	1,870,645	2,200,000	400,223	22.24%
340530 - PERMITS - SIGNS	4,784	4,123	4,784	5,768	4,784	0	0.00%
340540 - PERMITS - POOLS	6,180	4,960	6,180	3,233	6,180	0	0.00%
350880 - RES FUND- BUILDING PROVISION	0	0	179,870	0	526,000	346,130	192.43%
	1,702,192	2,526,363	1,999,805	1,882,283	2,746,158	746,353	37.32%
Expenses							
510010 - SALARIES/WAGES	971,601	806,826	1,309,672	951,354	1,347,400	37,728	2.88%
510020 - OTHER SALARIES	0	1,128	0	(12,184)	0	0	0.00%
510040 - PART-TIME	0	18,152	0	20,618	0	0	0.00%
510100 - OVERTIME	1,853	9,216	1,890	2,850	1,930	40	2.12%
510200 - EMPLOYEE BENEFITS	296,975	319,496	460,488	318,487	467,262	6,774	1.47%
520010 - OFFICE EQUIP/SUPPLIES	5,000	20,852	15,800	11,219	17,500	1,700	10.76%
520020 - POSTAGE	1,400	1,112	1,400	396	1,400	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	2,500	3,951	17,500	1,787	17,500	0	0.00%
520050 - ADVERTISING	500	0	500	109	500	0	0.00%
520090 - CONFERENCES/CONVENTIONS	2,500	2,997	2,500	5,323	4,000	1,500	60.00%
520100 - PROFESSIONAL DEVELOPMENT	5,500	16,454	9,000	12,246	12,000	3,000	33.33%
520110 - MEMBERSHIPS	5,000	7,510	7,500	8,010	10,000	2,500	33.33%
520200 - MILEAGE & MEETINGS	2,000	947	2,000	751	2,000	0	0.00%
520220 - CAR ALLOWANCE	0	0	2,040	0	1,980	(60)	-2.94%
520230 - UNIFORMS/CLOTHING	2,000	2,108	2,000	3,030	3,680	1,680	84.00%
520240 - MEAL ALLOWANCE	0	18	0	9	0	0	0.00%
520580 - TITLE SEARCH/LAND FEES	6,000	10,920	7,000	8,292	7,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	3,000	1,870	3,000	2,482	3,000	0	0.00%
540000 - OUTSIDE CONTRACTS	100,249	112,823	113,500	41,445	175,500	62,000	54.63%
540580 - INCENTIVE PROGRAMS	0	0	0	0	200,000	200,000	100.00%
580510 - TRANSFER TO RESERVE FUND	73,008	715,028	0	0	0	0	0.00%
	1,479,086	2,051,409	1,955,790	1,376,224	2,272,652	316,862	16.20%
Net Total	223,106	474,954	44,015	506,059	473,506	429,491	975.78%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-525-BY-LAW ENFORCEMENT

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320640 - FEE/SC - ADMINISTRATION	20,000	31,504	20,000	23,594	20,000	0	0.00%
320650 - FEE/SC - APPLICATION FEES	100	0	100	0	100	0	0.00%
320660 - FEE/SC - WEED CUTTING	25,000	40,657	25,000	(300)	25,000	0	0.00%
330010 - FINES	0	98,020	0	130,600	120,000	120,000	100.00%
330360 - MISCELLANEOUS	500	0	500	300	500	0	0.00%
340010 - LIC - BUSINESS	0	1,000	0	8,150	4,000	4,000	100.00%
	45,600	171,181	45,600	162,344	169,600	124,000	271.93%
Expenses							
510010 - SALARIES/WAGES	320,382	292,350	467,095	271,123	478,251	11,156	2.39%
510020 - OTHER SALARIES	0	(6,331)	0	(2,477)	0	0	0.00%
510100 - OVERTIME	2,390	4,457	2,438	1,524	2,438	0	0.00%
510200 - EMPLOYEE BENEFITS	89,400	71,649	162,537	73,322	158,519	(4,018)	-2.47%
520010 - OFFICE EQUIP/SUPPLIES	850	1,111	850	907	850	0	0.00%
520020 - POSTAGE	3,000	2,392	3,000	1,487	3,000	0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	1,000	863	1,000	500	1,000	0	0.00%
520090 - CONFERENCES/CONVENTIONS	2,200	0	2,200	1,700	2,200	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	3,300	1,308	3,300	1,494	3,300	0	0.00%
520200 - MILEAGE & MEETINGS	500	75	500	259	500	0	0.00%
520220 - CAR ALLOWANCE	0	0	1,980	0	1,980	0	0.00%
520230 - UNIFORMS/CLOTHING	3,000	2,302	3,000	876	3,000	0	0.00%
520240 - MEAL ALLOWANCE	200	18	200	30	200	0	0.00%
520250 - MISCELLANEOUS	10,000	6,380	10,000	4,552	10,000	0	0.00%
520280 - COMMITTEE MEMBER FEES	600	0	600	150	600	0	0.00%
520580 - TITLE SEARCH/LAND FEES	2,000	0	2,000	0	2,000	0	0.00%
520650 - MOBILE COMMUNICATIONS	1,733	1,261	1,733	1,046	1,800	67	3.87%
520690 - GRAFFITI/VANDALISM	0	0	0	0	10,000	10,000	100.00%
540000 - OUTSIDE CONTRACTS	27,784	27,791	30,804	15,909	20,804	(10,000)	-32.46%
540030 - CNTRCT-WEED CUTTING	25,000	40,847	25,000	5,149	25,000	0	0.00%
540500 - HUMANE SOCIETY	259,344	259,344	277,498	230,643	286,655	9,157	3.30%
	752,683	705,815	995,735	608,193	1,012,097	16,362	1.64%
Net Total	(707,083)	(534,635)	(950,135)	(445,850)	(842,497)	107,638	-11.33%

DRAFT 2024 OPERATING BUDGET

Costing Center: 20-710-ECONOMIC DEVELOPMENT

GL Account	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2023 vs. 2024 (\$)	Increase/ Decrease (%)
Revenues							
320150 - OTHER GRANTS	0	33,000	20,000	12,000	20,000	0	0.00%
330140 - SPONSORSHIPS	30,000	46,192	40,000	46,129	40,000	0	0.00%
330250 - DONATIONS	0	40	10,000	14,080	10,000	0	0.00%
330300 - COST SHARING	0	0	0	4,500	0	0	0.00%
350650 - RES FUND - ECONOMICAL DEVELOP	0	0	0	0	50,000	50,000	100.00%
	30,000	79,232	70,000	76,709	120,000	50,000	71.43%
Expenses							
510010 - SALARIES/WAGES	253,959	272,271	287,630	230,686	308,412	20,782	7.23%
510020 - OTHER SALARIES	0	1,472	0	(6,904)	0	0	0.00%
510100 - OVERTIME	0	105	0	0	0	0	0.00%
510200 - EMPLOYEE BENEFITS	78,475	85,270	89,966	79,630	100,402	10,436	11.60%
520010 - OFFICE EQUIP/SUPPLIES	1,000	1,000	1,000	(778)	1,000	0	0.00%
520020 - POSTAGE	1,000	256	500	116	500	0	0.00%
520060 - CITY PROMOTIONS	175,000	175,000	165,000	99,427	130,000	(35,000)	-21.21%
520090 - CONFERENCES/CONVENTIONS	13,200	4,718	13,200	15,418	13,200	0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	2,200	1,825	5,000	328	5,000	0	0.00%
520110 - MEMBERSHIPS	3,025	3,083	4,000	2,074	4,000	0	0.00%
520200 - MILEAGE & MEETINGS	8,500	3,182	8,500	4,013	8,500	0	0.00%
520250 - MISCELLANEOUS	1,000	1,000	1,000	(548)	1,000	0	0.00%
520580 - TITLE SEARCH/LAND FEES	5,000	0	2,000	0	2,000	0	0.00%
520630 - UTILITIES - PHONE/FAX	2,000	0	500	0	500	0	0.00%
520650 - MOBILE COMMUNICATIONS	1,575	161	1,575	402	600	(975)	-61.90%
520750 - APPRAISAL/SURVEY COSTS	0	0	0	0	50,000	50,000	100.00%
530000 - OUTSIDE CONSULTING	35,000	14,900	35,000	0	20,000	(15,000)	-42.86%
540301 - DONATIONS-CITY PROMOTIONS	0	0	10,000	0	10,000	0	0.00%
	580,934	564,243	624,871	423,864	655,114	30,243	4.84%
Net Total	(550,934)	(485,010)	(554,871)	(347,155)	(535,114)	19,757	-3.56%



The Corporation of the City of Welland
New Employee Budget Requisition Form

Position Title: Supervisor of Plans Examination/ Deputy Chief Building Official	Department: Planning and Development (520)
Immediate Supervisor: Chief Building Official	Budget Year: 2024
Employee Type: Full Time Union <input type="checkbox"/> Non-Union <input checked="" type="checkbox"/>	
Union Type: N/A	Hours per Week: 35

Reason for Hiring:

☒ **Workload:**

To address the increase in demand for service delivery associated with housing demand as committed to by the City in order to meet the Municipal Housing Pledge.

☒ **Service Level:**

Ensure that service level standards are met, as set in the Ontario Building Code including time frames for making decisions on building permit applications. Provides timely responses and commentary during site plan approval process to ensure clarity for building permit application submissions. Collaboration with other departmental management teams to align programs and services with Council strategic initiatives.

☒ **Improvements:**

Increase to technical oversight of plans examination of building permit applications related to increased complexity of building designs intended for higher density-built form. Ensure coordination and phasing of permits for large scale and complex projects.

Compensation:

Wages: \$121,363 (Non-Union Pay Band 7, Step 6)

Benefits: \$37,850

Total: \$159,213

Additional Comments: \$5,000 for computer and telephone costs totaling \$164,213. This position will be funded by the building permit revenue without impacting the tax levy.

Requested by:

Jack Tosta, Chief Building Official

Date:

2023-08-08



The Corporation of the City of Welland
New Employee Budget Requisition Form

Position Title: Senior Building Inspector	Department: Planning and Development (520)
Immediate Supervisor: Supervisor of Inspections/ Deputy Chief Building Official	Budget Year: 2024
Employee Type: Full Time Union <input checked="" type="checkbox"/> Non-Union <input type="checkbox"/>	
Union Type: CUPE	Hours per Week: 35 hours/week

Reason for Hiring:

☒ **Workload:**

Senior Building Inspector will be responsible for conducting all mandatory inspections of buildings at prescribed stages of construction within the legislated timelines. This position is also responsible for the enforcement and inspections of private swimming pool enclosures, signs, and sewage systems. Due to the current volumes of building permits, this position will address the demand for service delivery in the new and existing developments to mitigate risk resulting from excessive workload volumes.

☒ **Service Level:**

Ensure that existing service levels are in conformance with the legislative requirements of the Ontario Building Code by ensuring that the demand for service delivery is met within the legislated timeframes.

☒ **Improvements:**

Implementation of policies and procedures for the inspection of all construction and alteration of buildings to ensure adherence to approved plans and applicable standards. Investigation, enforcement, and prosecution of illegal and deficient construction to ensure public safety

Compensation:

Wages: \$93,893 (CUPE Pay Band 9, C-Rate)

Benefits: \$31,500

Total: \$125,393

Additional Comments: \$10,000 annual cost of vehicle lease, \$5,000 for computer and telephone costs totaling \$140,393. This position will be funded by the building permit revenue without impacting the tax levy.

Requested by:

Jack Tosta, Chief Building Official

Date:

2023-08-08



The Corporation of the City of Welland
New Employee Budget Requisition Form

Position Title: Senior Plans Examiner	Department: Planning and Development (520)
Immediate Supervisor: Supervisor of Plans Examination/ Deputy Chief Building Official	Budget Year: 2024
Employee Type: Full Time Union <input checked="" type="checkbox"/> Non-Union <input type="checkbox"/>	
Union Type: CUPE	Hours per Week: 35 hours / week

Reason for Hiring:

☒ **Workload:**

To address demand for service delivery deriving from increase in construction development activity. This position will be responsible for reviewing building permit applications, conducting architectural, structural, and mechanical plans examination of all categories of buildings, with emphasis on Large and Complex Buildings, including approval and issuance of building permits by ensuring compliance with the Ontario Building Code and Applicable law.

☒ **Service Level:**

Processing applications for conditional permits, preparing conditional permit agreements, reviewing proposal for Alternative Solutions, providing comments for Site Plan Approval circulations, attending Pre-consultation meetings on behalf of the CBO and providing functional and technical guidance to Building Services Technician and Plan Examiners. Coordinates joint plans examination with Fire Prevention Division on fire protection requirements of the Building Code, responds to inquiries related to municipal approval for Liquor License approval for the Alcohol and Gaming Commission of Ontario. Appears and gives evidence including technical expertise on interpretation of regulations before tribunals such as Building Code Commission, aids building inspectors by attending site meetings and providing workloads assistance to ensure municipal compliance with legislated timeframes

☒ **Improvements:**

Due to the recent volume of permit applications, the plan examination of Large and Complex buildings has been outsourced to a private consulting firm to provide the expertise and resources necessary to process these types of applications. The anticipated volume of these application types is expected to continue for the long term as the Provincial Planning Policy has established the density targets for future development resulting in the construction of high-density complex buildings.

Compensation:

Wages: \$93,893(CUPE Pay Band 9, C-Rate)

Benefits: \$31,500

Total: \$125,393

Additional Comments: \$5,000 for computer and telephone costs totaling \$130,393. This position will be funded by the building permit revenue without impacting the tax levy.

Requested by: Jack Tosta, Chief Building Official	Date: 2023-08-08
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The Corporation of the City of Welland
New Employee Budget Requisition Form

Position Title: Engineering Development Plans Examiner	Department: Engineering (310)
Immediate Supervisor: Senior Project Manager	Budget Year: 2024
Employee Type: Full Time Union <input checked="" type="checkbox"/> Non-Union <input type="checkbox"/>	
Union Type: CUPE	Hours per Week: 35

Reason for Hiring:

☒ **Workload:**

The Engineering Development Plan Examiner will perform the following duties:

- Review and approval of submitted pool permits, including follow up inspection post construction.
- Review and approval of grading plans submitted in accordance with building permits, including follow up inspection post construction.
- Engineering review and comment on building permit submissions.
- Engineering review and comment on site plan submissions.
- Engineering review and comment on subdivision submissions.

☒ **Service Level:**

The Engineering Development Plan Examiner will assist with the delivery of timely reviews in accordance with the requirements of the Ontario Building Code, Ontario Planning Act, and other legislated response timeframes.

☒ **Improvements:**

The addition of an Engineering Development Plan Examiner will ensure that policies and procedures for review and inspection are adhered to, further enforcing development in compliance with approved plans, municipal standards and governing bodies.

Wages for this new position are expected to be funded through fees collected for site plan review, subdivision plan review and building permits.

Compensation:

Wages: \$70,688 (CUPE Pay Band 5, Step 3)

Benefits: \$27,711

Total: \$98,399

Additional Comments: This position will be funded 40% by the Building Permit Revenue and 60% by Inspection Fees with no impact on the Tax Levy.

Requested by:
Sherri-Marie Millar

Date:
2023-09-28



The Corporation of the City of Welland
New Employee Budget Requisition Form

Position Title: Probationary Firefighters (7)	Department: Fire (210)
Immediate Supervisor: Deputy Chief	Budget Year: 2024
Employee Type: Full Time Union <input checked="" type="checkbox"/> Non-Union <input type="checkbox"/>	
Union Type: WPPFA	Hours per Week: 42

Reason for Hiring:

- ☐ **Workload:**
Address the increase demand for emergency responses
- ☐ **Service Level:**
Increase service levels to ensure Firefighter and Community safety
- ☐ **Improvements:**
Improve response capacity

Compensation:

Wages: \$70,415 (2023 Probation Rate) Salary (X7): \$492,905
Benefits (X7): \$177,100
Total (X7) \$670,005

Benefits: \$25,300

Total: \$95,715

Additional Comments:

Request for 7 fulltime Firefighter positions, as scheduled and supported by Council Resolution and Motion 21-15 on October 12, 2021

Additional Capital Funds will be requested to support these positions, \$76,000 for fire fighting and safety equipment. Funded by Capital surplus.

Requested by:
Adam Eckhart

Date:
2023-07-05



The Corporation of the City of Welland
New Employee Budget Requisition Form

Position Title: Human Resources Advisor	Department: Human Resources (150)
Immediate Supervisor: Manager of Human Resources	Budget Year: 2024
Employee Type: Full Time Union <input type="checkbox"/> Non-Union <input checked="" type="checkbox"/>	
Union Type: N/A	Hours per Week: 35

Reason for Hiring:

☐ **Workload:**

The City of Welland's HR department is comprised of the Manager of HR, the Workplace Health, Safety and Wellness Advisor, and two HR Advisors.

HR provides support in the areas of recruitment and onboarding, compensation and benefits, training and development, disability management, health and safety, and labour relations to approximately 500 full-time, part-time, and season employees, represented in 6 employee groups and 4 collective agreements.

A review of staffing levels in other local municipalities shows an average ratio of 1 HR employee to every 115 employees, the city has 1 HR employee to every 135 employees.

☐ **Service Level:**

As the city continues to experience growth and staffing levels increase, the demand for support and service increases, particularly in the areas of recruitment and onboarding, disability management, and labour relations.

Recruitment continues to increase in demand, as of August 2023 we have processed 86 requisitions, in 2022 we processed 130. We are also being requested to provide additional onboarding services, which includes multiple orientation and training sessions for seasonal staff and crossing guards.

Disability management requires daily tracking and response to new and ongoing claims. Requests for additional support from departments are not able to be met and/or maintained with current staffing levels. Our Attendance Support and Assistance Programs remains suspended, and we often experience delays in returning staff to work because of claim volume and attention required for each individual case.

Responding to an increase in labour relations matters takes priority over other initiatives. This includes meetings with managers and employees to provide support and guidance.

As a result, many policies and procedures have not been updated or implemented in the timelines required. We have not been able to complete requests for additional training and tools for managers, we have not been able to fully integrate our HRIS and applicant tracking module.

☐ **Improvements:**

The addition of a third HR Advisor will improve service delivery to the employee groups and allow the department to focus on policy development and implementation, additional onboarding and training support for staff, and implement tools and applications to allow the department to function more efficiently to meet the growing demands of the corporation.

Compensation:

Wages: \$99,352 (Non-Union Pay Band 5, Step 6)

Benefits: \$33,250

Total: \$132,602

Additional Comments:

Requested by: Andrea Daisley	Date: 2023-08-17
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The Corporation of the City of Welland
Decision Unit Support Sheet

Decision Unit: Expansion of Sidewalk Snow Clearing Program	Department: Infrastructure Services – Public Works (322)
Cost: Total Equipment: \$130,309 (Funded by DC'S)	Budget Year: 2024

Decision Unit Description/Rationale:

Currently the Public Works Division has five (5) pieces of sidewalk snow clearing equipment that service five plow routes within the City. Each route covers an average 14km of sidewalk. During the sixteen-week winter maintenance schedule, staff also operate this equipment during the midnight shift with the help of casual labourers.

It is anticipated that with the addition of a new Kubota M4N a sixth sidewalk snow clearing route (approximately 14km of additional sidewalk) can be maintained.

Importantly, the Kubota M4N can also accommodate a grass cutting attachment that will keep this equipment operating throughout the summer season as well.

Approval of this decision unit will improve the City's current sidewalk clearing level of service, through the addition of a sixth (14km) route as well as assist with grass cutting during the summer months.

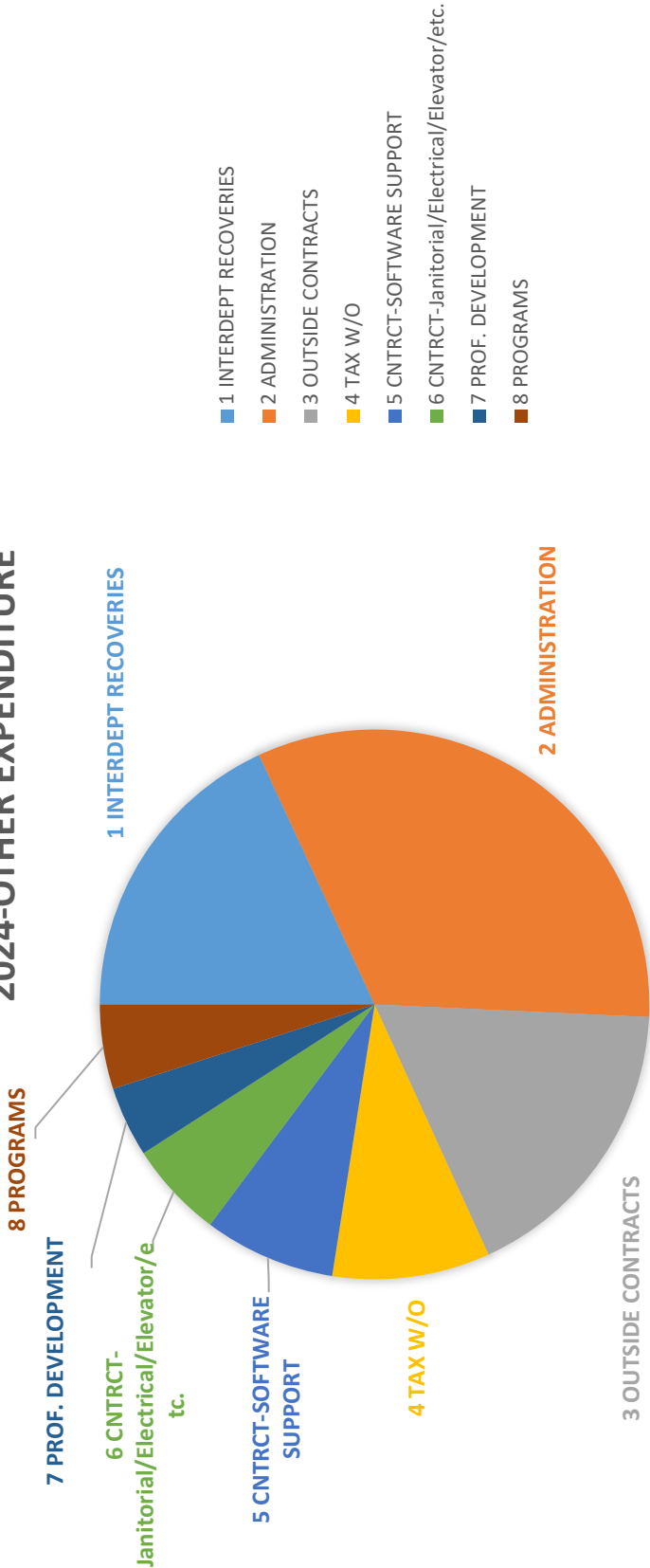
Financial Implication:

Growth Equipment:

Kubota M4N Tractor with Sander and 48" V plow	\$122,444
Mower Deck	\$7,865

Total Equipment: \$130,309 (Funded by DC'S)

2024-OTHER EXPENDITURE



OTHER-EXPENDITURES	2024 -OTHER	OVERALL
	EXPENDITURES	BUDGET
1 INTERDEPT RECOVERIES	-\$2,392,700	-3.18%
2 ADMINISTRATION	\$4,315,680	5.74%
3 OUTSIDE CONTRACTS	\$2,309,365	3.08%
4 TAX W/O	\$1,227,000	1.62%
5 CNTRCT-SOFTWARE SUPPORT	\$1,024,263	1.36%
6 CNTRCT-Janitorial/Elevator/etc.	\$751,360	1.00%
7 PROF. DEVELOPMENT	\$546,938	0.73%
8 PROGRAMS	\$656,640	0.88%
	\$8,438,546.00	11.22%

Approvals & Pre-approvals for the 2024 Tax Operating & 2024/2025 Capital Budgets

Throughout the 2023 calendar year, staff brought forward items to Council that required approval and pre-approvals for the following budget year(s). The reports that obtained Council support are included in either the 2024 base operating budget and or/ 2024/2025 capital budgets, depending on the item. All capital budget items are labeled in the capital budget as *“pre-approved.”*

Summary of Reports

- February 21, 2023 –ENG 2023-05 - 2023-2024 (Plus Three Option years) Street Sweeping service – Quotation Award
 - 2024 Impact – Tax Operating Budget
- June 6, 2023 – ENG 2023-22 – Fleet Rotary Lift Replacement
 - 2024 Impact – Tax Capital Budget
- July 18, 2023 – CS 2023-21 - Playground Renewal Advancement
 - 2024 Impact – Tax Capital Budget
 - 2025 Impact – Tax Capital Budget
- July 18, 2023 – ENG 2023-23 – Public Works Fleet Addition & Replacement
 - 2024 Impact – Tax Capital Budget
 - 2024 Impact – Water/Wastewater Capital Budget
- July 18, 2023 -IS 2023-01- Security of Corporate Data
 - 2024 Impact - Tax Operating Budget
- September 19. 2023 – CLK 2023-20- Updated -2022-2026 Welland City Council Remuneration Recommendations
 - 2024 Impact – Tax Operating Budget

City of Welland - Tax Supported Debt Maturing 2024-2032

Year	Principal & Interest Payments Maturing *	By-Law	Term (Years)	Interest Rate (%)
2024	879,083	85-2004	20	5.596
	218,559	78-2014	10	3.300
	118,805	40-2014	10	2.880
2025	171,437	75-2015	10	2.800
2026	294,391	35-2016	10	2.400
	148,587	73-2016	10	2.290
2027	258,427	51-2017	10	2.450
2028	704,095	58-2018	10	3.150
2029	351,168	14-2019	10	2.400
2030	327,391	59-2020	10	1.600
2031	1,300,684	52-2021	10	2.100
2032	1,808,925	61-2022	10	4.150

*Debenture retires at year end

2024 Deferred Decision Units Summary

Dept.	Deferred Decision	Units Tax Supported	Amount		
1	525	Supervisor of Traffic, Parking, and Bylaw (80% funded from APS)	\$28,348		
2	125	Communications Specialist	\$107,246		
3	125	Junior Graphic Designer	\$88,843		
4	120	Legislative Assistant 1	\$93,305		
5	120	Records and Information Management Coordinator	\$107,246		
6	325	Working Foreperson - Facilities	\$132,602		
6(a)		Additional Capital equipment required - Truck	\$72,500		
6(b)	415	Urban Forestry Technician	\$132,602		
7(a)		Additional Capital equipment required for Forestry Expansion (Vehicle/tools/training)	\$91,500		
8	415	Arborist	\$92,618		
8(a)		Additional Capital equipment (\$185k Chipper Truck, 12K small tools/equipment (chain saws, ropes, climbing, traffic control, and rigging equipment; 3k - Initial FR/ARC rated safety clothing and harness purchase)	\$200,000		
9	410	Parks Working Foreperson	\$132,602		
9(a)		Additional Capital equipment required for Parks Expansion (Vehicles, equipment)	\$88,000		
10	322	Expansion of Sidewalk Snow Clearing Program	\$99,536		
11	406	Summer Concert on the Canal Series	\$115,000		
12	405	Summer Day Camp Expansion	\$86,498		

SPECIAL
FINANCE DIVISION

REPORT FIN-2023-27
November 6, 2023

SUBJECT: MAYOR'S PROPOSED 2024 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

AUTHOR: ELIZABETH PANKOFF, MBA, CPA, CGA
INTERIM DIRECTOR OF FINANCE, CFO, TREASURER

APPROVING: ROB AXIAK, CAO

Click or tap here to enter text.

RELATIONSHIP TO STRATEGIC PLAN:

This recommendation is aligned to Council's strategic priority of ensuring "**Economic Growth**" for creating a diverse economy through partnerships and emerging markets to ensure sustainable growth and quality employment.

This recommendation is aligned to Council's strategic priority of ensuring "**Liveability**" by creating a sense of belonging while enhancing mobility by improving access to recreation and community events, ensuring adequate housing options, encouraging job growth, and improving ways to efficiently move people throughout the city.

BACKGROUND:

The City of Welland produces a responsible and business-ready city budget annually. The Tax Supported Capital budget plans for the following year while preparing for long term investments. The City's infrastructure projects are funded through the capital budget. A large part of that funding is directed toward maintaining and rehabilitating existing infrastructure as well as preparing spending parameters for new projects. The Capital Budget pays for new facilities, playgrounds, and infrastructure to support our growing city.

The 2024 Tax Supported Capital Budget and 9-year forecast were developed on a corporate approach utilizing the Asset Management Plan (AMP) as a guiding tool. In addition, the Finance department worked collaboratively with asset leads who oversee all asset categories for the City. The 2024 capital budget and 9-year forecast is presented by asset category and is supplemented by a long-term sustainable capital finance strategy.

The historical cost value of all asset classes excluding land exceeds \$442 million. The AMP has estimated a backlog on these assets in excess of \$75 million (replacement value).

Backlog by Asset Type:

- Watermain - \$31 Million
- Sanitary & Combined - \$4 Million
- Stormwater - \$3 Million
- Roads - \$29 Million
- Sidewalks - \$8 Million

In addition, the current Building Condition Assessment Review (BCAR) has identified that there are 31 facilities that are in poor or very poor condition. To achieve or maintain a “fair or good” condition assessment review, for City facilities, an average recommended spend of \$6.4 million is required annually from 2024-2028.

It is anticipated that increased incremental Capital investments will be required to ensure that all the assets are maintained in a “state of good repair, fair or good condition assessment”. With the continued utilization of Decision Units, opportunities are made available to approve strategic priorities such as increased funding for infrastructure investments in various asset categories, and such tools will assist staff in developing an affordable and sustainable long-term financial plan for the City.

The 2024 Proposed Tax Supported Capital Budget (Appendices I & II) and 9 Year Forecast (Appendix III) outlines a Capital Budget for the upcoming year and projections of the City’s infrastructure investment needs for by Asset Categories. The 10-year plan provides a comprehensive long-term capital financing plan for these asset categories.

DISCUSSION:

The 2024 Tax Supported Capital Budget and 9-year forecast is a key document to ensure strategic priorities are implemented in a cost-effective and efficient manner. The development of the budget began in early summer and since then meetings have been held with the Corporate Leadership Team (CLT) and management team to complete the 2024 Capital Budget.

The following are the challenges facing the 2024 Capital Budget and 9-year forecast:

- Increased funding requirements to the Capital Budget (contributions to Capital)
- Inflation reported at 3.8% as of September 2023 (Stats Canada - CPI)
- Infrastructure funding gap – developing a long-term sustainable financial plan
- Aging infrastructure/increased Capital funding
- Integration of future Asset Management Plans into Capital Budget process

- Construction pricing increases over and above CPI due to contractor supply & demand challenges

FINANCIAL:

The 2024 Tax Supported Capital Budget is proposing expenditures in the amount of \$24,643,725. Available funding has been reviewed to ensure that the City's proposed 10-year capital plan was prepared based on City's self imposed debt limit, contribution from operating budget, development charges other funding, and general reserves.

Below is a summary of the 2024 Tax Supported Capital Budget and 9 Year Forecast for 2025-2033 by Asset Category that aligns with the Asset Management Plan.

	CAPITAL SPEND BY ASSET CATEGORY	2024	9-YEAR FORECAST
1	FACILITIES	\$4,437,500	\$43,282,300
2	FIRE	\$785,000	\$30,992,000
3	FLEET	\$2,427,000	\$10,351,000
4	GENERAL	\$470,000	\$3,650,000
5	PARKS/OPEN SPACES	\$4,070,000	\$22,670,000
6	ROADWAYS	\$7,523,425	\$81,937,060
7	SIDEWALKS	\$2,260,050	\$14,086,600
8	STORM SEWERS	\$2,425,750	\$34,458,270
9	TRAFFIC	\$185,000	\$693,000
10	BRIDGES & CULVERTS	\$30,000	\$6,063,500
	TOTAL	\$24,643,725	\$248,183,730

The 2024 Tax Supported Capital Budget and 9-Year forecast is funded by the following funding sources.

	CAPITAL FUNDING SOURCE	2024	9-YEAR FORECAST
1	CONTRIBUTION FROM THE OPERATING BUDGET	\$5,493,000	\$71,937,000
2	DEBT	\$5,709,742	\$57,059,923
3	RESERVES	\$6,226,000	\$19,982,000
4	GRANTS-CCBF	\$1,730,588	\$15,575,292
5	GRANTS-OCIF	\$2,295,195	\$20,656,755
6	DEVELOPMENT CHARGES/SUBDIVIDER/OTHER	\$3,139,200	\$27,298,388
7	OTHER FUNDING/LAND SALES	\$50,000	\$11,850,000
8	GRANTS-FEDERAL/PROVINCAL	\$0	\$23,824,372
	TOTAL	\$24,643,725	\$248,183,730

Grant Funding

CCBF-Canada Community Building Fund

In 2024, staff have fully utilized the CCBF grant allocation in the city's tax supported capital budgets. A similar threshold of funding beyond 2024 is assumed and is incorporated in this funding throughout the 9-year forecast.

OCIF -Ontario Community Infrastructure Fund

Assuming the same level of funding in 2024 as allocated in 2023. A similar threshold of funding beyond 2024 is assumed and is incorporated in this funding throughout the 9-year forecast.

CONCLUSION:

The objective was to present a 10-year capital plan based on priorities established from the AMP, BCAR and staff. All opportunities to participate in new Provincial, Federal and Regional cost sharing opportunities for these asset categories continue to be monitored.

ATTACHMENTS:

Appendix I – 2024 Tax Supported Capital Budget

Appendix II – 2024 Capital Budget Project Submissions

Appendix III – 2024 Tax Supported Capital Budget and 9-Year Forecast

2024 DRAFT CAPITAL BUDGET
AS AT October 30, 2023

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
FACILITIES	4,437,500			2,544,500	75,000	YSP	38,000	DC	1,180,000
FIRE	785,000				600,000	S&C			
FLEET	2,427,000			547,997	200,000	CP	37,003	DC	
GENERAL	500,000			68,000	1,409,000	CP	204,000	DC	814,000
PARKS/ OPEN SPACES	4,070,000				240,000	OP	162,000	DC	
					30,000	CP			
					1,550,000	CIL	1,035,560	DC	120,000
ROADWAYS	7,523,425	1,449,588	CCBF		305,000	S&C	50,000	OT	
		1,483,112	OCIF		1,181,900	ED	1,088,887	DC	1,979,938
PAVEMENT SIDEWALKS	2,260,050	117,250	CCBF	522,813					
		479,483	OCIF						
STORM SEWERS	2,425,750	163,750	CCBF	245,250	635,100	ED	393,750	DC	
		332,600	OCIF						
TRAFFIC	185,000			185,000					
BRIDGES & CULVERTS	30,000			30,000					
TOTAL 2024 CAPITAL BUDGET	24,643,725	4,025,783		5,493,000	6,226,000		3,189,200		5,709,742
2023 CAPITAL BUDGET	31,137,400	2,937,457		5,493,000	2,866,200		6,460,362		13,378,381

FOOTNOTE:

GOVERNMENT SUBSIDY

CCBF-CANADA COMMUNITY BENEFIT FUND
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND

CAPITAL CONTRUBUTION FROM RESERVES & RESERVE

FUNDS

CH-COURTHOUSE RESERVE
YSP-YSP SUSTAINABILITY RESERVE
S&C-SPORTS & CULTURE RESERVE
CP-CAPITAL SURPLUS RESERVE
OP-OPERATING SURPLUS RESERVE
CIL- CASH IN LIEU OF PARKLANDS RESERVE FUND
ED-ECONOMIC DEVELOPMENT RESERVE

OTHER FUNDING

DC-DEVELOPMENT CHARES
OT-OTHER FUNDING

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>FACILITIES</u>									
REC RENTALS EQUIPMENT RENEWAL	10,000			10,000					
FACILITIES EQUIPMENT RENEWAL	75,000			75,000					
GENERAL FACILITIES MAINTENANCE & RENEWALS	200,000			200,000					
MAPLE PARK POOL HEATER	250,000				250,000	S&C			
WELLAND COMMUNITY CENTRE REPAIR & RENEWAL	255,000			255,000					
CITY HALL REPAIR & RENEWAL	165,000			165,000					
COURTHOUSE REPAIRS & RENEWAL	685,000								685,000
SERVICE CENTRE REPAIRS & RENEWAL	495,000								495,000
MUSEUM REPAIRS & RENEWALS	315,000			315,000					
FACILITIES - ANCILLARY BUILDINGS REPAIRS & RENEWAL	100,000			100,000					
ELECTRICAL UPGRADE & RENEWAL	100,000			100,000					
FACILITIES ACCESSIBILITY UPGRADES	150,000			150,000					
ROSIE SMITH POOL UPGRADES & RENEWALS	225,000			225,000					
FUTURE ARENA NEEDS & FEASIBILITY STUDY	150,000			112,000	75,000	YSP	38,000	DC	
YOUNGS SPORTSPLEX REPAIR & RENEWAL	75,000								
MAIN ARENA REPAIRS & RENEWALS	400,000			400,000					
MARKET REPAIR & RENEWAL	97,500			97,500					
CIVIC SQUARE PLAZA REVITILIZATION - DESIGN	150,000			150,000					
MSC STORES AREA ASBESTOS ABATEMENT	20,000			20,000					
FACILITIES SECURITY CONSULTANT	25,000			25,000					
ST. GEORGE PARK PAVILION REPLACEMENT	350,000				350,000	S&C			
COOKS MILLS FACILITY FEASIBILITY STUDY & DESIGN	50,000			50,000					
ARENA EQUIPMENT UPGRADES & RENEWALS	95,000			95,000					
TOTAL FACILITIES	4,437,500			2,544,500	675,000		38,000		1,180,000

FOOTNOTE:

GOVERNMENT SUBSIDY

CCBF-CANADA COMMUNITY BENEFIT FUND
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

YSP-YSP SUSTAINABILITY RESERVE
S&C-SPORTS & CULTURE RESERVES

OTHER FUNDING

DC-DEVELOPMENT CHARGES

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>FIRE</u> SCBA UPGRADE FURNITURE & FIXTURES - FIRE STATION #3 UNIFORMS & CLOTHING CAPITAL EQUIPMENT - FIRE SPECIAL OPERATIONS AND HIGHRISE FIREFIGHTING	425,000			387,997			37,003	DC	
	65,000			65,000	65,000	CP			
	65,000				135,000	CP			
	135,000								
	95,000			95,000					
TOTAL FIRE	785,000			547,997	200,000		37,003		
<u>FLEET</u> FLEET CAPITAL REPLACEMENT - GENERAL PRE-APPROVED FLEET ROTARY LIFT REPLACEMENT PRE-APPROVED 2024 FLEET CAPITAL REPLACEMENTS	814,000					CP			814,000
	475,000				475,000	CP			
	1,138,000				934,000	CP	204,000	DC	
	2,427,000				1,409,000		204,000		814,000
TOTAL FLEET									
<u>GENERAL</u> CAPITAL EQUIPMENT - IS NEW DOWNTOWN COMMUNITY IMPROVEMENT PLAN UPDATE BROWNFIELD CIP DOCUMENT MANAGEMENT SYSTEM - PHASE 2	240,000				240,000	OP		DC	
	110,000			11,000			99,000		
	70,000			7,000			63,000	DC	
	80,000			50,000	30,000	CP			
	500,000			68,000	270,000		162,000		
TOTAL GENERAL									

FOOTNOTE:

GOVERNMENT SUBSIDY

CAPITAL CONTRIBUTION FROM RESERVES &

RESERVE FUNDS

CP-CAPITAL SURPLUS RESERVE

OP-OPERATING SURPLUS RESERVE

OTHER FUNDING

DC-DEVELOPMENT CHARGES

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>PARKS/ OPEN SPACES</u>									
PRE-APPROVED MAPLE PARK PLAYGROUND REPLACEMENT	400,000				400,000	CIL			
PRE-APPROVED MANCHESTER PARK REPLACE PARK PLAYGROUND & RELATED LANDSCAPING	400,000				400,000	CIL			
MEMORIAL PARK REVITALIZATION	500,000			250,000			250,000	DC	
TRAIL IMPROVEMENTS	75,000			75,000					
VISTA PARK - MASTER PLAN	250,000						250,000	DC	
BURGER PARK HANDBALL DIAMOND LIGHT REPLACEMENT	350,000			45,000	305,000	S&C			
CRICKET PITCH ENHANCEMENTS(COOKS MILLS)	60,000			60,000					
GENERAL PARKLAND RENEWAL AND RESTORATION	300,000			239,440			60,560	DC	
TRAIL STRATEGY IMPLEMENTATION	300,000								
PLAYGROUND SURFACE RENEWAL	25,000			25,000			300,000	DC	
ROTARY PARKING PAVING AND SAND AREA DESIGN	50,000				50,000	CIL			
PLAYFIELD REPAIR & RENEWAL	20,000			20,000					
PARKS SANITATION IMPROVEMENTS	100,000			100,000					
PUBLIC ART PROJECTS	20,000			20,000					
PRE-APPROVED BEMUS PARK PLAYGROUND REPLACEMENT	400,000				400,000	CIL			
PARKS, RECREATION & CULTURE MASTER PLAN - UPDATE	25,000						25,000	DC	
PRE-APPROVED MICHAEL DRIVE PARKETTE	300,000								
DOG PARK IMPROVEMENTS	50,000			50,000	300,000	CIL			
PARKS/OPEN SPACES CONTINUED ON NEXT PAGE									

FOOTNOTE:

GOVERNMENT SUBSIDY

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

CIL - CASH IN LIEU OF PARKLANDS DEDICATION RESERVE FUND

OTHER FUNDING

DC-DEVELOPMENT CHARGES

S&C - SPORTS & CULTURE RESERVE

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>PARKS/ OPEN SPACES CONTINUED</u> CHIPPAWA PARK PAVING REPAIRS CHIPPAWA PARK WELLER AVE ENTRANCE REDESIGN ABBNEY ROAD WOODLOT TRAIL RECREATIONAL CORRIDOR IMPROVMENTS	150,000			30,000					120,000
	20,000			20,000					
	75,000			75,000			150,000	DC	
	200,000						50,000	OT	
	<u>4,070,000</u>			<u>1,009,440</u>	<u>1,855,000</u>		<u>1,085,560</u>		<u>120,000</u>
<u>ROADWAYS</u>									
2024 ROAD RECONSTRUCTION 1 (ROADS)	1,406,300	556,300	OCIF				850,000	DC	
2024 ROAD RECONSTRUCTION 2 (ROADS)	1,311,000	1,023,188	CCBF						
2024 SANITARY SEWER SPOT REPAIRS (ROADS)	100,000	287,812	OCIF	100,000					
2024 RIVER-DOWN INDUSTRIAL SUBDIVISION - NEW ROAD (ROADS)	1,181,900				1,181,900	ED			
2024 ROAD RESURFACING (ROADS)	848,800								848,800
2024 WEST MAIN AREA PHASE II CONSTRUCTION (ROADS)	756,000	639,000	OCIF				117,000	DC	
2024 FIRST STREET INFRASTRUCTURE RENEWALS (ROADS)	310,300								310,300
2024 KINGSWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE (ROADS) PHASE 2 OF 2	308,000								
2023-303 INFRASTRUCTURE RENEWALS 2 (ROADS) PHASE 2 OF 2	426,400	426,400	CCBF				121,887	DC	186,113
2024 SURFACE TREATMENT PROGRAM - RURAL ROADS ASPHALT PATCHING	634,725								634,725
2024 ASPHALT PATCHING	240,000			240,000					
TOTAL ROADWAYS	<u>7,523,425</u>	<u>2,932,700</u>		<u>340,000</u>	<u>1,181,900</u>		<u>1,088,887</u>		<u>1,979,938</u>

FOOTNOTE:

GOVERNMENT SUBSIDY

OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND
CCBF-CANADA COMMUNITY BUILDING FUND

CAPITAL CONTRIBUTION FROM RESERVES &

RESERVE FUNDS

ED-ECONOMIC DEVELOPMENT RESERVE

OTHER FUNDING

DC-DEVELOPMENT CHARGES

OT-OTHER FUNDING

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>SIDEWALKS</u>									
2024 ROAD RECONSTRUCTION 1 (SIDEWALK)	156,300	156,300	OCIF						
2024 ROAD RECONSTRUCTION 2 (SIDEWALK)	265,500	111,183	OCIF	154,317					
2024 ROAD RESURFACING (SIDEWALK)	252,600			252,600					
FIRST STREET INFRASTRUCTURE RENEWALS (SIDEWALK)	39,900			39,900					
WEST MAIN AREA PHASE II CONSTRUCTION (SIDEWALK)	212,000	212,000	OCIF				180,000	DC	685,504
QUAKER ROAD SIDEWALK	200,000			20,000					
KINGSWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE (SIDEWALK) PHASE 2 OF 2	741,500			55,996					
2023-303 INFRASTRUCTURE RENEWALS 2 (SIDEWALK) PHASE 2 OF 2	117,250	117,250	CCBF						275,000
15 SIDEWALKS - CONDITION RELATED REPLACEMENTS AND MISSING LINKS	275,000								
TOTAL SIDEWALKS	2,103,750	440,433		522,813			180,000		960,504
<u>STORM SEWERS</u>									
STORM SEWER MODEL UPDATE	25,000			6,250			18,750	DC	
15 CCTV PROGRAM (STORM)	150,000			150,000		ED			
15 RIVER-DOWN INDUSTRIAL SUBDIVISION - NEW ROAD (STORMWATER)	635,100				635,100				
DAVID STREET FLOW DIVERSION STUDY	200,000			50,000			150,000	DC	
CONSOLIDATED LINEAR INFRASTRUCTURE REQUIREMENTS (STORM)	225,000						225,000	DC	
2024 ROAD RECONSTRUCTION 1 (STORM)	282,600	282,600	OCIF						205,800
2024 ROAD RECONSTRUCTION 2 (STORM)	205,800								
STORM SEWERS CONTINUED ON NEXT PAGE									

FOOTNOTE:

GOVERNMENT SUBSIDY

OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND

CCBF- CANADA COMMUNITY BENEFIT FUND

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESEVE

OTHER FUNDING

DC-DEVELOPMENT
CHARGES

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
STORM SEWERS CONTINUED									
2024 ROAD RESURFACING (STORM)	18,000								18,000
FIRST STREET INFRASTRUCTURE RENEWALS (STORM)	39,000			39,000					
KINGWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE (STORM) PHASE 2 OF 2	431,500								431,500
2023-303 INFRASTRUCTURE RENEWALS 2 (STORM) PHASE 2 OF 2	163,750	163,750	CCBF						
WEST MAIN AREA PHASE II CONSTRUCTION (STORM)	50,000	50,000	OCIF						
TOTAL STORM SEWERS	2,425,750	496,350		245,250	635,100		393,750		655,300
TRAFFIC									
TRAFFIC CONTROL HARDWARE	70,000			70,000					
STREETLIGHTING - WIRING & POLE REPLACEMENTS	60,000			60,000					
TEMPORARY SPEED SIGNS	55,000			55,000					
TOTAL TRAFFIC	185,000			185,000					
BRIDGES & CULVERTS									
2024 BRIDGE & CULVERT INSPECTIONS AND REPORT (BI ANNUAL)	30,000			30,000					
TOTAL BRIDGES & CULVERTS	30,000			30,000					

FOOTNOTE:

GOVERNMENT SUBSIDY

OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND

CCBF- CANADA COMMUNITY BENEFIT FUND

CAPITAL CONTRUBUTION FROM RESERVES & RESERVE FUNDS

OTHER FUNDING

2024 CAPITAL BUDGET PROJECT SUBMISSIONS**PROJECT NAME:** Rec Rentals Equipment Renewal**ACCOUNT NUMBER:** 10-447-24501**NEED:**

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

New ☒**Enhancement** ☒**Replacement** ☒**Project Description:** Equipment -Welland Boat Rental program renewal**Capital Levy:**

TRANSFER FROM OPERATING (\$10,000.00)

TOTAL Capital Levy (\$10,000.00)**Costs:**

CAPITAL EQUIP & VEHICLES \$10,000.00

TOTAL Costs \$10,000.00**DEPARTMENT:** 447 - FACILITIES - WELLAND REC CANAL**STARTING DATE(MM/YYYY):** 1-1-2024 12:00:00 AM**COMPLETION DATE (MM/YYYYY):** 12-31-2024 12:00:00 AM**PREPARED BY:** Frank Pearson**APPROVED BY:** Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Facilities Equipment Renewal

ACCOUNT NUMBER: 10-430-24452

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: For procurement of equipment, tools, amenities and accessories, as required for general upkeep and maintenance related equipment replacement and programming in order to efficiently tend to the needs of the facilities, maintain operations and extend lifecycles. Items included but not limited to:

Desks
Tables
Chairs
Office Equipment
Tools Specific to the Maintenance and Upkeep of Facilities Equipment

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$75,000.00)

TOTAL Capital Levy (\$75,000.00)

Costs:

OUTSIDE CONTRACTS \$75,000.00

TOTAL Costs \$75,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: General Facilities Maintenance & Renewals

ACCOUNT NUMBER: 10-430-24451

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: For repairs, upgrades and renewals at all facilities based on health & safety needs, repairs due to building system failures, maintenance and general upkeep to maintain facilities operations and extend lifecycle. Works to include but not limited to:

Flooring Replacements
Painting
Roofing Repairs
Graffiti & Vandalism Repairs
Amenities & Accessories

New ☐

Enhancement ☒

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$200,000.00)

TOTAL Capital Levy (\$200,000.00)

Costs:

OUTSIDE CONTRACTS \$200,000.00

TOTAL Costs \$200,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Maple Park Pool Heater

ACCOUNT NUMBER: 10-438-24474

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☐

Enhancement ☒

Replacement ☒

Project Description: Addition of pool heaters in order to extend the season, provide earlier operations & leadership training and to meet and enhance our service levels to the public. Adding a heated pool will increase participation & paid programming.

Replacement of sand filter media, coping stone remediation , pool equipment upgrades and shower controls

Capital Levy Funding:

RES FUND - SPORTS & CULTURE (\$250,000.00)

TOTAL Capital Levy Funding (\$250,000.00)

Costs:

OUTSIDE CONTRACTS \$250,000.00

TOTAL Costs \$250,000.00

DEPARTMENT: 438 - FACILITIES - SWIMMING POOLS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Welland Community Centre Repair & Renewal

ACCOUNT NUMBER: 10-434-24482

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Facility improvements based on 2022 Building Condition Assessment, including but limited to:

Caulking replacement at all exterior windows
Additional roof replacements (based on infrared scans)
Mechanical pump & water treatment replacements
Exhaust fan replacements
Lighting & emergency lighting upgrades

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$255,000.00)

TOTAL Capital Levy (\$255,000.00)

Costs:

OUTSIDE CONTRACTS \$255,000.00

TOTAL Costs \$255,000.00

DEPARTMENT: 434 - FACILITIES - WELLAND COMMUNITY CENTRE

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: City Hall Repair & Renewal

ACCOUNT NUMBER: 10-439-24483

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Facility improvements based on 2022 Building Condition Assessment, including but not limited to.

Waterproof @ balcony
Repoint bricks
Sealants @ skylights
Concrete stair repairs
Epoxy Floor Coatings
Water Treatment Systems in Mechanical Rooms
Heat Pump Replacement
Chilled Water Pump Replacement
Humidifier Replacement

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$165,000.00)

TOTAL Capital Levy (\$165,000.00)

Costs:

OUTSIDE CONTRACTS \$165,000.00

TOTAL Costs \$165,000.00

DEPARTMENT: 439 - FACILITIES - CIVIC CENTRE

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Courthouse Repairs & Renewal

ACCOUNT NUMBER: 10-442-24484

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Facility improvements based on 2022 Building Condition Assessment, including but not limited to:

Repair/replace stairs in basement area incl. waterproofing
Exterior stone, masonry and concrete repair & remediation
Replace single glazed steel windows and testing
Exterior door replacement
Roof assessment
Millwork improvements
Plumbing fixture upgrades
Replace existing water pumps
Lighting upgrades
Exterior sidewalk improvements

New ☒

Enhancement ☒

Replacement ☒

Capital Levy Funding:

DEBENTURE PROCEEDS (\$685,000.00)

TOTAL Capital Levy Funding (\$685,000.00)

Costs:

OUTSIDE CONTRACTS \$685,000.00

TOTAL Costs \$685,000.00

DEPARTMENT: 442 - FACILITIES - COURTHOUSE

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Service Centre Repairs & Renewal

ACCOUNT NUMBER: 10-444-24485

NEED:

☒

Health and Safety

☒

Mandated Programs

☒

Growth Related

☒

Department Initiative

☒

Council Initiative

Project Description: Facility improvements based on 2022 Building Condition Assessment, including but limited to.

Repair of mechanics area slab and hoist area

Window replacements

Exterior door replacements

Plumbing fixture upgrades

Exhaust system upgrades

AHU replacement

Lighting improvements

New

☒

Enhancement

☒

Replacement

☒

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$495,000.00)

TOTAL Capital Levy Funding

(\$495,000.00)

Costs:

OUTSIDE CONTRACTS

\$495,000.00

TOTAL Costs

\$495,000.00

DEPARTMENT: 444 - FACILITIES - SERVICE CENTRE

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Museum Repairs & Renewals

ACCOUNT NUMBER: 10-449-24486

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Based on the 2022 Building Condition Assessment, projected improvements, to include but not limited to:

Ceiling Tile Replacements
Elevator Upgrades

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$315,000.00)

TOTAL Capital Levy (\$315,000.00)

Costs:

OUTSIDE CONTRACTS \$315,000.00

TOTAL Costs \$315,000.00

DEPARTMENT: 449 - FACILITIES - MUSEUM 140 KING

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Facilities - Ancillary Buildings Repairs & Renewal

ACCOUNT NUMBER: 10-454-24487

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Facility improvements based on 2022 Building Condition Assessment, including but not limited to:

Burgar Park Structural assessment & repairs
BP washroom cubicle replacements
BP plumbing upgrades
BP lighting upgrades
BP fire suppression replacement
Welland Community Boathouse replace wood stairs to the water
Plymouth Park structural assessment & repairs
PP lighting upgrades (\$10000)

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$100,000.00)

TOTAL Capital Levy (\$100,000.00)

Costs:

OUTSIDE CONTRACTS \$100,000.00

TOTAL Costs \$100,000.00

DEPARTMENT: 454 - FACILITIES - ANCILLARY BLDGS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Electrical Upgrade & Renewal

ACCOUNT NUMBER: 10-430-24453

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: For the upgrade of the existing facilities electrical systems and improvement to the current safety management of the electrical systems. This work includes, but is not limited to:

Thermographic Imaging Scans
Arc Flash Engineering
Electrical Equipment Replacements
Conformance to ESA, as required

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$100,000.00)

TOTAL Capital Levy (\$100,000.00)

Costs:

OUTSIDE CONTRACTS \$100,000.00

TOTAL Costs \$100,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Facilities Accessibility Upgrades

ACCOUNT NUMBER: 10-430-24454

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Upgrades to existing facilities to ensure AODA compliance, to include but not limited to:

Automatic Door Operators
Ramps
Handrails
Grab Bars
Various Accessibility Upgrades

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$150,000.00)

TOTAL Capital Levy (\$150,000.00)

Costs:

OUTSIDE CONTRACTS \$150,000.00

TOTAL Costs \$150,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Rosie Smith Pool Upgrades & Renewals

ACCOUNT NUMBER: 10-438-24463

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Addition of pool heaters in order to extend the season, provide earlier operations & leadership training and to meet and enhance our service levels to the public. Adding a heated pool will increase participation & paid programming.

Replacement of sand filter media, coping stone remediation and pool equipment upgrades

New ☒

Enhancement ☒

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$225,000.00)

TOTAL Capital Levy (\$225,000.00)

Costs:

OUTSIDE CONTRACTS \$225,000.00

TOTAL Costs \$225,000.00

DEPARTMENT: 438 - FACILITIES - SWIMMING POOLS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Future Arena Needs & Feasibility Study

ACCOUNT NUMBER: 10-432-24477

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Professional services to complete a needs-based assessment of arena inventory in Welland and within the Niagara Region. Assessment will include forecasted growth requirements, identifying alternate/additional location(s), and complete a preliminary design and costing. Future planning is required based on the current condition and age of the Arenas. Significant investment will be required into these facilities over the next 10 years based on the Building Condition Assessment. With future population growth and service demands for ice related activities, planning now is required.

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$112,000.00)

TOTAL Capital Levy (\$112,000.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$38,000.00)

TOTAL Capital Levy Funding (\$38,000.00)

Costs:

OUTSIDE CONSULTING \$150,000.00

TOTAL Costs \$150,000.00

DEPARTMENT: 432 - FACILITIES - ARENA

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Youngs Sportsplex Repair & Renewal

ACCOUNT NUMBER: 10-445-24458

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Forecasted amounts to facilitate improvements in 2024, to be updated based on 2022 Building Condition Assessment, currently underway.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

YSP SUSTAINABILITY REESERVE (\$75,000.00)

TOTAL Capital Levy Funding (\$75,000.00)

Costs:

OUTSIDE CONTRACTS \$75,000.00

TOTAL Costs \$75,000.00

DEPARTMENT: 445 - FACILITIES - WOODLAWN RD SPORT

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Main Arena Repairs & Renewals

ACCOUNT NUMBER: 10-432-24455

NEED:

☒

Health and Safety

☒

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

Project Description: Based on BCA recommendations, includes but is not limited to:

Structural review & recommendations

Refurbishment of wood deck roofing

Ext. masonry repairs

Soffit & eavestrough replacement

Ext. door replacement

Toilet partition upgrades

Countertop & millwork replacements

Changeroom bench replacements

Gondola stair replacement

Domestic water piping replacement

Upgrade existing unit heaters

New

☐

Enhancement

☒

Replacement

☒

Capital Levy:

TRANSFER FROM OPERATING

(\$400,000.00)

TOTAL Capital Levy

(\$400,000.00)

Costs:

OUTSIDE CONTRACTS

\$400,000.00

TOTAL Costs

\$400,000.00

DEPARTMENT: 432 - FACILITIES - ARENA

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Market Repair & Renewal

ACCOUNT NUMBER: 10-436-24459

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Facility improvements based on 2022 Building Condition Assessment, including but not limited to:

Exterior door replacements
Replace condenser unit
Replace HVAC unit
Lighting upgrades
Fire alarm panel replacement
Window caulking replacement
Storm/sanitary connection replacement

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$97,500.00)

TOTAL Capital Levy (\$97,500.00)

Costs:

OUTSIDE CONTRACTS \$97,500.00

TOTAL Costs \$97,500.00

DEPARTMENT: 436 - FACILITIES - MARKET

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Civic Square Plaza Revitalization- Design

ACCOUNT NUMBER: 10-439-24460

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Construction of proposed Civic Square Plaza Revitalization, replacement/upgrade of the Civic Square Plaza was also identified in 2022 Building Condition Assessment.
Design 2024
Construction 2025

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$150,000.00)

TOTAL Capital Levy (\$150,000.00)

Costs:

OUTSIDE CONTRACTS \$150,000.00

TOTAL Costs \$150,000.00

DEPARTMENT: 439 - FACILITIES - CIVIC CENTRE

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: MSC Stores Area Asbestos Abatement

ACCOUNT NUMBER: 10-444-24462

NEED:

☒

Health and Safety

☒

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: Abatement and removal of asbestos pipe elbows present in MSC Stores location, identified in Asbestos Audit

Capital Levy:

TRANSFER FROM OPERATING

(\$20,000.00)

TOTAL Capital Levy

(\$20,000.00)

Costs:

OUTSIDE CONTRACTS

\$20,000.00

TOTAL Costs

\$20,000.00

DEPARTMENT: 444 - FACILITIES - SERVICE CENTRE

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Facilities Security Consultant

ACCOUNT NUMBER: 10-430-24465

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Review existing security practices and capacity to create a report and provide recommendations for city operated facilities

New ☒

Enhancement ☒

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$25,000.00)

TOTAL Capital Levy (\$25,000.00)

Costs:

OUTSIDE CONTRACTS \$25,000.00

TOTAL Costs \$25,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: St. George Park Pavilion Replacement

ACCOUNT NUMBER: 10-454-24466

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☐

Enhancement ☐

Replacement ☒

Project Description: Based on BCA recommendations, pavilions at St. George Park are beyond their life expectancy and it is recommended that they are replaced.

Capital Levy Funding:

RES FUND - SPORTS & CULTURE (\$350,000.00)

TOTAL Capital Levy Funding (\$350,000.00)

Costs:

OUTSIDE CONTRACTS \$350,000.00

TOTAL Costs \$350,000.00

DEPARTMENT: 454 - FACILITIES - ANCILLARY BLDGS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Cooks Mills Facility Feasibility Study & Design

ACCOUNT NUMBER: 10-448-24468

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Perform a review of the existing site, needs and future uses and provide a report of the findings and preliminary design for the park and facility

New ☒

Enhancement ☒

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$50,000.00)

TOTAL Capital Levy (\$50,000.00)

Costs:

OUTSIDE CONTRACTS \$50,000.00

TOTAL Costs \$50,000.00

DEPARTMENT: 448 - FACILITIES - COOKS MILLS HALL

STARTING DATE(MM/YYYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Arena Equipment Upgrades & Renewals

ACCOUNT NUMBER: 10-432-24470

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Arena Equipment Upgrades & Renewals, including but not limited to:

Youth Arena Brine Pump and motor package (27 years old, past life expectancy)
Youth Compressor #1 motor (24 years old, past life expectancy)
Youth condenser pump and motor (15 years old, pump at life expectancy, motor past life expectancy)
Main Spare condenser pump and motor (24 years old, past life expectancy)
Main Arena Major Overhauls (in line with maintenance requirements)
Youth arena Oil Changes (in line with maintenance requirements)
Youth Arena Pressure Relief valves (TSSA requirement every 5 years)

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$95,000.00)

TOTAL Capital Levy (\$95,000.00)

Costs:

OUTSIDE CONTRACTS \$95,000.00

TOTAL Costs \$95,000.00

DEPARTMENT: 432 - FACILITIES - ARENA

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: SCBA Upgrade

ACCOUNT NUMBER: 10-210-24051

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☐ **Growth Related**
- ☐ **Department Initiative**
- ☐ **Council Initiative**

New ☐

Enhancement ☐

Replacement ☒

Project Description: Upgrading 10 SBCA units and air cylinders

Capital Levy:

TRANSFER FROM OPERATING (\$387,997.00)

TOTAL Capital Levy (\$387,997.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$37,003.00)

TOTAL Capital Levy Funding (\$37,003.00)

Costs:

CAPITAL EQUIP & VEHICLES \$425,000.00

TOTAL Costs \$425,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Stephanie Testa

APPROVED BY: Adam Eckhart

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Furniture & Fixtures - Fire Station #3

ACCOUNT NUMBER: 10-210-24058

NEED:

☐

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☒

Enhancement

☐

Replacement

☐

Project Description: Purchase of new furniture and fixtures for new Station #3

Capital Levy:

TRANSFER FROM OPERATING

(\$65,000.00)

TOTAL Capital Levy

(\$65,000.00)

Costs:

CAPITAL EQUIP & VEHICLES

\$65,000.00

TOTAL Costs

\$65,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY):

1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Stephanie Testa

APPROVED BY: Adam Eckhart

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Uniforms & Clothing

ACCOUNT NUMBER: 10-210-24060

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☒

Enhancement ☐

Replacement ☒

Project Description: Provide and replace clothing as per CBA for both Volunteer and Career Firefighters and exchanges of worn out/damaged clothing as required.

Capital Levy Funding:

CAPITAL SURPLUS RESERVE (\$65,000.00)

TOTAL Capital Levy Funding (\$65,000.00)

Costs:

UNIFORMS/CLOTHING \$65,000.00

TOTAL Costs \$65,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Stephanie Testa

APPROVED BY: Adam Eckhart

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Capital Equipment - Fire

ACCOUNT NUMBER: 10-210-24061

NEED:

- ☒ Health and Safety
- ☒ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☐

Enhancement ☐

Replacement ☒

Project Description: Fire fighting protective equipment replacements

Capital Levy Funding:

CAPITAL SURPLUS RESERVE (\$135,000.00)

TOTAL Capital Levy Funding (\$135,000.00)

Costs:

CAPITAL EQUIP & VEHICLES \$135,000.00

TOTAL Costs \$135,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Stephanie Testa

APPROVED BY: Adam Eckhart

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Special Operations and Highrise Firefighting

ACCOUNT NUMBER: 10-210-24054

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☒

Enhancement ☐

Replacement ☐

Project Description: Special ops and high-rise firefighting

Capital Levy:

TRANSFER FROM OPERATING (\$95,000.00)

TOTAL Capital Levy (\$95,000.00)

Costs:

OPERATING EQUIP/SUPPLIES \$95,000.00

TOTAL Costs \$95,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Stephanie Testa

APPROVED BY: Adam Eckhart

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: FLEET CAPITAL REPLACEMENT - GENERAL

ACCOUNT NUMBER: 10-323-24300

NEED:

- ☒ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☒

Enhancement ☐

Replacement ☒

Project Description: Please refer to attached Fleet guide.

Capital Levy Funding:

DEBENTURE PROCEEDS (\$814,000.00)

TOTAL Capital Levy Funding (\$814,000.00)

Costs:

CAPITAL EQUIP & VEHICLES \$814,000.00

TOTAL Costs \$814,000.00

DEPARTMENT: 323 - FLEET

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Adam Beres

APPROVED BY: Elizabeth Pankoff



2024 Fleet Tax Supported Capital Budget Requirements

Prepared by: Adam Beres – Manager of Purchasing

Total Budget requirement: \$814,000

Replacement Items, Community Services

975-2 (#1) And 947-1 (#5) Wakeless Vessels with 20hp Outboard Motors (Two units)



Years In Service: 18

- Budgeted Replacement Cost: \$36,659 each HST inclusive
- Units require extensive repair to fibreglass; excessive wear is apparent.

ASSET to be replaced: **Unit 925-0**, 2014 Kubota Zero Turn Mower



Years In Service: 10

- 2024 Budgeted Replacement Cost: \$38,058 HST Inclusive
- Hrs: 2830
- 5-Year Repair Costs: \$15,500
- Unit is rusted, failure prone and must be replaced.

ASSET to be replaced: **966-0** 2001 John Deere Gator utility vehicle



Years In Service: 23

- 2024 Budgeted Replacement Cost: \$44,849 HST Inclusive
- Hrs: 1953
- Replacement unit must have up to date roll over protection system, lighting, and cab enclosure for intended purpose.

ASSET to be replaced: **475-0** 2013 Ford F150 XL Pickup Truck



Years In Service: 11

- 2013 Purchase Price: \$32,300 Inclusive of applicable tax
- 2024 Budgeted Replacement Cost: \$76,116 HST Inclusive
- Mileage: 98,659km
- 5-Year Repair Costs: \$13,010
- Rusty condition, scheduled for replacement.

ASSET to be replaced: **398-0** 2008 John Deere tractor with Wide Area Mower



Years In Service: 16

- 2008 Purchase Price: \$91,000 Inclusive of applicable tax
- 2024 Budgeted Replacement Cost: \$127,504 HST Inclusive
- Hrs: 5507
- 5-Year Repair Costs: \$31,500
- Escalating repair costs. Unit to be replaced with a 50hp Utility tractor, snow blade, loader and sander attachments for increased versatility.

New Additions, Community Services

ASSETS to be added:

New Wakeless Vessels x 2 with 20hp Outboard Motors similar to below.



- 2024 Budgeted Addition Cost \$36,659 each HST inclusive
- These additions are needed to support service levels.

New Flat deck pontoon type boat with Outboard Motor similar to below.



- 2024 Budgeted Addition Cost \$26,865 HST inclusive
- This addition will provide one for the north and south course.
- Mitigates towing fees.

New Utility van with medium raised roof similar to below.



- 2024 Budgeted Addition Cost: \$76,116 HST Inclusive
- Unit will be used for transporting equipment, promotional items, large decorations and more to and from multiple locations across the City. Inventory must be protected from elements and theft.

New Pickup Truck similar to below.



- 2024 Budgeted Addition Cost: \$76,116 HST Inclusive
- Additional truck is required for the Arena / Pool operator position.

New Pickup Truck similar to below.



- 2024 Budgeted Addition Cost: \$76,116 HST Inclusive
- Additional truck is required for the Parks / Facility Attendant.

New Additions, Roads & Community Services

ASSETS to be added:

New Walk Behind Vacuum System similar to below.



- 2024 Budgeted addition cost: \$34,208 HST Inclusive
- Unit will assist clean up efforts in areas hard to reach with conventional equipment to promote downtown beautification service levels and post-event clean up.

New Additions, Roads & Winter Control

ASSETS to be added:

New Flat deck for existing roll-off truck similar to below.



- 2024 Budgeted addition cost: \$24,374 HST Inclusive
- Unit will mitigate towing charges incurred by the City for various needs.

New Dash cameras for plow trucks similar to below.



- 2024 Budgeted addition cost: \$67,162 HST Inclusive to outfit 27 vehicles
- Records events in real time to increase driver safety and reduce liability during winter control operations.

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Pre-Approved Fleet Rotary Lift Replacement

ACCOUNT NUMBER: 10-323-24303

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☒

Enhancement ☐

Replacement ☒

Project Description: ENG 2023- 22 - June 6, 2023 - Fleet Rotary Lift Replacement

Purchase of new rotary lift as the equipment is at end of lift and repair parts are obsolete. Increasing risk of mechanical failure that poses a health and safety concern for staff.

Capital Levy Funding:

CAPITAL SURPLUS RESERVE (\$475,000.00)

TOTAL Capital Levy Funding (\$475,000.00)

Costs:

CAPITAL EQUIP & VEHICLES \$475,000.00

TOTAL Costs \$475,000.00

DEPARTMENT: 323 - FLEET

STARTING DATE(MM/YYYY): 7-18-2023 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: James Sticca

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Pre-Approved 2024 Fleet Capital Replacements

ACCOUNT NUMBER: 10-323-24304

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: ENG2023-23- Public Works Fleet Addition - July 18 2023 2
Tandem Trucks (Addition)
Street Sweeper (Replacement of Unit #175)

New ☒

Enhancement ☐

Replacement ☒

Capital Levy Funding:

CAPITAL SURPLUS RESERVE (\$934,000.00)

DEVELOPMENT CHARGES (\$204,000.00)

TOTAL Capital Levy Funding (\$1,138,000.00)

Costs:

CAPITAL EQUIP & VEHICLES \$1,138,000.00

TOTAL Costs \$1,138,000.00

DEPARTMENT: 323 - FLEET

STARTING DATE(MM/YYYY): 7-18-2023 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

APPROVED BY: Adam Beres

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Capital Equipment - IS

ACCOUNT NUMBER: 10-131-24001

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: Includes servers, computers, laptops, tablets, smart phones and printers. New equipment and replacement of outdated equipment with newer technology.

New ☐

Enhancement ☐

Replacement ☒

Capital Levy Funding:

RES FUND - OPTG SURPLUS (\$240,000.00)

TOTAL Capital Levy Funding (\$240,000.00)

Costs:

CAPITAL EQUIP & VEHICLES \$240,000.00

TOTAL Costs \$240,000.00

DEPARTMENT: 131 - INFORMATION SERVICES

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Scott Barnes

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: New Downtown Community Improvement Plan

ACCOUNT NUMBER: 10-825-24650

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☐ Department Initiative
- ☒ Council Initiative

Project Description: The New Downtown CIP will replace the current Downtown CIP with an Updated CIP Area and updated programs. This is also being done fulfill a Council approved Notice of Motion seeking an expansion to the applicable CIP area.

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$11,000.00)

TOTAL Capital Levy (\$11,000.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$99,000.00)

TOTAL Capital Levy Funding (\$99,000.00)

Costs:

OUTSIDE CONSULTING \$110,000.00

TOTAL Costs \$110,000.00

DEPARTMENT: 825 - GENERAL MISC

STARTING DATE(MM/YYYY): 6-3-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 6-6-2025 12:00:00 AM

PREPARED BY: Grant Munday

APPROVED BY: Grant Munday

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Update Brownfield CIP

ACCOUNT NUMBER: 10-825-24651

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: The update to the Brownfield CIP will involved a review of programs and the CIP area to determine if they are meeting the intended goals and objectives of the CIP. This will also include recommendations on changes and improvements to the CIP.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$7,000.00)

TOTAL Capital Levy (\$7,000.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$63,000.00)

TOTAL Capital Levy Funding (\$63,000.00)

Costs:

OUTSIDE CONSULTING \$70,000.00

TOTAL Costs \$70,000.00

DEPARTMENT: 825 - GENERAL MISC

STARTING DATE(MM/YYYY): 6-3-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 6-3-2025 12:00:00 AM

PREPARED BY: Grant Munday

APPROVED BY: Grant Munday

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Document Management System - Phase 2

ACCOUNT NUMBER: 10-131-24652

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☒ Council Initiative

New ☐

Enhancement ☒

Replacement ☐

Project Description: This capital project of records management was initiated at the direction of the previous CAO, and council per their approval of the request for provincial grant funding for an electronic records management system, which was granted in 2022. The grant funds merely provided the means to begin this large corporate-wide project which affects every division and how record keeping is managed. This is expected to be a multi-year project. The work requires an overhaul of the retention by-law to include electronic records, a new classification system, and significant on-going training of current and future staff to effectively manage the immeasurable number of records constantly being created, including the protection of confidential and personal information. The development of policies and procedures that would apply to both physical and electronic records for all staff to follow, is necessary to ensure consistency with corporate record management. Funding is also used to obtain and maintain licensing for the electronic records management database, Laserfiche. Funding is used to continue the services of the consultant, who has the expert knowledge and experience regarding records management and the related legislative requirements that this project requires.

Capital Levy:

TRANSFER FROM OPERATING (\$50,000.00)

TOTAL Capital Levy (\$50,000.00)

Capital Levy Funding:

CAPITAL SURPLUS RESERVE (\$30,000.00)

TOTAL Capital Levy Funding (\$30,000.00)

Costs:

OUTSIDE CONSULTING \$80,000.00

TOTAL Costs \$80,000.00

DEPARTMENT: 825 - GENERAL MISC

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Laura Bubanko

APPROVED BY: Tara Stephens

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Pre-Approved Maple Park Playground Replacement

ACCOUNT NUMBER: 10-410-24401

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: Replacement of Park Playground & Related Landscaping and associated amenities.CS-2023-21- Playground Renewal Advancement - July 18, 2023.

New ☒

Enhancement ☐

Replacement ☐

Capital Levy Funding:

CASH IN LIEU OF PARKLANDS DEDICATION RESERVE (\$400,000.00)

TOTAL Capital Levy Funding (\$400,000.00)

Costs:

OUTSIDE CONTRACTS \$400,000.00

TOTAL Costs \$400,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Pre-Approved Manchester Park Replace Park Playground & Related Landscaping

ACCOUNT NUMBER: 10-410-24421

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☐

Enhancement ☐

Replacement ☒

Project Description: Replacement of Park Playground & Related Landscaping and associated amenities._CS-2023-21- Playground Renewal Advancement - July 18, 2023

Capital Levy Funding:

CASH IN LIEU OF PARKLANDS DEDICATION RESERVE (\$400,000.00)

TOTAL Capital Levy Funding (\$400,000.00)

Costs:

OUTSIDE CONTRACTS \$400,000.00

TOTAL Costs \$400,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Memorial Park Revitalization

ACCOUNT NUMBER: 10-410-24404

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Project Description: Continuation of Memorial Park improvements with Phase 5 of 7.
Facility investments: comfort station with washrooms on West side to support baseball, softball and T-ball, including storage space, office and meeting space. Report R&C-2020-05 project phasing to be revisited in 2023 and reported to council.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$250,000.00)

TOTAL Capital Levy (\$250,000.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$250,000.00)

TOTAL Capital Levy Funding (\$250,000.00)

Costs:

OUTSIDE CONTRACTS \$500,000.00

TOTAL Costs \$500,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Trail Improvements

ACCOUNT NUMBER: 10-410-24500

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: As noted in the PRC Master Plan, the Trails Strategy is schedule to be completed in 2021. For each subsequent year, investment in the trail system has been budgeted to meet the direction noted in the Trails Strategy. Recommendation #24.

New ☒

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$75,000.00)

TOTAL Capital Levy (\$75,000.00)

Costs:

OUTSIDE CONTRACTS \$75,000.00

TOTAL Costs \$75,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Vista Park - Master Plan

ACCOUNT NUMBER: 10-410-24403

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

New ☒

Enhancement ☐

Replacement ☐

Project Description: City of Welland has taken over the Atlas Landfill site now called Vista Park. The city will develop a concept plan and tender work over a period of 10 years to make it a usable park. Utilizing the Council approved Master Recreation and Culture Plan.

Capital Levy Funding:

DEVELOPMENT CHARGES (\$250,000.00)

TOTAL Capital Levy Funding (\$250,000.00)

Costs:

OUTSIDE CONTRACTS \$250,000.00

TOTAL Costs \$250,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Burger Park Hardball Diamond Light Replacement

ACCOUNT NUMBER: 10-412-24404

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Remove and replace the lights and poles at Burger Park Hardball Diamond. Life cycle renewal project.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$45,000.00)

TOTAL Capital Levy (\$45,000.00)

Capital Levy Funding:

RES FUND - SPORTS & CULTURE (\$305,000.00)

TOTAL Capital Levy Funding (\$305,000.00)

Costs:

OUTSIDE CONTRACTS \$350,000.00

TOTAL Costs \$350,000.00

DEPARTMENT: 412 - PLAYING FIELDS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Cricket Pitch Enhancements(Cooks Mills)

ACCOUNT NUMBER: 10-412-24403

NEED:

☐

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☐

Project Description: Create a synthetic pitching area, fencing/netting installed along tree line next to the field of play at Cooks Mills

Capital Levy:

TRANSFER FROM OPERATING

(\$60,000.00)

TOTAL Capital Levy

(\$60,000.00)

Costs:

OUTSIDE CONTRACTS

\$60,000.00

TOTAL Costs

\$60,000.00

DEPARTMENT: 412 - PLAYING FIELDS

STARTING DATE(MM/YYYY):

1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: General Parkland Renewal and Restoration

ACCOUNT NUMBER: 10-410-24406

NEED:

☐

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☒

Enhancement

☒

Replacement

☐

Project Description: Funding for various projects and locations: Garden bed creation, trail expansion, new benches, park lighting, Irrigation, tree planting, turf restoration, drainage design and work, program's related equipment to animate parkland, Linear asset restoration renewals, paving new parks pathways, adding new parking at various locations

Capital Levy:

TRANSFER FROM OPERATING

(\$239,440.00)

TOTAL Capital Levy

(\$239,440.00)

Capital Levy Funding:

DEVELOPMENT CHARGES

(\$60,560.00)

TOTAL Capital Levy Funding

(\$60,560.00)

Costs:

OUTSIDE CONTRACTS

\$300,000.00

TOTAL Costs

\$300,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Trail Strategy Implementation

ACCOUNT NUMBER: 10-410-24408

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☒

Enhancement ☒

Replacement ☒

Project Description: Under the short term phasing- focus on sections that are critical to providing linkages to underserved areas

Capital Levy Funding:

DEVELOPMENT CHARGES (\$300,000.00)

TOTAL Capital Levy Funding (\$300,000.00)

Costs:

OUTSIDE CONTRACTS \$300,000.00

TOTAL Costs \$300,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

PROJECT NAME: Playground Surface Renewal

PROJECT NAME: Playground Surface Renewal

ACCOUNT NUMBER: 10-410-24411

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☐ **Department Initiative**
- ☐ **Council Initiative**

New ☐

Enhancement ☐

Replacement ☒

Project Description: Adding woodchip and fiber across all playgrounds in the city

Capital Levy:

TRANSFER FROM OPERATING (\$25,000.00)

TOTAL Capital Levy (\$25,000.00)

Costs:

OUTSIDE CONTRACTS \$25,000.00

TOTAL Costs \$25,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Rotary Parking Paving and Sand Area Design

ACCOUNT NUMBER: 10-410-24414

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☐

Enhancement ☒

Replacement ☐

Project Description: Paving and sand area upgrades to the Rotary Park parking lot and boat launch area. Current stone surfacing has been an ongoing issue in recent years and requires upgrades. Also, adding a sand area near the boat launch will further enhance the park amenities for residents and visitors to enjoy.

Design to be completed in 2024. Construction to commence 2025.

Capital Levy Funding:

CASH IN LIEU OF PARKLANDS DEDICATION RESERVE (\$50,000.00)

TOTAL Capital Levy Funding (\$50,000.00)

Costs:

OUTSIDE CONTRACTS \$50,000.00

TOTAL Costs \$50,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Playfield Repair & Renewal

ACCOUNT NUMBER: 10-412-24488

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☒

Enhancement ☐

Replacement ☐

Project Description: Playfield Repair & Renewal

Capital Levy:

TRANSFER FROM OPERATING (\$20,000.00)

TOTAL Capital Levy (\$20,000.00)

Costs:

OUTSIDE CONTRACTS \$20,000.00

TOTAL Costs \$20,000.00

DEPARTMENT: 412 - PLAYING FIELDS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Frank Pearson

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Parks Sanitation Improvements

ACCOUNT NUMBER: 10-410-24415

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☒

Enhancement ☒

Replacement ☒

Project Description: Improving sanitation options in parks across the city.

Capital Levy:

TRANSFER FROM OPERATING (\$100,000.00)

TOTAL Capital Levy (\$100,000.00)

Costs:

OUTSIDE CONTRACTS \$100,000.00

TOTAL Costs \$100,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Public Art Projects

ACCOUNT NUMBER: 10-410-24419

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☒

Enhancement ☐

Replacement ☐

Project Description: Adding public art to parks and parkland throughout the city

Capital Levy:

TRANSFER FROM OPERATING (\$20,000.00)

TOTAL Capital Levy (\$20,000.00)

Costs:

OUTSIDE CONTRACTS \$20,000.00

TOTAL Costs \$20,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Pre-Approved Bemus Park Playground Replacement

ACCOUNT NUMBER: 10-410-24420

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Replace Park Playground & Related Landscaping, Bemus Park, general park amenities and new park features

New ☐

Enhancement ☐

Replacement ☒

Capital Levy Funding:

CASH IN LIEU OF PARKLANDS DEDICATION RESERVE (\$400,000.00)

TOTAL Capital Levy Funding (\$400,000.00)

Costs:

OUTSIDE CONTRACTS \$400,000.00

TOTAL Costs \$400,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Parks, Recreation & Culture Master Plan - UPDATE

ACCOUNT NUMBER: 10-410-24469

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: Parks, Recreation and Culture Master Plan was completed in 2019 and requires a mid point update. Professional services are required to complete this update which will include updated residential growth, community profile, recommendations (accomplished and changes to remaining) including community engagement and changes post-pandemic. Included in this review is a direct connection to the Community Trails Strategy, Festival and Events Strategy and Condition Assessment information for Facilities and Parks.

New ☒

Enhancement ☒

Replacement ☒

Capital Levy Funding:

DEVELOPMENT CHARGES (\$25,000.00)

TOTAL Capital Levy Funding (\$25,000.00)

Costs:

OUTSIDE CONSULTING \$25,000.00

TOTAL Costs \$25,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Pre-Approved Michael Drive Parkette

ACCOUNT NUMBER: 10-410-24422

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

New ☐

Enhancement ☒

Replacement ☒

Project Description: CS 2023-21- Playground Renewal Advancement- July 18, 2023.

Capital Levy Funding:

CASH IN LIEU OF PARKLANDS DEDICATION RESERVE (\$300,000.00)

TOTAL Capital Levy Funding (\$300,000.00)

Costs:

CAPITAL EQUIP & VEHICLES \$300,000.00

TOTAL Costs \$300,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Dog Park Improvements

ACCOUNT NUMBER: 10-410-24423

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Upgrades to the existing Dog Park Facility due to ongoing requests to make improvement over the years. Requests have been made to increase the size, fix the entrance, turf/surfacing issues, add seating, plant more trees, and to create shade areas for visitors and users of the facility.

New ☐

Enhancement ☐

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$50,000.00)

TOTAL Capital Levy (\$50,000.00)

Costs:

OUTSIDE CONTRACTS \$50,000.00

TOTAL Costs \$50,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Chippawa Park Paving Repairs

ACCOUNT NUMBER: 10-410-24425

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Paving and drainage work at the Manor Drive/First Ave entrance areas of Chippawa Park (to include the upper parking lot and area around the maintenance shop). Current surfacing has experienced a serious decline to the condition of the asphalt, leading to safety hazards and decreased usability, and needs to be replaced.

New ☐

Enhancement ☐

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$30,000.00)

TOTAL Capital Levy (\$30,000.00)

Capital Levy Funding:

DEBENTURE PROCEEDS (\$120,000.00)

TOTAL Capital Levy Funding (\$120,000.00)

Costs:

OUTSIDE CONTRACTS \$150,000.00

TOTAL Costs \$150,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Chippawa Park Weller Ave Entrance Redesign

ACCOUNT NUMBER: 10-410-24426

NEED:

☒

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☐

Project Description: Design and cost estimate work is required for the Chippawa Park/Weller Street entrance to the park. Funding is needed to enhance the entrance and parking area of the park, and to address the safety concerns that have been brought forth by residents in recent years. Current surfacing has experienced a serious decline to the condition, which is leading to safety hazards and decreased usability, and needs to be replaced.

Capital Levy:

TRANSFER FROM OPERATING

(\$20,000.00)

TOTAL Capital Levy

(\$20,000.00)

Costs:

OUTSIDE CONTRACTS

\$20,000.00

TOTAL Costs

\$20,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Abbey Road Woodlot Trail

ACCOUNT NUMBER: 10-410-24427

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Design and Construction of the Abbey Road Woodlot Trail. This unofficial trail is used by residents as a connection point between Abbey Road and Woodlawn Road on a daily basis and is recommended to be upgraded for liability and safety reasons.

New ☐

Enhancement ☐

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$75,000.00)

TOTAL Capital Levy (\$75,000.00)

Costs:

OUTSIDE CONTRACTS \$75,000.00

TOTAL Costs \$75,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Recreational Corridor Improvements

ACCOUNT NUMBER: 10-410-24402

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☐ Department Initiative
- ☒ Council Initiative

Project Description: 1)Funding to support initiatives identified in PRC Master Plan and Recreational Corridor Master Plan to be developed in 2022.
2) Improvements, repair and renewal of Canal Lands - Memorandum of understanding with Developer to contribute \$50,000 from 2022-2031

New ☒

Enhancement ☐

Replacement ☐

Capital Levy Funding:

OTHER FUNDING (\$50,000.00)

DEVELOPMENT CHARGES (\$150,000.00)

TOTAL Capital Levy Funding (\$200,000.00)

Costs:

OUTSIDE CONTRACTS \$200,000.00

TOTAL Costs \$200,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Dave Steven

APPROVED BY: Rob Axiak

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 1 (Roads)

ACCOUNT NUMBER: 10-320-24171

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Laughlin Place Reconstruction from Linwood Place to the West Limit - Full road reconstruction with 1 sanitary sewer spot repair and catch basin replacements.

Sauer Road Reconstruction and Improvements from Iva Street to East Limit - Full road reconstruction with new curb and gutter, new catch basins and sidewalk replacement (one side only). Watermain replacement from Hildred Street and Bradley Avenue. Plus 3 storm sewer spot repairs.

Martha Court Reconstruction from Donna Marie Drive to Leonard Avenue - Full road reconstruction with sidewalk replacement/extension (one side only) and catch basin replacements.

Surrey Place Reconstruction from Bridlewood Drive to East limit - Full road reconstruction with sidewalk replacement and new storm sewer as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

DEVELOPMENT CHARGES (\$850,000.00)

ONTARIO COMMUNITY INFR FUND (\$556,300.00)

TOTAL Capital Levy Funding (\$1,406,300.00)

Costs:

OUTSIDE CONTRACTS \$1,406,300.00

TOTAL Costs \$1,406,300.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 2 (Roads)

ACCOUNT NUMBER: 10-320-24168

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Vega Court Reconstruction from Calla Terrace to South Limit - Full road reconstruction with sidewalk replacement and CBs as required.
Calla Terrace Reconstruction from Aquador Drive to 48 Calla Terrace - Full road reconstruction with sidewalk replacement and CBs as required. Plus 1 sanitary sewer spot repair.
Calla Terrace Resurfacing from 48 Calla Terrace to Aquador Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Acadia Drive Reconstruction from Aquador Drive to Acadia Court - Full road reconstruction with sidewalk replacement and new storm sewer as required.
Acadia Court Reconstruction from Acadia Drive to South Limit - Full road reconstruction with sidewalk replacement and new CBs as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

ONTARIO COMMUNITY INFR FUND (\$287,812.00)

CANADA COMMUNITY BUILDING FUND (\$1,023,188.00)

TOTAL Capital Levy Funding (\$1,311,000.00)

Costs:

OUTSIDE CONTRACTS \$1,311,000.00

TOTAL Costs \$1,311,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Sanitary Sewer Spot Repairs (Roads)

ACCOUNT NUMBER: 10-320-24706

NEED:

☒

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☐

Project Description: Repair Priority 1, Grade 5 Areas - Worst of the Worst (Open Cut Only)

Capital Levy:

TRANSFER FROM OPERATING

(\$100,000.00)

TOTAL Capital Levy

(\$100,000.00)

Costs:

OUTSIDE CONTRACTS

\$100,000.00

TOTAL Costs

\$100,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: River-Down Industrial Subdivision - New Road (Roads)

ACCOUNT NUMBER: 10-320-24155

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: New road with urbanized cross section, new storm and sanitary sewers, and new watermain.

New ☒

Enhancement ☐

Replacement ☐

Capital Levy Funding:

RES FUND - ECONOMICAL DEVELOP (\$1,181,900.00)

TOTAL Capital Levy Funding (\$1,181,900.00)

Costs:

OUTSIDE CONTRACTS \$1,181,900.00

TOTAL Costs \$1,181,900.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): 1-15-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-15-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Resurfacing (Roads)

ACCOUNT NUMBER: 10-320-24169

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Goodwillie Drive Resurfacing from Quaker Road to Wellandvale Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Wellandvale Drive Resurfacing from Goodwillie Drive to East Limit (extension) - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb. Plus 1 storm sewer spot repair.
Promenade Richelieu Resurfacing from Wellington Street to Tanguay Avenue - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 sanitary sewer spot repair.
Tanguay Avenue Resurfacing from Wellington Street to East Limit - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 storm sewer spot repair.

New

☐

Enhancement

☒

Replacement

☒

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$848,800.00)

TOTAL Capital Levy Funding

(\$848,800.00)

Costs:

OUTSIDE CONTRACTS

\$848,800.00

TOTAL Costs

\$848,800.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: West Main Area Phase II Construction (Roads)

ACCOUNT NUMBER: 10-320-24165

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: West Main Street Sanitary Sewer Replacement, Watermain Replacement and Road Reconstruction
Denistoun Street Sewer Replacement, Watermain Replacement and Road Reconstruction (\$117,000 was taken as cash-in-lieu for future road reconstruction as part of the Welland High Gardens Subdivision Agreement)
Cost Share with Region will be required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

ONTARIO COMMUNITY INFR FUND (\$639,000.00)

DEVELOPMENT CHARGES (\$117,000.00)

TOTAL Capital Levy Funding (\$756,000.00)

Costs:

OUTSIDE CONTRACTS \$756,000.00

TOTAL Costs \$756,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: First Street Infrastructure Renewals (Roads)

ACCOUNT NUMBER: 10-320-24749

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: First Street Infrastructure Renewals - Plymouth Street to Dover Street

Full watermain and sanitary replacement with new laterals to each property. Full road reconstruction and sidewalk replacement, including new catch basins.

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$310,300.00)

TOTAL Capital Levy Funding

(\$310,300.00)

Costs:

OUTSIDE CONTRACTS

\$310,300.00

TOTAL Costs

\$310,300.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Kingsway Road Reconstruction and Watermain Upgrade (Roads) Phase 2 of 2

ACCOUNT NUMBER: 10-320-24163

NEED:

☒

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☒

Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: Kingsway Road Reconstruction and Watermain Upgrade
St. Clair (Rail) to Forks Road
Road reconstruction including sidewalks across the railway, watermain upsizing, and infrastructure replacements/improvements as required. (TAX ITEMS PHASED OVER TWO YEARS, WITH WATER APPROVED AS A 2023 DECISION UNIT)

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$186,113.00)

DEVELOPMENT CHARGES

(\$121,887.00)

TOTAL Capital Levy Funding

(\$308,000.00)

Costs:

OUTSIDE CONTRACTS

\$308,000.00

TOTAL Costs

\$308,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY):

1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2023-303 Infrastructure Renewals 2 (Roads) Phase 2 of 2

ACCOUNT NUMBER: 10-320-24745

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: 2023-303 Infrastructure Renewals 3

Full sanitary sewer and watermain replacement, full road reconstruction and sidewalk replacements, including CB replacements.

Maple Street from Denistoun Street to Frazer Street & Bald Street from Denistoun Street to Frazer Street

Capital Levy Funding:

CANADA COMMUNITY BUILDING FUND

(\$426,400.00)

TOTAL Capital Levy Funding

(\$426,400.00)

Costs:

OUTSIDE CONTRACTS

\$426,400.00

TOTAL Costs

\$426,400.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY):

1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Surface Treatment Program - Rural Roads

ACCOUNT NUMBER: 10-320-24153

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: ENG2024-003 - Surface Treatment Program - Rural Roads
Grassy Brook Road - West Limit to 420m west of East Limit (2230m)
Schisler Road - West Limit to Moyer Road (1790m)
Schisler Crescent - Moyer Road to Schisler Road (515m)

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$634,725.00)

TOTAL Capital Levy Funding

(\$634,725.00)

Costs:

OUTSIDE CONTRACTS

\$634,725.00

TOTAL Costs

\$634,725.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Asphalt Patching

ACCOUNT NUMBER: 10-320-24154

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☐

Enhancement ☐

Replacement ☒

Project Description: ENG2024-001 - Asphalt Patching

Capital Levy:

TRANSFER FROM OPERATING (\$240,000.00)

TOTAL Capital Levy (\$240,000.00)

Costs:

OUTSIDE CONTRACTS \$240,000.00

TOTAL Costs \$240,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 1 (Sidewalk)

ACCOUNT NUMBER: 10-316-24171

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Laughlin Place Reconstruction from Linwood Place to the West Limit - Full road reconstruction with 1 sanitary sewer spot repair and catch basin replacements.
Sauer Road Reconstruction and Improvements from Iva Street to East Limit - Full road reconstruction with new curb and gutter, new catch basins and sidewalk replacement (one side only). Watermain replacement from Hildred Street and Bradley Avenue. Plus 3 storm sewer spot repairs.
Martha Court Reconstruction from Donna Marie Drive to Leonard Avenue - Full road reconstruction with sidewalk replacement/extension (one side only) and catch basin replacements.
Surrey Place Reconstruction from Bridlewood Drive to East limit - Full road reconstruction with sidewalk replacement and new storm sewer as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

ONTARIO COMMUNITY INFR FUND (\$156,300.00)

TOTAL Capital Levy Funding (\$156,300.00)

Costs:

OUTSIDE CONTRACTS \$156,300.00

TOTAL Costs \$156,300.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 2 (Sidewalk)

ACCOUNT NUMBER: 10-316-24168

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Vega Court Reconstruction from Calla Terrace to South Limit - Full road reconstruction with sidewalk replacement and CBs as required.
Calla Terrace Reconstruction from Aquador Drive to 48 Calla Terrace - Full road reconstruction with sidewalk replacement and CBs as required. Plus 1 sanitary sewer spot repair.
Calla Terrace Resurfacing from 48 Calla Terrace to Aquador Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Acadia Drive Reconstruction from Aquador Drive to Acadia Court - Full road reconstruction with sidewalk replacement and new storm sewer as required.
Acadia Court Reconstruction from Acadia Drive to South Limit - Full road reconstruction with sidewalk replacement and new CBs as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$154,317.00)

TOTAL Capital Levy (\$154,317.00)

Capital Levy Funding:

ONTARIO COMMUNITY INFR FUND (\$111,183.00)

TOTAL Capital Levy Funding (\$111,183.00)

Costs:

OUTSIDE CONTRACTS \$265,500.00

TOTAL Costs \$265,500.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Resurfacing (Sidewalk)

ACCOUNT NUMBER: 10-316-24169

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Goodwillie Drive Resurfacing from Quaker Road to Wellandvale Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Wellandvale Drive Resurfacing from Goodwillie Drive to East Limit (extension) - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb. Plus 1 storm sewer spot repair.
Promenade Richelieu Resurfacing from Wellington Street to Tanguay Avenue - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 sanitary sewer spot repair.
Tanguay Avenue Resurfacing from Wellington Street to East Limit - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 storm sewer spot repair.

New

☐

Enhancement

☒

Replacement

☒

Capital Levy:

TRANSFER FROM OPERATING

(\$252,600.00)

TOTAL Capital Levy

(\$252,600.00)

Costs:

OUTSIDE CONTRACTS

\$252,600.00

TOTAL Costs

\$252,600.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: First Street Infrastructure Renewals (Sidewalk)

ACCOUNT NUMBER: 10-316-24749

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: First Street Infrastructure Renewals - Plymouth Street to Dover Street

Full watermain and sanitary replacement with new laterals to each property. Full road reconstruction and sidewalk replacement, including new catch basins.

Capital Levy:

TRANSFER FROM OPERATING

(\$39,900.00)

TOTAL Capital Levy

(\$39,900.00)

Costs:

OUTSIDE CONTRACTS

\$39,900.00

TOTAL Costs

\$39,900.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: West Main Area Phase II Construction (Sidewalk)

ACCOUNT NUMBER: 10-316-24165

NEED:

☐

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: West Main Street Sanitary Sewer Replacement, Watermain Replacement and Road Reconstruction
Denistoun Street Sewer Replacement, Watermain Replacement and Road Reconstruction
Cost Share with Region will be required.

Capital Levy Funding:

ONTARIO COMMUNITY INFR FUND

(\$212,000.00)

TOTAL Capital Levy Funding

(\$212,000.00)

Costs:

OUTSIDE CONTRACTS

\$212,000.00

TOTAL Costs

\$212,000.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Quaker Road Sidewalk

ACCOUNT NUMBER: 10-316-24161

NEED:

☒

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☒

Council Initiative

Project Description: Quaker Road Sidewalk installation from Niagara Street to Towpath Road. DC Project: Quaker Road Urbanization Phase 1 - Sidewalk installation advanced as per the direction of Council.

New

☐

Enhancement

☒

Replacement

☐

Capital Levy:

TRANSFER FROM OPERATING

(\$20,000.00)

TOTAL Capital Levy

(\$20,000.00)

Capital Levy Funding:

DEVELOPMENT CHARGES

(\$180,000.00)

TOTAL Capital Levy Funding

(\$180,000.00)

Costs:

OUTSIDE CONTRACTS

\$200,000.00

TOTAL Costs

\$200,000.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Kingsway Road Reconstruction and Watermain Upgrade (Sidewalk) Phase 2 of 2

ACCOUNT NUMBER: 10-316-24163

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Kingsway Road Reconstruction and Watermain Upgrade St. Clair (Rail) to Forks Road
Road reconstruction including sidewalks across the railway, watermain upsizing, and infrastructure replacements/improvements as required. (TAX ITEMS PHASED OVER TWO YEARS, WITH WATER APPROVED AS A 2023 DECISION UNIT)

New ☒

Enhancement ☒

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$55,996.00)

TOTAL Capital Levy (\$55,996.00)

Capital Levy Funding:

DEBENTURE PROCEEDS (\$685,504.00)

TOTAL Capital Levy Funding (\$685,504.00)

Costs:

OUTSIDE CONTRACTS \$741,500.00

TOTAL Costs \$741,500.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2023-303 Infrastructure Renewals 2 (Sidewalk) Phase 2 of 2

ACCOUNT NUMBER: 10-316-24745

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: 2023-303 Infrastructure Renewals 3

Full sanitary sewer and watermain replacement, full road reconstruction and sidewalk replacements, including CB replacements.

Maple Street from Denistoun Street to Frazer Street & Bald Street from Denistoun Street to Frazer Street

New ☐

Enhancement ☐

Replacement ☒

Capital Levy Funding:

CANADA COMMUNITY BUILDING FUND (\$117,250.00)

TOTAL Capital Levy Funding (\$117,250.00)

Costs:

OUTSIDE CONTRACTS \$117,250.00

TOTAL Costs \$117,250.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Sidewalks - Condition Related Replacements and Missing Links

ACCOUNT NUMBER: 10-316-24102

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☐

Enhancement ☐

Replacement ☒

Project Description: ENG2024-004 - Condition Related Replacements & Missing Links

Capital Levy Funding:

DEBENTURE PROCEEDS (\$275,000.00)

TOTAL Capital Levy Funding (\$275,000.00)

Costs:

OUTSIDE CONTRACTS \$275,000.00

TOTAL Costs \$275,000.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Matthew Main

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Storm Sewer Model Update

ACCOUNT NUMBER: 10-327-24350

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: ENG2024-008 - Storm Sewer Model Update
Annual updates to model required to reflect system revisions/additions/etc. made in the previous year.

New ☐

Enhancement ☒

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$6,250.00)

TOTAL Capital Levy (\$6,250.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$18,750.00)

TOTAL Capital Levy Funding (\$18,750.00)

Costs:

OUTSIDE CONTRACTS \$25,000.00

TOTAL Costs \$25,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Matthew Main

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: CCTV Program (Storm)

ACCOUNT NUMBER: 10-327-24354

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☐

Enhancement ☒

Replacement ☐

Project Description: ENG 2023-009

Inspection of approximately 20% of the City's storm sewer network.

Capital Levy:

TRANSFER FROM OPERATING (\$150,000.00)

TOTAL Capital Levy (\$150,000.00)

Costs:

OUTSIDE CONTRACTS \$150,000.00

TOTAL Costs \$150,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-2-2024 12:00:00 AM

PREPARED BY: Livia Meachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: River-Down Industrial Subdivision - New Road (Stormwater)

ACCOUNT NUMBER: 10-327-24155

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: New road with urbanized cross section, new storm and sanitary sewers, and new watermain.

New ☒

Enhancement ☐

Replacement ☐

Capital Levy Funding:

RES FUND - ECONOMICAL DEVELOP (\$635,100.00)

TOTAL Capital Levy Funding (\$635,100.00)

Costs:

OUTSIDE CONTRACTS \$635,100.00

TOTAL Costs \$635,100.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): 1-15-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-15-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: David Street Flow Diversion Study

ACCOUNT NUMBER: 10-327-24352

NEED:

☒

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☐

Project Description: The David Street Flow Diversion study is a follow up investigation to the David Street Outlet Stormwater Master Plan. It will investigate the partial re-direction of stormwater flow in the David Street stormwater catchment and the creation of a new stormwater outlet into the recreational canal.

Capital Levy:

TRANSFER FROM OPERATING

(\$50,000.00)

TOTAL Capital Levy

(\$50,000.00)

Capital Levy Funding:

DEVELOPMENT CHARGES

(\$150,000.00)

TOTAL Capital Levy Funding

(\$150,000.00)

Costs:

OUTSIDE CONTRACTS

\$200,000.00

TOTAL Costs

\$200,000.00

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Consolidated Linear Infrastructure Requirements (Storm)

ACCOUNT NUMBER: 10-327-24351

NEED:

☒

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☐

Project Description: Legislated Requirement to satisfy new CLI ECA Licensing from MECP.

O&M Manuals, CSO Signs - 32, Plan for Event Based CSO Reporting, Annual Performance Reporting, (Drinking Water Threat Assessment Report and Annual Reports, Sewer Shed Boundary Mapping - Inhouse), Engineering Standards (new CLI design standards) etc.

Capital Levy Funding:

DEVELOPMENT CHARGES

(\$225,000.00)

TOTAL Capital Levy Funding

(\$225,000.00)

Costs:

OUTSIDE CONTRACTS

\$225,000.00

TOTAL Costs

\$225,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 1 (Storm)

ACCOUNT NUMBER: 10-327-24171

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Laughlin Place Reconstruction from Linwood Place to the West Limit - Full road reconstruction with 1 sanitary sewer spot repair and catch basin replacements.
Sauer Road Reconstruction and Improvements from Iva Street to East Limit - Full road reconstruction with new curb and gutter, new catch basins and sidewalk replacement (one side only). Watermain replacement from Hildred Street and Bradley Avenue. Plus 3 storm sewer spot repairs.
Martha Court Reconstruction from Donna Marie Drive to Leonard Avenue - Full road reconstruction with sidewalk replacement/extension (one side only) and catch basin replacements.
Surrey Place Reconstruction from Bridlewood Drive to East limit - Full road reconstruction with sidewalk replacement and new storm sewer as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

ONTARIO COMMUNITY INFR FUND (\$282,600.00)

TOTAL Capital Levy Funding (\$282,600.00)

Costs:

OUTSIDE CONTRACTS \$282,600.00

TOTAL Costs \$282,600.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 2 (Storm)

ACCOUNT NUMBER: 10-327-24168

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Vega Court Reconstruction from Calla Terrace to South Limit - Full road reconstruction with sidewalk replacement and CBs as required.
Calla Terrace Reconstruction from Aquador Drive to 48 Calla Terrace - Full road reconstruction with sidewalk replacement and CBs as required. Plus 1 sanitary sewer spot repair.
Calla Terrace Resurfacing from 48 Calla Terrace to Aquador Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Acadia Drive Reconstruction from Aquador Drive to Acadia Court - Full road reconstruction with sidewalk replacement and new storm sewer as required.
Acadia Court Reconstruction from Acadia Drive to South Limit - Full road reconstruction with sidewalk replacement and new CBs as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

DEBENTURE PROCEEDS (\$205,800.00)

TOTAL Capital Levy Funding (\$205,800.00)

Costs:

OUTSIDE CONTRACTS \$205,800.00

TOTAL Costs \$205,800.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Resurfacing (Storm)

ACCOUNT NUMBER: 10-327-24169

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: Goodwillie Drive Resurfacing from Quaker Road to Wellandvale Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Wellandvale Drive Resurfacing from Goodwillie Drive to East Limit (extension) - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb. Plus 1 storm sewer spot repair.
Promenade Richelieu Resurfacing from Wellington Street to Tanguay Avenue - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 sanitary sewer spot repair.
Tanguay Avenue Resurfacing from Wellington Street to East Limit - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 storm sewer spot repair.

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$18,000.00)

TOTAL Capital Levy Funding

(\$18,000.00)

Costs:

OUTSIDE CONTRACTS

\$18,000.00

TOTAL Costs

\$18,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: First Street Infrastructure Renewals (Storm)

ACCOUNT NUMBER: 10-327-24749

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: First Street Infrastructure Renewals - Plymouth Street to Dover Street

Full watermain and sanitary replacement with new laterals to each property. Full road reconstruction and sidewalk replacement, including new catch basins.

Capital Levy:

TRANSFER FROM OPERATING

(\$39,000.00)

TOTAL Capital Levy

(\$39,000.00)

Costs:

OUTSIDE CONTRACTS

\$39,000.00

TOTAL Costs

\$39,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Kingsway Road Reconstruction and Watermain Upgrade (Storm) Phase 2 of 2

ACCOUNT NUMBER: 10-327-24163

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☒ **Council Initiative**

Project Description: Kingsway Road Reconstruction and Watermain Upgrade
St. Clair (Rail) to Forks Road
Road reconstruction including sidewalks across the railway, watermain upsizing, and infrastructure replacements/improvements as required. (TAX ITEMS PHASED OVER TWO YEARS, WITH WATER APPROVED AS A 2023 DECISION UNIT)

New ☐

Enhancement ☒

Replacement ☒

Capital Levy Funding:

DEBENTURE PROCEEDS (\$431,500.00)

TOTAL Capital Levy Funding (\$431,500.00)

Costs:

OUTSIDE CONTRACTS \$431,500.00

TOTAL Costs \$431,500.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2023-303 Infrastructure Renewals 2 (Storm) Phase 2 of 2

ACCOUNT NUMBER: 10-327-24745

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: 2023-303 Infrastructure Renewals 3

Full sanitary sewer and watermain replacement, full road reconstruction and sidewalk replacements, including CB replacements.

Maple Street from Denistoun Street to Frazer Street & Bald Street from Denistoun Street to Frazer Street

New ☐

Enhancement ☐

Replacement ☒

Capital Levy Funding:

CANADA COMMUNITY BUILDING FUND (\$163,750.00)

TOTAL Capital Levy Funding (\$163,750.00)

Costs:

OUTSIDE CONTRACTS \$163,750.00

TOTAL Costs \$163,750.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: West Main Area Phase II Construction (Storm)

ACCOUNT NUMBER: 10-327-24165

NEED:

☐

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: West Main Street Sanitary Sewer Replacement, Watermain Replacement and Road Reconstruction
Denistoun Street Sewer Replacement, Watermain Replacement and Road Reconstruction
Cost Share with Region will be required.

Capital Levy Funding:

ONTARIO COMMUNITY INFR FUND

(\$50,000.00)

TOTAL Capital Levy Funding

(\$50,000.00)

Costs:

OUTSIDE CONTRACTS

\$50,000.00

TOTAL Costs

\$50,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Traffic Control Hardware

ACCOUNT NUMBER: 10-321-24251

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New ☒

Enhancement ☐

Replacement ☐

Project Description: These funds will be utilized on essential upgrades required to traffic Control hardware. These upgrades are recommended by the Region's staff.

Capital Levy:

TRANSFER FROM OPERATING (\$70,000.00)

TOTAL Capital Levy (\$70,000.00)

Costs:

OUTSIDE CONTRACTS \$70,000.00

TOTAL Costs \$70,000.00

DEPARTMENT: 321 - TRAFFIC

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-23-2024 12:00:00 AM

PREPARED BY: Ali Khan

APPROVED BY: Grant Munday

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Streetlighting - Wiring & Pole Replacements

ACCOUNT NUMBER: 10-321-24253

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Now that the Corporation has upgraded to LED Streetlighting, these funds are to ensure that the wiring, poles and non-led decorative fixtures replacement continue to ensuring proper functionality.

New ☒

Enhancement ☐

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$60,000.00)

TOTAL Capital Levy (\$60,000.00)

Costs:

OUTSIDE CONTRACTS \$60,000.00

TOTAL Costs \$60,000.00

DEPARTMENT: 321 - TRAFFIC

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-23-2024 12:00:00 AM

PREPARED BY: Ali Khan

APPROVED BY: Grant Munday

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Temporary speed signs

ACCOUNT NUMBER: 10-321-24254

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Every year City of Welland receives multiple requests to review speeding on roadways. These funds will be used to purchase and install speed humps and other non physical traffic calming devices such as speed radar/flexible signs to help minimize the waiting period for these units to be installed on other streets.

New ☒

Enhancement ☐

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$55,000.00)

TOTAL Capital Levy (\$55,000.00)

Costs:

OUTSIDE CONTRACTS \$55,000.00

TOTAL Costs \$55,000.00

DEPARTMENT: 321 - TRAFFIC

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 11-30-2024 12:00:00 AM

PREPARED BY: Ali Khan

APPROVED BY: Grant Munday

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Bridge & Culvert Inspections and Report (Biannual)

ACCOUNT NUMBER: 10-320-24201

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: ENG2024-401
2024 Bridge & Culvert Inspections and Report (Biannual)

New ☐

Enhancement ☒

Replacement ☐

Capital Levy:

TRANSFER FROM OPERATING (\$30,000.00)

TOTAL Capital Levy (\$30,000.00)

Costs:

OUTSIDE CONTRACTS \$30,000.00

TOTAL Costs \$30,000.00

DEPARTMENT: BRIDGES

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Matthew Main

APPROVED BY: Sherri-Marie Millar

City of Welland- 2024 Tax Supported Capital Budget & 9 Year Forecast - DRAFT

as at October 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Expenditure										
320-BRIDGES-CULVERTS										
10-320-24201 - 2024 Bridge & Culvert Inspections and Report (Biannual)	30,000	-	-	-	-	-	-	-	-	-
10-320-25200 - 2024 Bridge & Culvert Inspection Follow-Up	-	58,250	-	-	-	-	-	-	-	-
10-320-26201 - 2026 Bridge & Culvert Inspections and Report (Biannual)	-	-	30,000	-	-	-	-	-	-	-
10-320-26205 - Canal Monolith Wall Maintenance and Inspections	-	-	325,000	-	-	-	-	-	-	-
10-320-27200 - 2026 Bridge & Culvert Inspection Follow-Up	-	-	-	58,250	-	-	-	-	-	-
10-320-27216 - Canal Bank Road Bridge	-	-	-	1,140,250	-	-	-	-	-	-
10-320-27230 - Welland River Aqueduct Siphon Cleaning	-	-	-	2,100,000	-	-	-	-	-	-
10-320-28201 - 2028 Bridge & Culvert Inspections and Report (Biannual)	-	-	-	-	30,000	-	-	-	-	-
10-320-28205 - Canal Monolith Wall Maintenance and Inspections	-	-	-	-	325,000	-	-	-	-	-
10-320-28211 - South Pelham Road Bridge	-	-	-	-	1,012,000	-	-	-	-	-
10-320-29200 - 2028 Bridge & Culvert Inspection Follow-Up	-	-	-	-	-	58,250	-	-	-	-
10-320-30201 - 2030 Bridge & Culvert Inspections and Report (Biannual)	-	-	-	-	-	-	30,000	-	-	-
10-320-30205 - Canal Monolith Wall Maintenance and Inspections	-	-	-	-	-	-	325,000	-	-	-
10-320-31200 - 2028 Bridge & Culvert Inspection Follow-Up	-	-	-	-	-	-	-	58,250	-	-
10-320-31230 - Welland River Aqueduct Siphon Inspection	-	-	-	-	-	-	-	100,000	-	-
10-320-32201 - 2032 Bridge & Culvert Inspections and Report (Biannual)	-	-	-	-	-	-	-	-	30,000	-
10-320-32205 - Canal Monolith Wall Maintenance and Inspections	-	-	-	-	-	-	-	-	325,000	-
10-320-33200 - 2032 Bridge & Culvert Inspection Follow-Up	-	-	-	-	-	-	-	-	-	58,250
Total BRIDGES	30,000	58,250	355,000	3,298,500	1,367,000	58,250	355,000	158,250	355,000	58,250
Total BRIDGES & CULVERTS	30,000	58,250	355,000	3,298,500	1,367,000	58,250	355,000	158,250	355,000	58,250
430 - FACILITIES										
10-430-24451 - General Facilities Maintenance & Renewals	200,000	-	-	-	-	-	-	-	-	-
10-430-24452 - Facilities Equipment Renewal	75,000	-	-	-	-	-	-	-	-	-
10-430-24453 - Electrical Upgrade & Renewal	100,000	-	-	-	-	-	-	-	-	-
10-430-24454 - Facilities Accessibility Upgrades	150,000	-	-	-	-	-	-	-	-	-
10-430-24465 - Facilities Security Consultant	25,000	-	-	-	-	-	-	-	-	-
10-430-25451 - General Facilities Maintenance & Renewals	-	150,000	-	-	-	-	-	-	-	-
10-430-25452 - Facilities Equipment Renewal	-	75,000	-	-	-	-	-	-	-	-
10-430-25453 - Electrical Upgrade & Renewal	-	100,000	-	-	-	-	-	-	-	-
10-430-25454 - Facilities Accessibility Upgrades	-	100,000	-	-	-	-	-	-	-	-
10-430-26451 - General Facilities Maintenance & Renewals	-	-	150,000	-	-	-	-	-	-	-
10-430-26452 - Facilities Equipment Renewal	-	-	75,000	-	-	-	-	-	-	-
10-430-26453 - Electrical Upgrade & Renewal	-	-	100,000	-	-	-	-	-	-	-
10-430-27451 - General Facilities Maintenance & Renewals	-	-	-	150,000	-	-	-	-	-	-
10-430-27452 - Facilities Equipment Renewal	-	-	-	75,000	-	-	-	-	-	-
10-430-28451 - General Facilities Maintenance & Renewals	-	-	-	-	150,000	-	-	-	-	-
10-430-28452 - Facilities Equipment Renewal	-	-	-	-	75,000	-	-	-	-	-
10-430-29451 - General Facilities Maintenance & Renewals	-	-	-	-	-	150,000	-	-	-	-
10-430-29452 - Facilities Equipment Renewal	-	-	-	-	-	75,000	-	-	-	-
10-430-30451 - General Facilities Maintenance & Renewals	-	-	-	-	-	-	150,000	-	-	-
10-430-30452 - Facilities Equipment Renewal	-	-	-	-	-	-	75,000	-	-	-
10-430-31451 - General Facilities Maintenance & Renewals	-	-	-	-	-	-	-	150,000	-	-
10-430-31452 - Facilities Equipment Renewal	-	-	-	-	-	-	-	75,000	-	-
10-430-32451 - General Facilities Maintenance & Renewals	-	-	-	-	-	-	-	-	150,000	-
10-430-32452 - Facilities Equipment Renewal	-	-	-	-	-	-	-	-	75,000	-
10-430-33451 - General Facilities Maintenance & Renewals	-	-	-	-	-	-	-	-	-	150,000
Total 430 - FACILITIES - MNTCE/LABOUR	550,000	425,000	325,000	225,000	225,000	225,000	225,000	225,000	225,000	150,000
432 - FACILITIES - ARENA										
10-432-24455 - Main Arena Repairs & Renewals	400,000	-	-	-	-	-	-	-	-	-
10-432-24470 - Arena Equipment Upgrades & Renewals	95,000	-	-	-	-	-	-	-	-	-
10-432-24477 - Future Arena Needs & Feasibility Study	150,000	-	-	-	-	-	-	-	-	-
10-432-25455 - Arena Facilities Renewal & Restoration	-	450,000	-	-	-	-	-	-	-	-
10-432-25457 - Arena Parking Lot Upgrades	-	250,000	-	-	-	-	-	-	-	-

2024 Capital Budget and 9 Year Forecast

City of Welland- 2024 Tax Supported Capital Budget & 9 Year Forecast - DRAFT

as at October 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-432-26455 - Arena Facilities Renewal & Restoration	-	-	450,000	-	-	-	-	-	-	-
10-432-27455 - Arena Facilities Renewal & Restoration	-	-	-	450,000	-	-	-	-	-	-
10-432-28455 - Arena Facilities Renewal & Restoration	-	-	-	-	450,000	-	-	-	-	-
10-432-29455 - Arena Facilities Renewal & Restoration	-	-	-	-	-	450,000	-	-	-	-
10-432-30455 - Arena Facilities Renewal & Restoration	-	-	-	-	-	-	450,000	-	-	-
10-432-31455 - Arena Facilities Renewal & Restoration	-	-	-	-	-	-	-	450,000	-	-
10-432-32453 - New Double Pad Arena and Walking Track	-	-	-	-	-	-	-	-	25,000,000	-
10-432-32455 - Arena Facilities Renewal & Restoration	-	-	-	-	-	-	-	-	450,000	-
Total 432 - FACILITIES - ARENA	645,000	700,000	450,000	450,000	450,000	450,000	450,000	450,000	25,450,000	-
434 - FACILITIES - WELLAND COMMUNITY CENTRE										
10-434-24482 - Welland Community Centre Repair & Renewal	255,000	-	-	-	-	-	-	-	-	-
10-434-25474 - Welland Community Centre Repair & Renewal	-	100,000	-	-	-	-	-	-	-	-
10-434-26467 - Welland Community Centre Repair & Renewal	-	-	100,000	-	-	-	-	-	-	-
10-434-27474 - Welland Community Centre Repair & Renewal	-	-	-	100,000	-	-	-	-	-	-
10-434-28474 - Welland Community Centre Repair & Renewal	-	-	-	-	100,000	-	-	-	-	-
10-434-29474 - Welland Community Centre Repair & Renewal	-	-	-	-	-	100,000	-	-	-	-
10-434-30464 - Welland Community Centre Repair & Renewal	-	-	-	-	-	-	100,000	-	-	-
10-434-31489 - Welland Community Centre Repair & Renewal	-	-	-	-	-	-	-	100,000	-	-
10-434-32474 - Welland Community Centre Repair & Renewal	-	-	-	-	-	-	-	-	100,000	-
10-434-33452 - Welland Community Centre Repair & Renewal	-	-	-	-	-	-	-	-	-	100,000
Total 434 - FACILITIES - WELLAND COMMUNITY CENTRE	255,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
436 - FACILITIES - MARKET										
10-436-24459 - Market Repair & Renewal	97,500	-	-	-	-	-	-	-	-	-
Total 436 - FACILITIES - MARKET	97,500	-	-	-	-	-	-	-	-	-
438 - FACILITIES - SWIMMING POOLS										
10-438-24463 - Rosie Smith Pool Upgrades & Renewals	225,000	-	-	-	-	-	-	-	-	-
10-438-24474 - Maple Park Pool Heater	250,000	-	-	-	-	-	-	-	-	-
10-438-25475 - Maple Park Pool Restoration & Renewal	-	410,000	-	-	-	-	-	-	-	-
10-438-26468 - Rosie Smith Pool Restoration & Renewal	-	-	928,000	-	-	-	-	-	-	-
10-438-27475 - Swimming Pools Forecasted Improvements	-	-	-	100,000	-	-	-	-	-	-
10-438-28475 - Swimming Pools Forecasted Improvements	-	-	-	-	100,000	-	-	-	-	-
10-438-29475 - Swimming Pools Forecasted Improvements	-	-	-	-	-	100,000	-	-	-	-
10-438-30465 - Swimming Pools Forecasted Improvements	-	-	-	-	-	-	100,000	-	-	-
10-438-31490 - Swimming Pools Forecasted Improvements	-	-	-	-	-	-	-	100,000	-	-
10-438-32490 - Swimming Pools Forecasted Improvements	-	-	-	-	-	-	-	-	100,000	-
10-438-33453 - Swimming Pools Forecasted Improvements	-	-	-	-	-	-	-	-	-	100,000
Total 438 - FACILITIES - SWIMMING POOLS	475,000	410,000	928,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
439 - FACILITIES - CIVIC CENTRE										
10-439-24460 - Civic Square Plaza Revitalization- Design	150,000	-	-	-	-	-	-	-	-	-
10-439-24483 - City Hall Repair & Renewal	165,000	-	-	-	-	-	-	-	-	-
10-439-25460 - Civic Square Plaza Revitalization- Construction	-	1,250,000	-	-	-	-	-	-	-	-
10-439-25476 - City Hall Repair & Renewal	-	150,000	-	-	-	-	-	-	-	-
10-439-26469 - City Hall Repair & Renewal	-	-	150,000	-	-	-	-	-	-	-
10-439-27476 - City Hall Repair & Renewal	-	-	-	150,000	-	-	-	-	-	-
10-439-28476 - City Hall Repair & Renewal	-	-	-	-	150,000	-	-	-	-	-
10-439-29476 - City Hall Repair & Renewal	-	-	-	-	-	150,000	-	-	-	-
10-439-30466 - City Hall Repair & Renewal	-	-	-	-	-	-	150,000	-	-	-
10-439-31491 - City Hall Repair & Renewal	-	-	-	-	-	-	-	150,000	-	-
10-439-32476 - City Hall Repair & Renewal	-	-	-	-	-	-	-	-	150,000	-
10-439-33454 - City Hall Repair & Renewal	-	-	-	-	-	-	-	-	-	150,000
Total 439 - FACILITIES - CIVIC CENTRE	315,000	1,400,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
442 - FACILITIES - COURTHOUSE										
10-442-24484 - Courthouse Repairs & Renewal	685,000	-	-	-	-	-	-	-	-	-
10-442-25461 - Courthouse Elevator Replacement	-	500,000	-	-	-	-	-	-	-	-
10-442-25477 - Courthouse Repairs & Renewal	-	150,000	-	-	-	-	-	-	-	-

2024 Capital Budget and 9 Year Forecast

City of Welland- 2024 Tax Supported Capital Budget & 9 Year Forecast - DRAFT

as at October 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-442-26470 - Courthouse Repairs & Renewal	-	-	150,000	-	-	-	-	-	-	-
10-442-27477 - Courthouse Repairs & Renewal	-	-	-	150,000	-	-	-	-	-	-
10-442-28477 - Courthouse Repairs & Renewal	-	-	-	-	150,000	-	-	-	-	-
10-442-29477 - Courthouse Repairs & Renewal	-	-	-	-	-	150,000	-	-	-	-
10-442-30467 - Courthouse Repairs & Renewal	-	-	-	-	-	-	150,000	-	-	-
10-442-31492 - Courthouse Repairs & Renewal	-	-	-	-	-	-	-	150,000	-	-
10-442-32477 - Courthouse Repairs & Renewal	-	-	-	-	-	-	-	-	150,000	-
10-442-33455 - Courthouse Repairs & Renewal	-	-	-	-	-	-	-	-	-	200,000
Total 442 - FACILITIES - COURTHOUSE	685,000	650,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	200,000
444 - FACILITIES - SERVICE CENTRE										
10-444-24462 - MSC Stores Area Asbestos Abatement	20,000	-	-	-	-	-	-	-	-	-
10-444-24485 - Service Centre Repairs & Renewal	495,000	-	-	-	-	-	-	-	-	-
10-444-25459 - Federal PW Yard Garbage Ramp	-	250,000	-	-	-	-	-	-	-	-
10-444-25478 - Service Centre Repairs & Renewal	-	100,000	-	-	-	-	-	-	-	-
10-444-26471 - Service Centre Repairs & Renewal	-	-	100,000	-	-	-	-	-	-	-
10-444-27478 - Service Centre Repairs & Renewal	-	-	-	100,000	-	-	-	-	-	-
10-444-28478 - Service Centre Repairs & Renewal	-	-	-	-	100,000	-	-	-	-	-
10-444-29478 - Service Centre Repairs & Renewal	-	-	-	-	-	100,000	-	-	-	-
10-444-30468 - Service Centre Repairs & Renewal	-	-	-	-	-	-	100,000	-	-	-
10-444-31493 - Service Centre Repairs & Renewal	-	-	-	-	-	-	-	100,000	-	-
10-444-32478 - Service Centre Repairs & Renewal	-	-	-	-	-	-	-	-	100,000	-
10-444-33456 - Service Centre Repairs & Renewal	-	-	-	-	-	-	-	-	-	200,000
Total 444 - FACILITIES - SERVICE CENTRE	515,000	350,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	200,000
445 - FACILITIES - WOODLAWN RD SPORT										
10-445-24458 - Youngs Sportsplex Repair & Renewal	75,000	-	-	-	-	-	-	-	-	-
10-445-25458 - Youngs Sportsplex Repair & Renewal	-	75,000	-	-	-	-	-	-	-	-
10-445-26458 - Youngs Sportsplex Repair & Renewal	-	-	75,000	-	-	-	-	-	-	-
10-445-27458 - Youngs Sportsplex Repair & Renewal	-	-	-	75,000	-	-	-	-	-	-
10-445-28458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	75,000	-	-	-	-	-
10-445-29458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	75,000	-	-	-	-
10-445-30458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	-	75,000	-	-	-
10-445-31458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	-	-	75,000	-	-
10-445-32458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	-	-	-	75,000	-
10-445-33457 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	-	-	-	-	100,000
Total 445 - FACILITIES - WOODLAWN RD SPORT	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	100,000
446 - FACILITIES - QUAKER RD BALL PK										
10-446-25464 - Welland Stadium Repairs & Renewal	-	75,000	-	-	-	-	-	-	-	-
10-446-26464 - Welland Stadium Repairs & Renewal	-	-	75,000	-	-	-	-	-	-	-
10-446-27464 - Welland Stadium Repairs & Renewal	-	-	-	75,000	-	-	-	-	-	-
10-446-28464 - Welland Stadium Repairs & Renewal	-	-	-	-	75,000	-	-	-	-	-
10-446-29464 - Welland Stadium Repairs & Renewal	-	-	-	-	-	75,000	-	-	-	-
10-446-30471 - Welland Stadium Repairs & Renewal	-	-	-	-	-	-	75,000	-	-	-
10-446-31464 - Welland Stadium Repairs & Renewal	-	-	-	-	-	-	-	75,000	-	-
10-446-32464 - Welland Stadium Repairs & Renewal	-	-	-	-	-	-	-	-	75,000	-
10-446-33458 - Welland Stadium Repairs & Renewal	-	-	-	-	-	-	-	-	-	100,000
Total 446 - FACILITIES - QUAKER RD BALL PK	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	100,000
447 - FACILITIES - WELLAND REC CANAL										
10-447-24501 - Rec Rentals Equipment Renewal	10,000	-	-	-	-	-	-	-	-	-
10-447-25501 - Rec Rentals Equipment Renewal	-	10,000	-	-	-	-	-	-	-	-
10-447-26501 - Rec Rentals Equipment Renewal	-	-	10,000	-	-	-	-	-	-	-
10-447-27501 - Rec Rentals Equipment Renewal	-	-	-	10,000	-	-	-	-	-	-
10-447-28501 - Rec Rentals Equipment Renewal	-	-	-	-	10,000	-	-	-	-	-
10-447-29453 - WIFC Main Building Work	-	-	-	-	-	124,300	-	-	-	-
10-447-29454 - WIFC Tower Work	-	-	-	-	-	290,000	-	-	-	-
10-447-29501 - Rec Rentals Equipment Renewal	-	-	-	-	-	10,000	-	-	-	-

2024 Capital Budget and 9 Year Forecast

City of Welland- 2024 Tax Supported Capital Budget & 9 Year Forecast - DRAFT

as at October 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-447-30501 - Rec Rentals Equipment Renewal	-	-	-	-	-	-	10,000	-	-	-
10-447-31496 - WIFC Forecasted Improvements	-	-	-	-	-	-	-	100,000	-	-
10-447-31501 - Rec Rentals Equipment Renewal	-	-	-	-	-	-	-	10,000	-	-
10-447-32501 - Rec Rentals Equipment Renewal	-	-	-	-	-	-	-	-	10,000	-
10-447-33459 - WIFC Repairs & Renewals	-	-	-	-	-	-	-	-	-	100,000
Total 447 - FACILITIES - WELLAND REC CANAL	10,000	10,000	10,000	10,000	10,000	424,300	10,000	110,000	10,000	100,000
448 - FACILITIES - COOKS MILLS HALL	-	-	-	-	-	-	-	-	-	-
10-448-24468 - Cooks Mills Facility Feasibility Study & Design	50,000	-	-	-	-	-	-	-	-	-
Total 448 - FACILITIES - COOKS MILLS HALL	50,000	-	-	-	-	-	-	-	-	-
449 - FACILITIES - MUSEUM 140 KING	-	-	-	-	-	-	-	-	-	-
10-449-24486 - Museum Repairs & Renewals	315,000	-	-	-	-	-	-	-	-	-
10-449-25479 - Museum Repair & Renewal	-	50,000	-	-	-	-	-	-	-	-
10-449-26472 - Museum Repair & Renewal	-	-	50,000	-	-	-	-	-	-	-
10-449-27479 - Museum Repair & Renewal	-	-	-	50,000	-	-	-	-	-	-
10-449-28479 - Museum Repair & Renewal	-	-	-	-	50,000	-	-	-	-	-
10-449-29479 - Museum Repair & Renewal	-	-	-	-	-	50,000	-	-	-	-
10-449-30469 - Museum Repair & Renewal	-	-	-	-	-	-	50,000	-	-	-
10-449-31494 - Museum Repair & Renewal	-	-	-	-	-	-	-	50,000	-	-
10-449-32479 - Museum Restoration & Renewal	-	-	-	-	-	-	-	-	50,000	-
10-449-33460 - Museum Restoration & Renewal	-	-	-	-	-	-	-	-	-	100,000
Total 449 - FACILITIES - MUSEUM 140 KING	315,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	100,000
454 - FACILITIES - ANCILLARY BLDGS	-	-	-	-	-	-	-	-	-	-
10-454-24466 - St. George Park Pavilion Replacement	350,000	-	-	-	-	-	-	-	-	-
10-454-24487 - Facilities - Ancillary Buildings Repairs & Renewal	100,000	-	-	-	-	-	-	-	-	-
10-454-25456 - Merritt Island Park Washroom Renewal - Phase 2 New Facility Construction	-	425,000	-	-	-	-	-	-	-	-
10-454-25480 - Facilities - Ancillary Buildings Repairs & Renewal	-	50,000	-	-	-	-	-	-	-	-
10-454-26473 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	50,000	-	-	-	-	-	-	-
10-454-27480 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	50,000	-	-	-	-	-	-
10-454-28480 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	50,000	-	-	-	-	-
10-454-29480 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	50,000	-	-	-	-
10-454-30470 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	-	50,000	-	-	-
10-454-31495 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	-	-	50,000	-	-
10-454-32480 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	-	-	-	50,000	-
10-454-33461 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	-	-	-	-	75,000
Total 454 - FACILITIES - ANCILLARY BLDGS	450,000	475,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000
Total FACILITIES	4,437,500	4,720,000	2,463,000	1,535,000	1,535,000	1,949,300	1,535,000	1,635,000	26,535,000	1,375,000
210 - FIRE	-	-	-	-	-	-	-	-	-	-
10-210-24051 - SCBA Upgrade	425,000	-	-	-	-	-	-	-	-	-
10-210-24054 - Special Operations and Highrise Firefighting	95,000	-	-	-	-	-	-	-	-	-
10-210-24058 - Furniture & Fixtures - Fire Station #3	65,000	-	-	-	-	-	-	-	-	-
10-210-24060 - Uniforms & Clothing	65,000	-	-	-	-	-	-	-	-	-
10-210-24061 - Capital Equipment - Fire	135,000	-	-	-	-	-	-	-	-	-
10-210-25050 - Replace Breathing Air Compressor System	-	130,000	-	-	-	-	-	-	-	-
10-210-25051 - Replace Training Truck (2003 Suburban)	-	75,000	-	-	-	-	-	-	-	-
10-210-24053 - Replace 2003 Pumper Rosenbauer	-	1,150,000	-	-	-	-	-	-	-	-
10-210-25054 - Public Education & Information board - Station #1	-	250,000	-	-	-	-	-	-	-	-
10-210-25055 - Replace 2003 Pumper Fort Gary	-	1,250,000	-	-	-	-	-	-	-	-
10-210-25060 - Uniforms & Clothing	-	65,000	-	-	-	-	-	-	-	-
10-210-25061 - Capital Equipment - Fire	-	135,000	-	-	-	-	-	-	-	-
10-210-26050 - Replace Fire Prevention Vehicle	-	-	80,000	-	-	-	-	-	-	-
10-210-26051 - Rope Rescue Equipment	-	-	50,000	-	-	-	-	-	-	-
10-210-26053 - Hazardous Materials Response Equipment	-	-	75,000	-	-	-	-	-	-	-
10-210-26054 - Replace 2003 Pumper #5 (Rosenbauer)	-	-	1,300,000	-	-	-	-	-	-	-
10-210-26060 - Uniforms & Clothing	-	-	65,000	-	-	-	-	-	-	-
10-210-26061 - Capital Equipment - Fire	-	-	135,000	-	-	-	-	-	-	-

2024 Capital Budget and 9 Year Forecast

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-210-26062 - Supply Hose Replacement	-	-	275,000	-	-	-	-	-	-	-
10-210-27049 - Pumper #4 - Replace Frontline and Standardize Fleet	-	-	-	1,400,000	-	-	-	-	-	-
10-210-27050 - Hazardous Materials Equipment	-	-	-	65,000	-	-	-	-	-	-
10-210-27060 - Uniforms & Clothing	-	-	-	65,000	-	-	-	-	-	-
10-210-27061 - Capital Equipment - Fire	-	-	-	135,000	-	-	-	-	-	-
10-210-27062 - Attack Hose Replacement	-	-	-	475,000	-	-	-	-	-	-
10-210-28051 - Replace Training Pick-up Truck (2018 Ford F250)	-	-	-	-	85,000	-	-	-	-	-
10-210-28052 - Replace Thermal Imaging Cameras	-	-	-	-	150,000	-	-	-	-	-
10-210-28053 - Replace Car #1 and #2	-	-	-	-	175,000	-	-	-	-	-
10-210-28054 - Public Education & Information board - Station #2 & #3	-	-	-	-	450,000	-	-	-	-	-
10-210-28060 - Uniforms & Clothing	-	-	-	-	65,000	-	-	-	-	-
10-210-28061 - Capital Equipment - Fire	-	-	-	-	140,000	-	-	-	-	-
10-210-29050 - Replace Fire Prevention Vehicles	-	-	-	-	-	155,000	-	-	-	-
10-210-29051 - Career Replacement Bunker Gear	-	-	-	-	-	500,000	-	-	-	-
10-210-29052 - SCBA Upgrades	-	-	-	-	-	210,000	-	-	-	-
10-210-29060 - Uniforms & Clothing	-	-	-	-	-	65,000	-	-	-	-
10-210-29061 - Capital Equipment - Fire	-	-	-	-	-	140,000	-	-	-	-
10-210-29062 - Radio System Upgrade	-	-	-	-	-	3,300,000	-	-	-	-
10-210-30050 - Replace Pumper #1	-	-	-	-	-	-	1,400,000	-	-	-
10-210-30052 - Replace F-250 Pick-up Truck	-	-	-	-	-	-	90,000	-	-	-
10-210-30060 - Uniforms & Clothing	-	-	-	-	-	-	65,000	-	-	-
10-210-30061 - Capital Equipment - Fire	-	-	-	-	-	-	140,000	-	-	-
10-210-30062 - Flashover & Specialized Rescue Simulator	-	-	-	-	-	-	825,000	-	-	-
10-210-31050 - Replace Volunteer Firefighter bunker gear	-	-	-	-	-	-	-	200,000	-	-
10-210-31051 - Consultant Master Fire Plan	-	-	-	-	-	-	-	75,000	-	-
10-210-31052 - New Pumper #4	-	-	-	-	-	-	-	1,400,000	-	-
10-210-31053 - Station 4 Land	-	-	-	-	-	-	-	1,200,000	-	-
10-210-31060 - Uniforms & Clothing	-	-	-	-	-	-	-	70,000	-	-
10-210-31061 - Capital Equipment - Fire	-	-	-	-	-	-	-	145,000	-	-
10-210-32050 - Replace Crimson Aerial	-	-	-	-	-	-	-	-	2,750,000	-
10-210-32051 - SCBA Upgrades phase 5	-	-	-	-	-	-	-	-	375,000	-
10-210-32052 - Air Cylinder Replacement	-	-	-	-	-	-	-	-	585,000	-
10-210-32053 - Capital Equipment - Fire	-	-	-	-	-	-	-	-	145,000	-
10-210-32054 - Uniforms & Clothing	-	-	-	-	-	-	-	-	70,000	-
10-210-32055 - Station 4 design and phase 1 construction	-	-	-	-	-	-	-	-	2,500,000	-
10-210-33050 - Capital Equipment - Fire	-	-	-	-	-	-	-	-	-	150,000
10-210-33051 - Uniforms & Clothing	-	-	-	-	-	-	-	-	-	72,000
10-210-33052 - Station 4 phase 2 construction	-	-	-	-	-	-	-	-	-	5,500,000
10-210-33053 - Technical Rescue Equipment	-	-	-	-	-	-	-	-	-	625,000
Total 210 - FIRE	785,000	3,055,000	1,980,000	2,140,000	1,065,000	4,370,000	2,520,000	3,090,000	6,425,000	6,347,000
Total FIRE	785,000	3,055,000	1,980,000	2,140,000	1,065,000	4,370,000	2,520,000	3,090,000	6,425,000	6,347,000
323 - FLEET										
10-323-24300 - FLEET CAPITAL REPLACEMENT - GENERAL	814,000	-	-	-	-	-	-	-	-	-
10-323-24303 - Pre-Approved Fleet Rotary Lift Replacement	475,000	-	-	-	-	-	-	-	-	-
10-323-24304 - Pre-Approved 2024 Fleet Capital Replacements	1,138,000	-	-	-	-	-	-	-	-	-
10-323-25300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	1,300,000	-	-	-	-	-	-	-	-
10-323-26300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	1,100,000	-	-	-	-	-	-	-
10-323-27300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	-	1,200,000	-	-	-	-	-	-
10-323-28300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	-	-	1,100,000	-	-	-	-	-
10-323-29300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	-	-	-	1,420,000	-	-	-	-
10-323-30300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	-	-	-	-	1,400,000	-	-	-
10-323-31300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	-	-	-	-	-	1,430,000	-	-
10-323-32300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	-	-	-	-	-	-	1,010,000	-
10-323-33300 - FLEET CAPITAL REPLACEMENT - GENERAL	-	-	-	-	-	-	-	-	-	391,000
Total 323 - FLEET	2,427,000	1,300,000	1,100,000	1,200,000	1,100,000	1,420,000	1,400,000	1,430,000	1,010,000	391,000

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Total FLEET	2,427,000	1,300,000	1,100,000	1,200,000	1,100,000	1,420,000	1,400,000	1,430,000	1,010,000	391,000
825 - GENERAL MISC										
10-131-24652 - Document Management System - Phase 2	80,000	-	-	-	-	-	-	-	-	-
10-825-24650 - New Downtown Community Improvement Plan	110,000	-	-	-	-	-	-	-	-	-
10-825-24651 - Update Brownfield CIP	70,000	-	-	-	-	-	-	-	-	-
10-825-25650 - New Gateway CIP	-	115,000	-	-	-	-	-	-	-	-
10-825-26650 - Development Charges Update	-	-	150,000	-	-	-	-	-	-	-
10-825-27650 - New Official Plan	-	-	-	200,000	-	-	-	-	-	-
10-825-27651 - Update to Affordable Housing CIP	-	-	-	75,000	-	-	-	-	-	-
10-825-28650 - New Brownfield CIP	-	-	-	-	125,000	-	-	-	-	-
10-825-29650 - Update Downtown CIP	-	-	-	-	-	75,000	-	-	-	-
10-825-29651 - Update Gateway CIP	-	-	-	-	-	75,000	-	-	-	-
10-825-30650 - Development Charges Update	-	-	-	-	-	-	150,000	-	-	-
10-825-31650 - New Comprehensive Zoning By-law	-	-	-	-	-	-	-	200,000	-	-
10-825-32650 - Update Official Plan	-	-	-	-	-	-	-	-	225,000	-
10-825-33650 - Update Affordable Housing CIP	-	-	-	-	-	-	-	-	-	100,000
Total 825 - GENERAL MISC	260,000	115,000	150,000	275,000	125,000	150,000	150,000	200,000	225,000	100,000
131 - INFORMATION SERVICES										
10-131-24001 - Capital Equipment - IS	240,000	-	-	-	-	-	-	-	-	-
10-131-25001 - Capital Equipment - IS	-	240,000	-	-	-	-	-	-	-	-
10-131-26001 - Capital Equipment - IS	-	-	240,000	-	-	-	-	-	-	-
10-131-27001 - Capital Equipment - IS	-	-	-	240,000	-	-	-	-	-	-
10-131-28001 - Capital Equipment - IS	-	-	-	-	240,000	-	-	-	-	-
10-131-29001 - Capital Equipment - IS	-	-	-	-	-	240,000	-	-	-	-
10-131-30001 - Capital Equipment - IS	-	-	-	-	-	-	240,000	-	-	-
10-131-31001 - Capital Equipment - IS	-	-	-	-	-	-	-	240,000	-	-
10-131-32001 - Capital Equipment - IS	-	-	-	-	-	-	-	-	240,000	-
10-131-33001 - Capital Equipment - IS	-	-	-	-	-	-	-	-	-	240,000
Total 131 - INFORMATION SERVICES	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000
Total GENERAL- MISC	500,000	355,000	390,000	515,000	365,000	390,000	390,000	440,000	465,000	340,000
410 - PARKS										
10-410-24401 - Pre-Approved Maple Park Playground Replacement	400,000	-	-	-	-	-	-	-	-	-
10-410-24402 - Recreational Corridor Improvements	200,000	-	-	-	-	-	-	-	-	-
10-410-24403 - Vista Park - Master Plan	250,000	-	-	-	-	-	-	-	-	-
10-410-24404 - Memorial Park Revitalization	500,000	-	-	-	-	-	-	-	-	-
10-410-24406 - General Parkland Renewal and Restoration	300,000	-	-	-	-	-	-	-	-	-
10-410-24408 - Trail Strategy Implementation	300,000	-	-	-	-	-	-	-	-	-
10-410-24411 - Playground Surface Renewal	25,000	-	-	-	-	-	-	-	-	-
10-410-24414 - Rotary Parking Paving and Sand Area- Design	50,000	-	-	-	-	-	-	-	-	-
10-410-24415 - Parks Sanitation Improvements	100,000	-	-	-	-	-	-	-	-	-
10-410-24419 - Public Art Projects	20,000	-	-	-	-	-	-	-	-	-
10-410-24420 - Pre-Approved Bemus Park Playground Replacement	400,000	-	-	-	-	-	-	-	-	-
10-410-24421 - Pre-Approved Manchester Park Replace Park Playground & Related Landscaping	400,000	-	-	-	-	-	-	-	-	-
10-410-24422 - Pre-Approved Michael Drive Parkette	300,000	-	-	-	-	-	-	-	-	-
10-410-24423 - Dog Park Improvements	50,000	-	-	-	-	-	-	-	-	-
10-410-24425 - Chippawa Park Paving Repairs	150,000	-	-	-	-	-	-	-	-	-
10-410-24426 - Chippawa Park Weller Ave Entrance Redesign	20,000	-	-	-	-	-	-	-	-	-
10-410-24427 - Abbey Road Woodlot Trail	75,000	-	-	-	-	-	-	-	-	-
10-410-24469 - Parks, Recreation & Culture Master Plan - UPDATE	25,000	-	-	-	-	-	-	-	-	-
10-410-24500 - Trail Improvements	75,000	-	-	-	-	-	-	-	-	-
10-410-25400 - Vista Park	-	250,000	-	-	-	-	-	-	-	-
10-410-25401 - Westbrooke Park Playground Replacement & Related Landscaping	-	400,000	-	-	-	-	-	-	-	-
10-410-25402 - Recreational Corridor Improvements	-	200,000	-	-	-	-	-	-	-	-
10-410-25404 - Memorial Park Revitalization	-	600,000	-	-	-	-	-	-	-	-
10-410-25405 - General Parkland Renewal and Restoration	-	300,000	-	-	-	-	-	-	-	-
10-410-25407 - Paving WIFC and Empire Parking	-	250,000	-	-	-	-	-	-	-	-

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-410-25408 - Trail Strategy Implementation	-	300,000	-	-	-	-	-	-	-	-
10-410-25411 - Playground Surface Renewal	-	25,000	-	-	-	-	-	-	-	-
10-410-25414 - Rotary Parking Paving and Sand Area- Construction	-	550,000	-	-	-	-	-	-	-	-
10-410-25416 - Empire and WIFC parking design and costing	-	30,000	-	-	-	-	-	-	-	-
10-410-25415 - Parks Sanitation Improvements	-	100,000	-	-	-	-	-	-	-	-
10-410-25419 - Public Art Projects	-	20,000	-	-	-	-	-	-	-	-
10-410-25420 - Pre-Approved River Road Playground Replacement & Related Landscaping	-	400,000	-	-	-	-	-	-	-	-
10-410-25421 - Pre-Approved John Deere Park Replace Park Playground & Related Landscaping	-	400,000	-	-	-	-	-	-	-	-
10-410-25500 - Trail Improvements	-	75,000	-	-	-	-	-	-	-	-
10-410-26400 - Vista Park	-	-	250,000	-	-	-	-	-	-	-
10-410-26401 - Gram Avenue Playground Replacement & Related Landscaping	-	-	400,000	-	-	-	-	-	-	-
10-410-26402 - Recreational Corridor Improvements	-	-	200,000	-	-	-	-	-	-	-
10-410-26404 - Memorial Park Revitalization	-	-	300,000	-	-	-	-	-	-	-
10-410-26405 - General Parkland Renewal and Restoration	-	-	300,000	-	-	-	-	-	-	-
10-410-26407 - Paving WIFC and Empire Parking	-	-	250,000	-	-	-	-	-	-	-
10-410-26408 - Trail Strategy Implementation	-	-	300,000	-	-	-	-	-	-	-
10-410-26410 - Cemetery Columbarium	-	-	65,000	-	-	-	-	-	-	-
10-410-26411 - Playground Surface Renewal	-	-	25,000	-	-	-	-	-	-	-
10-410-26415 - Parks Sanitation Improvements	-	-	100,000	-	-	-	-	-	-	-
10-410-26419 - Public Art Projects	-	-	20,000	-	-	-	-	-	-	-
10-410-26420 - Chippawa Park Junior Playground Replacement & Related Landscaping	-	-	400,000	-	-	-	-	-	-	-
10-410-26421 - Trelawn Playground Replacement & Related Landscaping	-	-	400,000	-	-	-	-	-	-	-
10-410-26500 - Trail Improvements	-	-	75,000	-	-	-	-	-	-	-
10-410-27400 - Vista Park	-	-	-	250,000	-	-	-	-	-	-
10-410-27401 - Broadway Park Replace Playground & Related Landscaping	-	-	-	400,000	-	-	-	-	-	-
10-410-27402 - Recreational Corridor Improvements	-	-	-	200,000	-	-	-	-	-	-
10-410-27405 - General Parkland Renewal and Restoration	-	-	-	300,000	-	-	-	-	-	-
10-410-27407 - Paving WIFC and Empire Parking	-	-	-	250,000	-	-	-	-	-	-
10-410-27408 - Trail Strategy Implementation	-	-	-	300,000	-	-	-	-	-	-
10-410-27411 - Playground Surface Renewal	-	-	-	25,000	-	-	-	-	-	-
10-410-27415 - Parks Sanitation Improvements	-	-	-	35,000	-	-	-	-	-	-
10-410-27419 - Public Art Projects	-	-	-	20,000	-	-	-	-	-	-
10-410-27420 - Aqueduct Park Replacement & Related Landscaping	-	-	-	400,000	-	-	-	-	-	-
10-410-27421 - Winstonville Park Playground Replacement & Related Landscaping	-	-	-	400,000	-	-	-	-	-	-
10-410-27500 - Trail Improvements	-	-	-	75,000	-	-	-	-	-	-
10-410-28400 - Vista Park	-	-	-	-	250,000	-	-	-	-	-
10-410-28402 - Recreational Corridor Improvements	-	-	-	-	200,000	-	-	-	-	-
10-410-28405 - General Parkland Renewal and Restoration	-	-	-	-	300,000	-	-	-	-	-
10-410-28407 - Paving WIFC and Empire Parking	-	-	-	-	250,000	-	-	-	-	-
10-410-28415 - Parks Sanitation Improvements	-	-	-	-	35,000	-	-	-	-	-
10-410-28416 - Civic Boardwalk Seating Area	-	-	-	-	200,000	-	-	-	-	-
10-410-28417 - Second Dog Park	-	-	-	-	150,000	-	-	-	-	-
10-410-28419 - Public Art Funding	-	-	-	-	20,000	-	-	-	-	-
10-410-28420 - Ricelawn Park Playground Replacement & Related Landscaping	-	-	-	-	400,000	-	-	-	-	-
10-410-28421 - Stop 19 Playground Replacement & Related Landscaping	-	-	-	-	400,000	-	-	-	-	-
10-410-28422 - Sherwood Forest Playground Replacement & Related Landscaping	-	-	-	-	400,000	-	-	-	-	-
10-410-28500 - Trail Improvements	-	-	-	-	75,000	-	-	-	-	-
10-410-29400 - Vista Park	-	-	-	-	-	250,000	-	-	-	-
10-410-29402 - Recreational Corridor Improvements	-	-	-	-	-	200,000	-	-	-	-
10-410-29405 - General Parkland Renewal and Restoration	-	-	-	-	-	300,000	-	-	-	-
10-410-29410 - Woodlawn Cemetery Fence	-	-	-	-	-	250,000	-	-	-	-
10-410-29415 - Parks Sanitation Improvements	-	-	-	-	-	35,000	-	-	-	-
10-410-29419 - Public Art Projects	-	-	-	-	-	20,000	-	-	-	-
10-410-29420 - Glen Park Playground Replacement & Related Landscaping	-	-	-	-	-	400,000	-	-	-	-
10-410-29421 - Dover Court Playground Replacement & Related Landscaping	-	-	-	-	-	400,000	-	-	-	-

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-410-29422 - Dunkirk Playground Replacement & Related Landscaping	-	-	-	-	-	400,000	-	-	-	-
10-410-29500 - Trail Improvements	-	-	-	-	-	75,000	-	-	-	-
10-410-30400 - Vista Park	-	-	-	-	-	-	250,000	-	-	-
10-410-30402 - Recreational Corridor Improvements	-	-	-	-	-	-	200,000	-	-	-
10-410-30405 - General Parkland Renewal and Restoration	-	-	-	-	-	-	300,000	-	-	-
10-410-30410 - Kingsway Forest Trail	-	-	-	-	-	-	150,000	-	-	-
10-410-30415 - Parks Sanitation Improvements	-	-	-	-	-	-	35,000	-	-	-
10-410-30419 - Public Art Projects	-	-	-	-	-	-	20,000	-	-	-
10-410-30420 - Hooker Street Playground Replacement & Related Landscaping	-	-	-	-	-	-	400,000	-	-	-
10-410-30421 - Jennifer Park Playground Replacement & Related Landscaping	-	-	-	-	-	-	400,000	-	-	-
10-410-30422 - Winfield Park Playground Replacement & Related Landscaping	-	-	-	-	-	-	400,000	-	-	-
10-410-30500 - Trail Improvements	-	-	-	-	-	-	75,000	-	-	-
10-410-31400 - Vista Park	-	-	-	-	-	-	-	250,000	-	-
10-410-31401 - Broadway Park Replace Park Playground & Related Landscaping	-	-	-	-	-	-	-	200,000	-	-
10-410-31402 - Recreational Corridor Improvements	-	-	-	-	-	-	-	200,000	-	-
10-410-31405 - General Parkland Renewal and Restoration	-	-	-	-	-	-	-	300,000	-	-
10-410-31410 - Kingsway Forest Trail	-	-	-	-	-	-	-	150,000	-	-
10-410-31415 - Parks Sanitation Improvements	-	-	-	-	-	-	-	35,000	-	-
10-410-31419 - Public Art Projects	-	-	-	-	-	-	-	20,000	-	-
10-410-31420 - Almond Park Playground Replacement & Related Landscaping	-	-	-	-	-	-	-	400,000	-	-
10-410-31421 - Woodlawn Park Playground Replacement & Related Landscaping	-	-	-	-	-	-	-	400,000	-	-
10-410-31422 - Lancaster Park Playground Replacement & Related Landscaping	-	-	-	-	-	-	-	400,000	-	-
10-410-31500 - Trail Improvements	-	-	-	-	-	-	-	75,000	-	-
10-410-32405 - General Parkland Renewal and Restoration	-	-	-	-	-	-	-	-	300,000	-
10-410-32410 - Kingsway Forest Trail	-	-	-	-	-	-	-	-	150,000	-
10-410-32415 - Parks Sanitation Improvements	-	-	-	-	-	-	-	-	35,000	-
10-410-32419 - Public Art Projects	-	-	-	-	-	-	-	-	20,000	-
10-410-32420 - Station Park Playground Replacement & Related Landscaping	-	-	-	-	-	-	-	-	400,000	-
10-410-32421 - Seaway Park Playground Replacement & Related Landscaping	-	-	-	-	-	-	-	-	400,000	-
10-410-32422 - Quaker Road Playground Replacement & Related Landscaping	-	-	-	-	-	-	-	-	400,000	-
10-410-33401 - Glen Park Playground Renewal & Related Landscaping	-	-	-	-	-	-	-	-	-	400,000
10-410-33402 - Bridlewood Park Playground and Related Landscaping	-	-	-	-	-	-	-	-	-	400,000
10-410-33403 - Recreational Corridor Improvements	-	-	-	-	-	-	-	-	-	200,000
10-410-33404 - General Parkland Renewal	-	-	-	-	-	-	-	-	-	300,000
10-410-33405 - Kingsway Forest Trail	-	-	-	-	-	-	-	-	-	150,000
10-410-33406 - Playground Surface Renewal	-	-	-	-	-	-	-	-	-	25,000
Total 410 - PARKS	3,640,000	3,900,000	3,085,000	2,655,000	2,680,000	2,330,000	2,230,000	2,430,000	1,705,000	1,475,000
412 - PLAYING FIELDS										
10-412-24403 - Cricket Pitch Enhancements(Cooks Mills)	60,000	-	-	-	-	-	-	-	-	-
10-412-24404 - Burger Park Hardball Diamond Light Replacement	350,000	-	-	-	-	-	-	-	-	-
10-412-24488 - Playfield Repair & Renewal	20,000	-	-	-	-	-	-	-	-	-
10-412-25488 - Playfield Repair & Renewal	-	20,000	-	-	-	-	-	-	-	-
10-412-26488 - Playfield Repair & Renewal	-	-	20,000	-	-	-	-	-	-	-
10-412-27488 - Playfield Repair & Renewal	-	-	-	20,000	-	-	-	-	-	-
10-412-28488 - Playfield Repair & Renewal	-	-	-	-	20,000	-	-	-	-	-
10-412-29488 - Playfield Repair & Renewal	-	-	-	-	-	20,000	-	-	-	-
10-412-30488 - Playfield Repair & Renewal	-	-	-	-	-	-	20,000	-	-	-
10-412-31488 - Playfield Repair & Renewal	-	-	-	-	-	-	-	20,000	-	-
10-412-32488 - Playfield Repair & Renewal	-	-	-	-	-	-	-	-	20,000	-
10-412-33488 - Playfield Renewal	-	-	-	-	-	-	-	-	-	20,000
Total 412 - PLAYING FIELDS	430,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total PARKS/OPEN SPACES	4,070,000	3,920,000	3,105,000	2,675,000	2,700,000	2,350,000	2,250,000	2,450,000	1,725,000	1,495,000
320 - ROADS										
10-320-24153 - Surface Treatment Program - Rural Roads	634,725	-	-	-	-	-	-	-	-	-
10-320-24154 - Asphalt Patching	240,000	-	-	-	-	-	-	-	-	-

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-320-24155 - River-Down Industrial Subdivision - New Road (Roads)	1,181,900	-	-	-	-	-	-	-	-	-
10-320-24163 - Kingsway Road Reconstruction and Watermain Upgrade (Roads) Phase 2 of 2	308,000	-	-	-	-	-	-	-	-	-
10-320-24165 - West Main Area Phase II Construction (Roads)	756,000	-	-	-	-	-	-	-	-	-
10-320-24168 - 2024 Road Reconstruction 2 (Roads)	1,311,000	-	-	-	-	-	-	-	-	-
10-320-24169 - 2024 Road Resurfacing (Roads)	848,800	-	-	-	-	-	-	-	-	-
10-320-24171 - 2024 Road Reconstruction 1 (Roads)	1,406,300	-	-	-	-	-	-	-	-	-
10-320-24706 - Sanitary Sewer Spot Repairs (Roads)	100,000	-	-	-	-	-	-	-	-	-
10-320-24745 - 2023-303 Infrastructure Renewals 2 (Roads) Phase 2 of 2	426,400	-	-	-	-	-	-	-	-	-
10-320-24749 - First Street Infrastructure Renewals (Roads)	310,300	-	-	-	-	-	-	-	-	-
10-320-25151 - Crack Sealing	-	50,000	-	-	-	-	-	-	-	-
10-320-25153 - Surface Treatment Program - Rural Roads	-	650,000	-	-	-	-	-	-	-	-
10-320-25154 - Asphalt Patching	-	240,000	-	-	-	-	-	-	-	-
10-320-25156 - Elizabeth Street Infrastructure Renewals (Roads)	-	440,000	-	-	-	-	-	-	-	-
10-320-25168 - 2025 Road Reconstruction (Roads)	-	2,600,000	-	-	-	-	-	-	-	-
10-320-25169 - 2025 Top Asphalt Program	-	1,025,000	-	-	-	-	-	-	-	-
10-320-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Roads)	-	129,210	-	-	-	-	-	-	-	-
10-320-25741 - Lyons Avenue Infrastructure Renewals Construction (Roads)	-	1,290,300	-	-	-	-	-	-	-	-
10-320-25744 - Broadway Area Infrastructure Renewals Phase II Construction (Roads)	-	1,326,000	-	-	-	-	-	-	-	-
10-320-25748 - First & Second Street Infrastructure Renewals (Roads) - Year 1 of 2	-	536,650	-	-	-	-	-	-	-	-
10-320-26151 - Crack Sealing	-	-	50,000	-	-	-	-	-	-	-
10-320-26153 - Surface Treatment Program - Rural Roads	-	-	650,000	-	-	-	-	-	-	-
10-320-26154 - Asphalt Patching	-	-	240,000	-	-	-	-	-	-	-
10-320-26156 - Road Needs Study - Urban Area	-	-	75,000	-	-	-	-	-	-	-
10-320-26168 - 2026 Road Reconstruction (Roads)	-	-	1,350,000	-	-	-	-	-	-	-
10-320-26701 - Ontario Road Trunk Sanitary Sewer Phase I Part 1 of 2 (Roads)	-	-	372,200	-	-	-	-	-	-	-
10-320-26744 - Broadway Area Infrastructure Renewals Phase III (Roads)	-	-	1,631,500	-	-	-	-	-	-	-
10-320-26748 - First & Second Street Infrastructure Renewals (Roads) - Year 2 of 2	-	-	536,650	-	-	-	-	-	-	-
10-320-26799 - 2026 Infrastructure Renewals (Roads)	-	-	2,600,000	-	-	-	-	-	-	-
10-320-27151 - Crack Sealing	-	-	-	50,000	-	-	-	-	-	-
10-320-27153 - Surface Treatment Program - Rural Roads	-	-	-	650,000	-	-	-	-	-	-
10-320-27154 - Asphalt Patching	-	-	-	240,000	-	-	-	-	-	-
10-320-27160 - Townline Tunnel Road (58A) Left Turn Lane Construction	-	-	-	1,050,000	-	-	-	-	-	-
10-320-27161 - Quaker Road Urbanization Phase 1 (Roads)	-	-	-	900,000	-	-	-	-	-	-
10-320-27163 - Towpath Road Urbanization (Road)	-	-	-	900,000	-	-	-	-	-	-
10-320-27168 - 2027 Road Reconstruction (Roads)	-	-	-	1,100,000	-	-	-	-	-	-
10-320-27799 - 2027 Infrastructure Renewals (Roads)	-	-	-	1,350,000	-	-	-	-	-	-
10-320-28150 - Asset Management Plan Update	-	-	-	-	10,000	-	-	-	-	-
10-320-28151 - Crack Sealing	-	-	-	-	50,000	-	-	-	-	-
10-320-28153 - Surface Treatment Program - Rural Roads	-	-	-	-	650,000	-	-	-	-	-
10-320-28154 - Asphalt Patching	-	-	-	-	240,000	-	-	-	-	-
10-320-28161 - Quaker Road Urbanization Phase 2 (Roads)	-	-	-	-	2,200,000	-	-	-	-	-
10-320-28168 - 2028 Road Reconstruction (Roads)	-	-	-	-	1,100,000	-	-	-	-	-
10-320-28172 - Brown Road Reconstruction (Roads)	-	-	-	-	2,125,000	-	-	-	-	-
10-320-28356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Roads)	-	-	-	-	2,192,250	-	-	-	-	-
10-320-28799 - 2028 Infrastructure Renewals (Roads)	-	-	-	-	1,100,000	-	-	-	-	-
10-320-29151 - Crack Sealing	-	-	-	-	-	50,000	-	-	-	-
10-320-29153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	650,000	-	-	-	-
10-320-29154 - Asphalt Patching	-	-	-	-	-	240,000	-	-	-	-
10-320-29168 - 2029 Road Reconstruction (Roads)	-	-	-	-	-	1,100,000	-	-	-	-
10-320-29701 - Ontario Road Trunk Sanitary Sewer Phase II (Roads)	-	-	-	-	-	1,930,300	-	-	-	-
10-320-29744 - Broadway Area Infrastructure Renewals Phase IV (Roads)	-	-	-	-	-	916,500	-	-	-	-
10-320-29798 - Buchner Road Road Improvements and Infrastructure Extensions (Road)	-	-	-	-	-	700,000	-	-	-	-

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-320-29799 - 2029 Infrastructure Renewals (Roads)	-	-	-	-	-	2,650,000	-	-	-	-
10-320-30151 - Crack Sealing	-	-	-	-	-	-	50,000	-	-	-
10-320-30153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	-	650,000	-	-	-
10-320-30154 - Asphalt Patching	-	-	-	-	-	-	240,000	-	-	-
10-320-30156 - Road Needs Study - Urban Area	-	-	-	-	-	-	75,000	-	-	-
10-320-30157 - Transportation Master Plan Update	-	-	-	-	-	-	150,000	-	-	-
10-320-30164 - Oxford Road Road Urbanization and Sanitary Crossing (Road)	-	-	-	-	-	-	500,000	-	-	-
10-320-30168 - 2030 Road Reconstruction (Roads)	-	-	-	-	-	-	1,100,000	-	-	-
10-320-30356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Roads)	-	-	-	-	-	-	2,127,500	-	-	-
10-320-30799 - 2030 Infrastructure Renewals (Roads)	-	-	-	-	-	-	4,150,000	-	-	-
10-320-31151 - Crack Sealing	-	-	-	-	-	-	-	50,000	-	-
10-320-31153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	-	-	650,000	-	-
10-320-31154 - Asphalt Patching	-	-	-	-	-	-	-	240,000	-	-
10-320-31162 - First Avenue Urbanization and New Watermain (Road)	-	-	-	-	-	-	-	700,000	-	-
10-320-31168 - 2031 Road Reconstruction (Roads)	-	-	-	-	-	-	-	3,600,000	-	-
10-320-31701 - Ontario Road Trunk Sanitary Sewer Phase III (Roads)	-	-	-	-	-	-	-	1,000,000	-	-
10-320-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping (Road)	-	-	-	-	-	-	-	250,000	-	-
10-320-31797 - Ross Street Watermain and Road Urbanization (Road)	-	-	-	-	-	-	-	800,000	-	-
10-320-31799 - 2031 Infrastructure Renewals (Roads)	-	-	-	-	-	-	-	3,150,000	-	-
10-320-32151 - Crack Sealing	-	-	-	-	-	-	-	-	50,000	-
10-320-32153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	-	-	-	650,000	-
10-320-32154 - Asphalt Patching	-	-	-	-	-	-	-	-	240,000	-
10-320-32161 - Quaker Road Urbanization Phase 3 (Roads)	-	-	-	-	-	-	-	-	1,100,000	-
10-320-32168 - 2032 Road Reconstruction (Roads)	-	-	-	-	-	-	-	-	3,100,000	-
10-320-32180 - Chantler Road Reconstruction and Urbanization (Roads)	-	-	-	-	-	-	-	-	500,000	-
10-320-32701 - Ontario Road Trunk Sanitary Sewer Phase IVa (Roads)	-	-	-	-	-	-	-	-	2,025,000	-
10-320-32799 - 2032 Infrastructure Renewals (Roads)	-	-	-	-	-	-	-	-	4,150,000	-
10-320-33151 - Crack Sealing	-	-	-	-	-	-	-	-	-	50,000
10-320-33153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	-	-	-	-	650,000
10-320-33154 - Asphalt Patching	-	-	-	-	-	-	-	-	-	240,000
10-320-33168 - 2033 Road Reconstruction (Roads)	-	-	-	-	-	-	-	-	-	3,600,000
10-320-33701 - Ontario Road Trunk Sanitary Sewer Phase IVb (Roads)	-	-	-	-	-	-	-	-	-	2,013,000
10-320-33799 - 2033 Infrastructure Renewals (Roads)	-	-	-	-	-	-	-	-	-	4,150,000
Total 320 - ROADS	7,523,425	8,287,160	7,505,350	6,240,000	9,667,250	8,236,800	9,042,500	10,440,000	11,815,000	10,703,000
Total ROADWAYS	7,523,425	8,287,160	7,505,350	6,240,000	9,667,250	8,236,800	9,042,500	10,440,000	11,815,000	10,703,000
316 - SIDEWALKS										
10-316-24102 - Sidewalks - Condition Related Replacements and Missing Links	275,000	-	-	-	-	-	-	-	-	-
10-316-24161 - Quaker Road Sidewalk	200,000	-	-	-	-	-	-	-	-	-
10-316-24163 - Kingsway Road Reconstruction and Watermain Upgrade (Sidewalk) Phase 2 of 2	741,500	-	-	-	-	-	-	-	-	-
10-316-24165 - West Main Area Phase II Construction (Sidewalk)	212,000	-	-	-	-	-	-	-	-	-
10-316-24168 - 2024 Road Reconstruction 2 (Sidewalk)	265,500	-	-	-	-	-	-	-	-	-
10-316-24169 - 2024 Road Resurfacing (Sidewalk)	252,600	-	-	-	-	-	-	-	-	-
10-316-24171 - 2024 Road Reconstruction 1 (Sidewalk)	156,300	-	-	-	-	-	-	-	-	-
10-316-24745 - 2023-303 Infrastructure Renewals 2 (Sidewalk) Phase 2 of 2	117,250	-	-	-	-	-	-	-	-	-
10-316-24749 - First Street Infrastructure Renewals (Sidewalk)	39,900	-	-	-	-	-	-	-	-	-
10-316-25102 - Sidewalks - Condition Related Replacements & Missing Links	-	275,000	-	-	-	-	-	-	-	-
10-316-25156 - Elizabeth Street Infrastructure Renewals (Sidewalk)	-	86,800	-	-	-	-	-	-	-	-
10-316-25168 - 2025 Road Reconstruction (Sidewalk)	-	500,000	-	-	-	-	-	-	-	-
10-316-25361 - Woodlawn Road Storm Cost Share (Sidewalk)	-	350,000	-	-	-	-	-	-	-	-
10-316-25709 - Niagara Street Infrastructure Renewals Construction (Sidewalk)	-	75,000	-	-	-	-	-	-	-	-
10-316-25741 - Lyons Avenue Infrastructure Renewals Construction (Sidewalk)	-	354,900	-	-	-	-	-	-	-	-
10-316-25744 - Broadway Area Infrastructure Renewals Phase II Construction (Sidewalk)	-	255,000	-	-	-	-	-	-	-	-
10-316-25748 - First & Second Street Infrastructure Renewals (Sidewalks) - Year 1 of 2	-	67,450	-	-	-	-	-	-	-	-

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10-316-26102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	275,000	-	-	-	-	-	-	-
10-316-26168 - 2026 Road Reconstruction (Sidewalk)	-	-	150,000	-	-	-	-	-	-	-
10-316-26744 - Broadway Area Infrastructure Renewals Phase III (Sidewalk)	-	-	313,750	-	-	-	-	-	-	-
10-316-26748 - First & Second Street Infrastructure Renewals (Sidewalks) - Year 2 of 2	-	-	67,450	-	-	-	-	-	-	-
10-316-26799 - 2026 Infrastructure Renewals (Sidewalk)	-	-	750,000	-	-	-	-	-	-	-
10-316-27102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	-	275,000	-	-	-	-	-	-
10-316-27163 - Towpath Road Urbanization (Sidewalk)	-	-	-	200,000	-	-	-	-	-	-
10-316-27168 - 2027 Road Reconstruction (Sidewalk)	-	-	-	125,000	-	-	-	-	-	-
10-316-27799 - 2027 Infrastructure Renewals (Sidewalk)	-	-	-	125,000	-	-	-	-	-	-
10-316-28102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	-	-	275,000	-	-	-	-	-
10-316-28126 - River Road New Sidewalk	-	-	-	-	200,000	-	-	-	-	-
10-316-28150 - Asset Management Plan Update	-	-	-	-	10,000	-	-	-	-	-
10-316-28161 - Quaker Road Urbanization Phase 2 (Sidewalk)	-	-	-	-	400,000	-	-	-	-	-
10-316-28168 - 2028 Road Reconstruction (Sidewalk)	-	-	-	-	125,000	-	-	-	-	-
10-316-28172 - Brown Road Reconstruction (Sidewalk)	-	-	-	-	180,000	-	-	-	-	-
10-316-28799 - 2028 Infrastructure Renewals (Sidewalk)	-	-	-	-	100,000	-	-	-	-	-
10-316-29102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	-	-	-	275,000	-	-	-	-
10-316-29168 - 2029 Road Reconstruction (Sidewalk)	-	-	-	-	-	125,000	-	-	-	-
10-316-29744 - Broadway Area Infrastructure Renewals Phase IV (Sidewalk)	-	-	-	-	-	176,250	-	-	-	-
10-316-29799 - 2029 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	750,000	-	-	-	-
10-316-30102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	-	-	-	-	275,000	-	-	-
10-316-30168 - 2030 Road Reconstruction (Sidewalk)	-	-	-	-	-	-	125,000	-	-	-
10-316-30799 - 2030 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	-	750,000	-	-	-
10-316-31102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	-	-	-	-	-	275,000	-	-
10-316-31162 - First Avenue Urbanization and New Watermain (Sidewalk)	-	-	-	-	-	-	-	100,000	-	-
10-316-31168 - 2031 Road Reconstruction (Sidewalk)	-	-	-	-	-	-	-	750,000	-	-
10-316-31796 - Monwood Avenue Extension and Bradley Avenue Watermain Looping (Sidewalk)	-	-	-	-	-	-	-	100,000	-	-
10-316-31799 - 2031 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	-	-	750,000	-	-
10-316-32102 - Sidewalks - Condition Related Replacements and Missing Links	-	-	-	-	-	-	-	-	275,000	-
10-316-32161 - Quaker Road Urbanization Phase 3 (Sidewalk)	-	-	-	-	-	-	-	-	200,000	-
10-316-32168 - 2032 Road Reconstruction (Sidewalk)	-	-	-	-	-	-	-	-	750,000	-
10-316-32180 - Chantler Road Reconstruction and Urbanization (Sidewalk)	-	-	-	-	-	-	-	-	100,000	-
10-316-32799 - 2032 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	-	-	-	750,000	-
10-316-33102 - Sidewalks - Condition Related Replacements and Missing Links	-	-	-	-	-	-	-	-	-	275,000
10-316-33168 - 2033 Road Reconstruction (Sidewalk)	-	-	-	-	-	-	-	-	-	750,000
10-316-33799 - 2033 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	-	-	-	-	1,000,000
Total 316 - SIDEWALKS	2,260,050	1,964,150	1,556,200	725,000	1,290,000	1,326,250	1,150,000	1,975,000	2,075,000	2,025,000
Total SIDEWALKS	2,260,050	1,964,150	1,556,200	725,000	1,290,000	1,326,250	1,150,000	1,975,000	2,075,000	2,025,000
327 - STORM WATER										
10-327-24155 - River-Down Industrial Subdivision - New Road (Stormwater)	635,100	-	-	-	-	-	-	-	-	-
10-327-24163 - Kingsway Road Reconstruction and Watermain Upgrade (Storm) Phase 2 of 2	431,500	-	-	-	-	-	-	-	-	-
10-327-24165 - West Main Area Phase II Construction (Storm)	50,000	-	-	-	-	-	-	-	-	-
10-327-24168 - 2024 Road Reconstruction 2 (Storm)	205,800	-	-	-	-	-	-	-	-	-
10-327-24169 - 2024 Road Resurfacing (Storm)	18,000	-	-	-	-	-	-	-	-	-
10-327-24171 - 2024 Road Reconstruction 1 (Storm)	282,600	-	-	-	-	-	-	-	-	-
10-327-24350 - Storm Sewer Model Update	25,000	-	-	-	-	-	-	-	-	-
10-327-24351 - Consolidated Linear Infrastructure Requirements (Storm)	225,000	-	-	-	-	-	-	-	-	-
10-327-24352 - David Street Flow Diversion Study	200,000	-	-	-	-	-	-	-	-	-
10-327-24354 - CCTV Program (Storm)	150,000	-	-	-	-	-	-	-	-	-
10-327-24745 - 2023-303 Infrastructure Renewals 2 (Storm) Phase 2 of 2	163,750	-	-	-	-	-	-	-	-	-
10-327-24749 - First Street Infrastructure Renewals (Storm)	39,000	-	-	-	-	-	-	-	-	-
10-327-25156 - Elizabeth Street Infrastructure Renewals (Storm)	-	62,200	-	-	-	-	-	-	-	-
10-327-25350 - Storm Sewer Model Update	-	25,000	-	-	-	-	-	-	-	-
10-327-25351 - SWM Pond Cleaning	-	570,000	-	-	-	-	-	-	-	-
10-327-25353 - Rural Storm Catchment Review	-	250,000	-	-	-	-	-	-	-	-

2024 Capital Budget and 9 Year Forecast

City of Welland- 2024 Tax Supported Capital Budget & 9 Year Forecast - DRAFT

as at October 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-327-25354 - CCTV Program (Storm)	-	150,000	-	-	-	-	-	-	-	-
10-327-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Storm)	-	1,059,520	-	-	-	-	-	-	-	-
10-327-25361 - Woodlawn Road Storm Cost Share (Storm)	-	300,000	-	-	-	-	-	-	-	-
10-327-25741 - Lyons Avenue Infrastructure Renewals Construction (Storm)	-	250,900	-	-	-	-	-	-	-	-
10-327-25744 - Broadway Area Infrastructure Renewals Phase II Construction (Storm)	-	1,020,000	-	-	-	-	-	-	-	-
10-327-25748 - First & Second Street Infrastructure Renewals (Storm) - Year 1 of 2	-	107,700	-	-	-	-	-	-	-	-
10-327-26350 - Storm Sewer Model Update	-	-	25,000	-	-	-	-	-	-	-
10-327-26351 - SWM Pond Cleaning	-	-	510,000	-	-	-	-	-	-	-
10-327-26352 - SWM Pond Cleaning & OGS Assessment	-	-	150,000	-	-	-	-	-	-	-
10-327-26354 - CCTV Program (Storm)	-	-	150,000	-	-	-	-	-	-	-
10-327-26701 - Ontario Road Trunk Sanitary Sewer Phase I Part 1 of 2 (Storm)	-	-	509,800	-	-	-	-	-	-	-
10-327-26744 - Broadway Area Infrastructure Renewals Phase III (Storm)	-	-	1,255,000	-	-	-	-	-	-	-
10-327-26748 - First & Second Street Infrastructure Renewals (Storm) - Year 2 of 2	-	-	107,700	-	-	-	-	-	-	-
10-327-27161 - Quaker Road Urbanization Phase 1 (Storm)	-	-	-	1,100,000	-	-	-	-	-	-
10-327-27163 - Towpath Road Urbanization (Storm)	-	-	-	1,100,000	-	-	-	-	-	-
10-327-27350 - Storm Sewer Model Update	-	-	-	25,000	-	-	-	-	-	-
10-327-27354 - CCTV Program (Storm)	-	-	-	150,000	-	-	-	-	-	-
10-327-27356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 - Design	-	-	-	444,500	-	-	-	-	-	-
10-327-27390 - Climate Change Adaptation Planning and Initiatives - Update	-	-	-	20,000	-	-	-	-	-	-
10-327-28150 - Asset Management Plan Update	-	-	-	-	10,000	-	-	-	-	-
10-327-28161 - Quaker Road Urbanization Phase 2 (Storm)	-	-	-	-	2,600,000	-	-	-	-	-
10-327-28172 - Brown Road Reconstruction (Storm)	-	-	-	-	1,400,000	-	-	-	-	-
10-327-28350 - Storm Sewer Model Update	-	-	-	-	25,000	-	-	-	-	-
10-327-28354 - CCTV Program (Storm)	-	-	-	-	150,000	-	-	-	-	-
10-327-28356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Storm)	-	-	-	-	4,295,350	-	-	-	-	-
10-327-29350 - Storm Sewer Model Update	-	-	-	-	-	25,000	-	-	-	-
10-327-29351 - SWM Pond Cleaning	-	-	-	-	-	587,500	-	-	-	-
10-327-29354 - CCTV Program (Storm)	-	-	-	-	-	150,000	-	-	-	-
10-327-29356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 - Design	-	-	-	-	-	440,400	-	-	-	-
10-327-29744 - Broadway Area Infrastructure Renewals Phase IV (Storm)	-	-	-	-	-	705,000	-	-	-	-
10-327-29796 - Rice Road Watermain Upgrade and New Sanitary Sewer (Storm)	-	-	-	-	-	1,300,000	-	-	-	-
10-327-29799 - 2029 Infrastructure Renewals (Storm)	-	-	-	-	-	500,000	-	-	-	-
10-327-30350 - Storm Sewer Model Update	-	-	-	-	-	-	25,000	-	-	-
10-327-30354 - CCTV Program (Storm)	-	-	-	-	-	-	150,000	-	-	-
10-327-30356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Storm)	-	-	-	-	-	-	4,184,900	-	-	-
10-327-30707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Storm)	-	-	-	-	-	-	250,000	-	-	-
10-327-30799 - 2030 Infrastructure Renewals (Storm)	-	-	-	-	-	-	750,000	-	-	-
10-327-31162 - First Avenue Urbanization and New Watermain (Storm)	-	-	-	-	-	-	-	800,000	-	-
10-327-31168 - 2031 Road Reconstruction (Storm)	-	-	-	-	-	-	-	1,250,000	-	-
10-327-31350 - Storm Sewer Model Update	-	-	-	-	-	-	-	25,000	-	-
10-327-31354 - CCTV Program (Storm)	-	-	-	-	-	-	-	150,000	-	-
10-327-31799 - 2031 Infrastructure Renewals (Storm)	-	-	-	-	-	-	-	500,000	-	-
10-327-32161 - Quaker Road Urbanization Phase 3 (Storm)	-	-	-	-	-	-	-	-	1,300,000	-
10-327-32180 - Chantler Road Reconstruction and Urbanization (Storm)	-	-	-	-	-	-	-	-	600,000	-
10-327-32350 - Storm Sewer Model Update	-	-	-	-	-	-	-	-	25,000	-
10-327-32354 - CCTV Program (Storm)	-	-	-	-	-	-	-	-	150,000	-
10-327-32799 - 2032 Infrastructure Renewals (Storm)	-	-	-	-	-	-	-	-	750,000	-
10-327-33168 - 2033 Road Reconstruction (Storm)	-	-	-	-	-	-	-	-	-	1,250,000
10-327-33350 - Storm Sewer Model Update	-	-	-	-	-	-	-	-	-	25,000
10-327-33354 - CCTV Program (Storm)	-	-	-	-	-	-	-	-	-	150,000
10-327-33707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Storm)	-	-	-	-	-	-	-	-	-	250,000
10-327-33799 - 2033 Infrastructure Renewals (Storm)	-	-	-	-	-	-	-	-	-	1,000,000
Total 327 -STORM WATER	2,425,750	3,138,120	2,707,500	2,839,500	8,480,350	3,707,900	5,359,900	2,725,000	2,825,000	2,675,000
Total STORM WATER	2,425,750	3,138,120	2,707,500	2,839,500	8,480,350	3,707,900	5,359,900	2,725,000	2,825,000	2,675,000

2024 Capital Budget and 9 Year Forecast

City of Welland- 2024 Tax Supported Capital Budget & 9 Year Forecast - DRAFT

as at October 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
321 - TRAFFIC										
10-321-24251 - Traffic Control Hardware	70,000	-	-	-	-	-	-	-	-	-
10-321-24253 - Streetlighting _ Wiring & Pole Replacements	60,000	-	-	-	-	-	-	-	-	-
10-321-24254 - Temporary Speed Signs	55,000	-	-	-	-	-	-	-	-	-
10-321-25251 - Traffic Control Hardware	-	30,000	-	-	-	-	-	-	-	-
10-321-25252 - Cycling Infrastructure	-	5,000	-	-	-	-	-	-	-	-
10-321-25253 - Streetlighting - Wiring & Pole Replacements	-	20,000	-	-	-	-	-	-	-	-
10-321-25254 - Portable Temporary Speed Signs	-	25,000	-	-	-	-	-	-	-	-
10-321-25255 - Handheld Replacements	-	5,000	-	-	-	-	-	-	-	-
10-321-26251 - Traffic Control Hardware	-	-	30,000	-	-	-	-	-	-	-
10-321-26252 - Cycling Infrastructure	-	-	5,000	-	-	-	-	-	-	-
10-321-26253 - Streetlighting - Wiring & Pole Replacements	-	-	20,000	-	-	-	-	-	-	-
10-321-26254 - Temporary Speed Signs	-	-	25,000	-	-	-	-	-	-	-
10-321-26255 - Parking Machine Replacement	-	-	12,000	-	-	-	-	-	-	-
10-321-27251 - Traffic Control Hardware	-	-	-	30,000	-	-	-	-	-	-
10-321-27252 - Cycling Infrastructure	-	-	-	5,000	-	-	-	-	-	-
10-321-27253 - Streetlighting - Wiring & Pole Replacements	-	-	-	20,000	-	-	-	-	-	-
10-321-27254 -Temporary Speed Signs	-	-	-	5,000	-	-	-	-	-	-
10-321-27255 - Parking Machine Replacement	-	-	-	12,000	-	-	-	-	-	-
10-321-28251 - Traffic Control Hardware	-	-	-	-	30,000	-	-	-	-	-
10-321-28252 - Cycling Infrastructure	-	-	-	-	5,000	-	-	-	-	-
10-321-28253 - Streetlighting - Wiring & Pole Replacements	-	-	-	-	20,000	-	-	-	-	-
10-321-28254 - Temporary Speed Signs	-	-	-	-	5,000	-	-	-	-	-
10-321-28255 - Parking Machine Replacement	-	-	-	-	12,000	-	-	-	-	-
10-321-29251 - Traffic Control Hardware	-	-	-	-	-	30,000	-	-	-	-
10-321-29252 - Cycling Infrastructure	-	-	-	-	-	5,000	-	-	-	-
10-321-29253 - Streetlighting - Wiring & Pole Replacements	-	-	-	-	-	20,000	-	-	-	-
10-321-29254 -Temporary Speed Signs	-	-	-	-	-	5,000	-	-	-	-
10-321-29255 - Parking Machine Replacement	-	-	-	-	-	12,000	-	-	-	-
10-321-30251 - Traffic Control Hardware	-	-	-	-	-	-	50,000	-	-	-
10-321-30253 - Streetlighting - Wiring & pole Replacements	-	-	-	-	-	-	30,000	-	-	-
10-321-30254 - Temporary Speed Signs	-	-	-	-	-	-	15,000	-	-	-
10-321-31251 - Traffic Control Hardware	-	-	-	-	-	-	-	50,000	-	-
10-321-31253 - Streetlighting - Wiring & pole replacements	-	-	-	-	-	-	-	30,000	-	-
10-321-31254 - Temporary Speed Signs	-	-	-	-	-	-	-	15,000	-	-
10-321-32251 - Traffic Control Hardware	-	-	-	-	-	-	-	-	50,000	-
10-321-32253 - Streetlighting - Wiring & pole replacements	-	-	-	-	-	-	-	-	30,000	-
10-321-32254 - Temporary Speed Signs	-	-	-	-	-	-	-	-	15,000	-
10-321-33254 - Temporary Speed Signs	-	-	-	-	-	-	-	-	-	15,000
Total 321 - TRAFFIC	185,000	85,000	92,000	72,000	72,000	72,000	95,000	95,000	95,000	15,000
Total TRAFFIC	185,000	85,000	92,000	72,000	72,000	72,000	95,000	95,000	95,000	15,000
Total Expenditure	24,643,725	26,882,680	21,254,050	21,240,000	27,641,600	23,880,500	24,097,400	24,438,250	53,325,000	25,424,250

CITY OF WELLAND
2024 and 9 YEAR TAX SUPPORTED CAPITAL BUDGET FORECAST
2024-2033

as AT October 30, 2023

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>TOTAL</u>
<u>FUNDING SOURCES</u>											
Contribution from Operating Budget (Taxes) * Note 1	5,493,000	5,993,000	6,493,000	6,993,000	7,493,000	7,993,000	8,493,000	8,993,000	9,493,000	9,993,000	77,430,000
Debentures * Note 2	5,709,742	12,218,347	6,638,204	3,718,776	6,568,859	5,979,127	5,351,847	5,537,355	6,972,691	4,074,717	62,769,665
Reserves	6,226,000	2,465,000	2,265,000	2,265,000	2,270,000	2,270,000	2,370,000	2,280,000	2,135,000	1,662,000	26,208,000
Grants- CCBF * Note 3	1,730,588	1,730,588	1,730,588	1,730,588	1,730,588	1,730,588	1,730,588	1,730,588	1,730,588	1,730,588	17,305,880
Grants-OCIF-F * Note 4	2,295,195	2,295,195	2,295,195	2,295,195	2,295,195	2,295,195	2,295,195	2,295,195	2,295,195	2,295,195	22,951,950
Grants- Federal/Provincial	-	475,492	352,800	177,800	2,595,040	948,280	2,524,960	-	16,750,000	-	23,824,372
Other Funding - Land Sales	-	-	-	-	-	-	-	1,200,000	-	2,000,000	3,200,000
Other Funding	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	8,250,000	50,000	8,700,000
Development Charges/Developer's Contributions/CBC	3,139,200	1,655,058	1,429,263	4,009,641	4,638,918	2,614,310	1,281,810	2,352,112	5,698,526	3,618,750	30,437,588
TOTAL	24,643,725	26,882,680	21,254,050	21,240,000	27,641,600	23,880,500	24,097,400	24,438,250	53,325,000	25,424,250	272,827,455
<u>CAPITAL SPENDING</u>											
Capital Spending per year	24,643,725	26,882,680	21,254,050	21,240,000	27,641,600	23,880,500	24,097,400	24,438,250	53,325,000	25,424,250	272,827,455
TOTAL	24,643,725	26,882,680	21,254,050	21,240,000	27,641,600	23,880,500	24,097,400	24,438,250	53,325,000	25,424,250	272,827,455
EXCESS/(UNFUNDED)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ASSUMPTIONS:

Note 1- Contribution from operating budget. Beginning in 2025, Assuming 1% increase of approx \$500,000 to be included into the Contruntion to Capital

Note 2 - Debentures issued within the self imposed debt limit of 14.5%.

Note 3 - Based on the Annual CCBF Allocation. Assuming the 2023 level is maintained through to 2033.

Note 4 - Based on the Annual OCIF Allocation. Assuming the 2023 level is maintained through to 2033.

SPECIAL
DEPARTMENT/DIVISION

REPORT FIN-2023-28
November 6, 2023

**SUBJECT: FIN-2023-26 - MAYOR'S PROPOSED 2024 RATE
SUPPORTED OPERATING, CAPITAL BUDGETS AND
SOLUTION BASED OPTIONS BUDGET**

**AUTHOR: ELIZABETH PANKOFF, MBA, CPA, CGA
INTERIM DIRECTOR OF FINANCE, CFO, TREASURER**

APPROVING: ROB AXIAK, CAO

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RELATIONSHIP TO STRATEGIC PLAN:

This recommendation is aligned to Council's strategic priority of ensuring "**Environmental Stewardship**" to protect the ecosystems through a responsible approach to minimize the impact on the environment through supportive decision-making, professional processes, incentives, policies, and operational practices.

This recommendation is aligned to Council's strategic priority of ensuring "**Liveability**" by creating a sense of belonging while enhancing mobility by improving access to recreation and community events, ensuring adequate housing options, encouraging job growth, and improving ways to efficiently move people throughout the city.

BACKGROUND:

The City's Rate Supported Budget determines water rates for home and business owners within Welland boundaries. It also determines which water/wastewater projects will be initiated in the budget year and ensures that residents and stakeholders continue to receive safe drinking water.

The 2024 Rate Supported Operating Budget have been developed on the following guiding principles:

- a) Stability – Propose water/wastewater rates that are financially prudent.
- b) Deficit Elimination– It is financially prudent to consider moving towards a "higher" fix cost portion of water/sewer bills to improve the financial sustainability of the rate budget.

- c) Increase Reserve – The water/wastewater Reserve Fund has limited funding, and a new long-term financial strategy is required to replenish the reserve.
- d) Responsible assumptions for “delivery” and “treatment” – Volumes based on historical billings (2024 Budget purchase of 7.4 million m³ of water from Niagara Region)
- e) Responsible assumptions for retail water sales that are supported by prior year billings (2024 assumption of 4.7 million m³ of retail water sales)
- f) Solution-based pricing options – Propose 3 options for discussion that provide for additional investment in infrastructure. (Recommend Option #1 combined with increasing the Low-Income Seniors Water/Sewer Rebate Program by \$42 (from \$420 to \$462).

There are several factors that impact the 2024 Rate Supported Budgets. These include the Regional increase for the water purchases, wastewater treatment costs, debt servicing, Capital expenditures, and rate structure. The timing of the effective date of the City’s rate increase will also have an impact on revenues for the rate budget. In 2023 the new retail rates were not effective until April 1, 2023. Such a delay in the structure of rates has an adverse impact on revenues.

The 2023 current fixed cost of the annual average residential customer’s bill is 31%. For 2024, it is recommended that the fixed cost be increased to 33%. With over 20,000 water and wastewater accounts, it is financially prudent to consider moving towards a “higher” portion of water/sewer bills as fixed costs to improve the financial sustainability of the rate budget.

The Rate Supported Budget for the City of Welland is experiencing significant financial pressures. The movement of costs from the variable portion to the fixed portion of the water and wastewater rates decreases the risk of deficits in future years as a larger portion of the Rate Supported Budgets are collected through the fixed charge component of the rate and not dependent on the volume of water sold. Moving towards having the City’s Water/Wastewater rates fixed cost percentage closer to the provincial average of 41% (per the 2022 BMA study) provides the City with more certainty regarding cash flow and maintaining water/wastewater assets.

DISCUSSION:

Each year, an Operating and Capital Budget are approved providing revenue and spending estimates for the delivery of Water and Wastewater services throughout the City of Welland. The services funded by this budget include:

- Purchase of treated water from the Region of Niagara.
- Payment for treatment of wastewater by the Region of Niagara.
- Construction of capital works for replacement/upgrading of watermains and wastewater sewers.
- Maintenance, repair and replacement of watermains, valves, meters and hydrants.

- Compliance monitoring and laboratory testing of water distribution systems.
- Reducing Sewer Infiltration by exploring partnerships with other levels of government.
- Maintenance and repair of water services and wastewater sewer laterals.
- Training of certified operators to meet MOE requirements for operating such systems.
- Provision of engineering audits, design studies and operational investigations to meet Provincial Water Quality requirements and to maintain/improve system performance.

The following are the challenges facing the Rate Supported Budget

- Minimal Water/Wastewater Reserves
- Increased Wholesale rates from Niagara Region
- Increased consumption of Water (assumption that 7.4 million m³ of water to be purchased from Region)
- Aging infrastructure for Water and Wastewater assets
- Inflationary pressures
- Insufficient funding for capital program
- Sanitary Sewer Infiltration flows: High Ratio of Treatment costs compared to wholesale water purchases.
- Staff track water loss in the City by calculating “Real Losses” which is essentially what is determined to be the amount of water leaking out of the City’s water distribution system. The average annual amount of water calculated to be leaking out of the City’s distribution system over the few years is 1.5 million cubic meters, which equates to losing approximately 35% of the water purchased from the Region.

Fixed rate component of the water rate should continue to be transitioned higher to avoid impact of adverse weather conditions., it is financially prudent to consider moving towards a “higher” portion of water/sewer bills as fixed costs to improve the financial sustainability of the rate budget.

FINANCIAL:

The 2024 Water/Wastewater Capital Budget is proposing expenditures in the amount of \$11,722,950 made up of \$6,547,200 for Wastewater and \$ 5,175,750 for Waterworks. Concentration continues on sewer rehabilitation and watermain replacements capital projects (See Appendix IV).

Available funding has been reviewed to ensure that the City’s proposed 10-year capital plan was prepared within the City’s Self Imposed Debt Limit, contribution from the operating budget, development charges, cost-sharing, and other general reserves. Below is a summary of the 2024 Rate Supported Capital Budget and 9

Year Forecast for 2025-2033 by Asset Category that aligns with the Asset Management Plan.

	CAPITAL SPEND BY ASSET CATEGORY	2024	9-YEAR FORECAST
1	WASTEWATER	\$6,547,200	\$67,525,670
2	WATERWORKS	\$5,175,750	\$46,305,980
	TOTAL	\$11,722,950	\$113,831,650

The 2024 Rate Supported Capital Budget and 9-Year forecast is funded by the following funding sources:

	CAPITAL FUNDING SOURCE	2024	9-YEAR FORECAST
1	CONTRIBUTION FROM THE OPERATING BUDGET	\$3,817,000	\$37,978,085
2	DEBT	\$5,143,450	\$39,029,073
3	RESERVES	\$ 1,585,000	\$1,099,049
4	DEVELOPMENT CHARGES/SUBDIVIDER/OTHER	\$1,177,500	\$ 23,023,311
5	PARTNERSHIP/COST SHARING	\$0	\$5,256,758
6	GRANTS-FEDERAL/PROVINCIAL	\$0	\$7,445,374
	TOTAL	\$11,722,950	\$113,831,650

2024 Rate Supported Operating Options:

For 2024, three (3) options are being presented as summarized below, with Option 1 (Increase Water/Wastewater fixed cost from 31% to 33% and increasing the Low-Income Seniors Water/Wastewater Rebate Program by \$42 (from \$420 to \$462) Appendix I) as the recommended option.

The City's 2024 Water/Wastewater Operating Budget will be finalized after direction is received on a preferred solutions-based option. An overview of these options is as follows:

	<u>2024 Solution Based Options:</u>	<u>Amount</u>
1	Increase Water/Wastewater fixed cost from 31% to 33%, increasing the Low-Income Seniors Water/Sewer Rebate Program by \$42 (from \$420 to \$462).	See Appendix I
2	Increase Water/Wastewater fixed cost from 31% to 34%, increasing the Low-Income Seniors Water/Sewer Rebate Program by \$48 (from \$420 to \$468).	See Appendix II
3	Increase Water/Wastewater fixed cost from 31% to 35%, increasing the Low-Income Seniors Water/Sewer Rebate Program by \$54 (from \$420 to \$474) and.	See Appendix II

Decision Units

Pre-approval for budget year 2025 is being requested to increase the City's Self Imposed Debt limit from 11% to 12% to fund the Phase 2- Water Meter Replacement Program.

CONCLUSION:

The City's 2024 Rate Supported Operating Budget will be finalized once direction is received on a preferred solutions-based option.

In addition, a pre-approval has been requested for the two Decision Units.

ATTACHMENTS:

Appendix I - Water and Wastewater Rate Structure and Operating Budgets
Recommended Option #1

Appendix II - 2024 Rate Supported Option #2

Appendix III - 2024 Rate Supported Option #3

Appendix IV - 2024 Capital Budget

Appendix V - 2024 Capital Budget Project Submissions

Appendix VI - 2024 Rate Supported Capital Budget and 9-Year Forecast

Appendix VII- Decision Units



2024 WATER WASTEWATER BUDGET

RECOMMENDED SOLUTION BASED OPTION #1 DECISION UNITS AND FIXED COSTS 33%

Water Wastewater Rates		Current	Proposed	Difference
		2023	2024	\$
Water Fixed Cost (yr)		186.27	188.35	\$2.08
Water Consumption Rate (m3)		2.1646	2.0967	-\$0.0679
Wastewater Service Charge (yr)		252.80	280.44	\$27.64
Wastewater Treatment Rate (m3)		2.9867	3.1753	\$0.1886

Customer	Annual Consumption m3	2023 Annual Bill	2024 Proposed	Yearly \$ Difference
Low Residential (6,783 accounts)	100	\$954	\$996	\$42 *
Average Residential (7,057 accounts)	180	\$1,366	\$1,418	\$51
Multi-Residential (4 units)	1,075	\$7,052	\$7,285	\$232
Multi-Residential (100 units)	10,725	\$86,257	\$89,650	\$3,393
Commercial	24,600	\$135,942	\$139,536	\$3,593
Industrial	16,356	\$119,249	\$123,591	\$4,343

* the Low-Income Senior Water/Wastewater rebate program will be increased by the same amount as the annual increase for the Low Residential customers

WATERWORKS OPERATING BUDGET BY ACCOUNT

Recommended Option #1

	2023 vs 2024 Budget Increase/Decrease			
	2023 Budget	2024 Budget	\$	%
Revenues / Funding Source:				
310490-WATER WASTEWATER CONST FEE	148,000	148,000	0	0.00%
310540-WATER/WASTER REVENUE LOSS	(2,500)	(2,500)	0	0.00%
310570-WTR METERED FIXED	4,574,885	4,858,015	283,130	6.19%
310580-WTR METERED CONSUMPTION	10,182,807	9,863,243	(319,564)	-3.14%
310600-WATER HAULAGE	240,000	285,000	45,000	18.75%
310610-PENALTY	100,000	110,000	10,000	10.00%
310620-WATER METER INSPECTION FEE	75,000	75,000	0	0.00%
320390-FEE/SC - EXTRNL SERVICES	240,000	240,000	0	0.00%
320760-FEE/SC - TURN-OFF CHGS	12,000	12,000	0	0.00%
Total Revenues / Funding Source	15,570,192	15,588,758	18,566	0.12%
Expenses / Expenditure:				
510010-SALARIES/WAGES	1,462,529	1,212,657	(249,872)	-17.08%
510040-PART-TIME	73,376	74,885	1,509	2.06%
510100-OVERTIME	75,000	75,000	0	0.00%
510200-EMPLOYEE BENEFITS	564,056	482,217	(81,839)	-14.51%
520010-OFFICE EQUIP/SUPPLIES	5,500	5,500	0	0.00%
520020-POSTAGE	40,000	40,000	0	0.00%
520030-OPERATING EQUIP/SUPPLIES	530,000	530,000	0	0.00%
520040-EQUIPMENT RENTALS	0	5,000	5,000	100.00%
520090-CONFERENCES/CONVENTIONS	4,400	4,400	0	0.00%
520100-PROFESSIONAL DEVELOPMENT	41,800	40,000	(1,800)	-4.31%
520110-MEMBERSHIPS	2,200	2,200	0	0.00%
520200-MILEAGE & MEETINGS	500	500	0	0.00%
520230-UNIFORMS/CLOTHING	14,500	14,500	0	0.00%
520240-MEAL ALLOWANCE	2,000	2,000	0	0.00%
520250-MISCELLANEOUS	40,000	40,000	0	0.00%
520340-BANK SERVICE CHARGES	1,200	1,200	0	0.00%
520470-CONTINGENCIES	77,500	77,500	0	0.00%
520610-UTILITIES - HYDRO	3,500	3,500	0	0.00%
520650-MOBILE COMMUNICATIONS	1,300	1,300	0	0.00%
530000-OUTSIDE CONSULTING	26,500	26,500	0	0.00%
540000-OUTSIDE CONTRACTS	141,700	141,700	0	0.00%
540120-CNTRCT-UTILITY CUTS	300,000	300,000	0	0.00%
540310-CNTRCT - LEAK DETECTION PRGM	2,500	2,500	0	0.00%
560020-FUEL - VEHICLES	88,400	88,400	0	0.00%
560250-WATER PURCHASES	6,638,566	7,001,940	363,374	5.47%
580010-INTERDEPT TRANSFERS	1,480,555	1,480,555	0	0.00%
580200-TRANSFER TO CAPITAL	1,853,000	1,853,000	0	0.00%
580500-TRANSFER TO RESERVES	50,000	50,000	0	0.00%
580900-DEBT CHGS - INTEREST	408,355	300,387	(107,968)	-26.44%
580910-DEBT CHGS - PRINCIPAL	1,641,255	1,731,417	90,162	5.49%
Total Expenses / Expenditure	15,570,192	15,588,758	18,566	0.12%
Fund Total	0	0	0	

WASTEWATER OPERATING BUDGET BY ACCOUNT

Recommended Option #1

			2023 vs 2024 Budget Increase/Decrease	
	2023 Budget	2024 Budget	\$	%
Revenues / Funding Source:				
310490-WATER WASTEWATER CONST FEE	148,000	148,000	0	0.00%
310520-SWR METERED FIX	6,128,127	7,142,316	1,014,189	16.55%
310530-SWR METERED FLO	13,640,025	14,501,066	861,041	6.31%
310540-WATER/WASTER REVENUE LOSS	(3,500)	(3,500)	0	0.00%
310610-PENALTY	145,000	145,000	0	0.00%
320390-FEE/SC - EXTRNL SERVICES	10,000	10,000	0	0.00%
330300-COST SHARING	35,800	35,800	0	0.00%
Total Revenues / Funding Source	20,103,452	21,978,682	1,875,230	9.33%
Expenses / Expenditure:				
510010-SALARIES/WAGES	747,129	906,348	159,219	21.31%
510040-PART-TIME	47,999	48,539	540	1.13%
510100-OVERTIME	20,000	20,000	0	0.00%
510200-EMPLOYEE BENEFITS	332,434	420,087	87,653	26.37%
520020-POSTAGE	40,000	40,000	0	0.00%
520030-OPERATING EQUIP/SUPPLIES	137,800	137,800	0	0.00%
520100-PROFESSIONAL DEVELOPMENT	5,500	5,500	0	0.00%
520200-MILEAGE & MEETINGS	300	300	0	0.00%
520230-UNIFORMS/CLOTHING	12,000	12,000	0	0.00%
520240-MEAL ALLOWANCE	2,000	2,000	0	0.00%
520250-MISCELLANEOUS	15,000	15,000	0	0.00%
520470-CONTINGENCIES	2,500	2,500	0	0.00%
520600-UTILITIES - HEAT	1,000	1,000	0	0.00%
520610-UTILITIES - HYDRO	5,500	5,500	0	0.00%
520620-UTILITIES - WTR/SWR	1,200	1,200	0	0.00%
520650-MOBILE COMMUNICATIONS	1,300	1,300	0	0.00%
530000-OUTSIDE CONSULTING	21,000	21,000	0	0.00%
540000-OUTSIDE CONTRACTS	224,000	224,000	0	0.00%
540120-CNTRCT-UTILITY CUTS	300,000	300,000	0	0.00%
560020-FUEL - VEHICLES	71,500	71,500	0	0.00%
560210-SWAP	100,000	100,000	0	0.00%
560230-SEWAGE FLOW TREATMENT	13,666,125	15,303,843	1,637,718	11.98%
580010-INTERDEPT TRANSFERS	912,145	912,145	0	0.00%
580200-TRANSFER TO CAPITAL	1,964,000	1,964,000	0	0.00%
580500-TRANSFER TO RESERVES	80,000	80,000	0	0.00%
580900-DEBT CHGS - INTEREST	277,938	219,225	(58,713)	-21.12%
580910-DEBT CHGS - PRINCIPAL	1,115,082	1,163,895	48,813	4.38%
Total Expenses / Expenditure	20,103,452	21,978,682	1,875,230	9.33%
Fund Total	0	0	0	



2024 WATER WASTEWATER BUDGET

SOLUTION BASED OPTION #2 DECISION UNITS AND FIXED COSTS 34%

Water Wastewater Rates		Current	Proposed	Difference
		2023	2024	\$
Water Fixed Cost (yr)		186.27	194.06	\$7.79
Water Consumption Rate (m3)		2.1646	2.0654	-\$0.0992
Wastewater Service Charge (yr)		252.80	288.94	\$36.14
Wastewater Treatment Rate (m3)		2.9867	3.1279	\$0.1412

Customer	Annual Consumption m3	2023 Annual Bill	2024 Proposed	Yearly \$ Difference
Low Residential (6,783 accounts)	100	\$954	\$1,002	\$48 *
Average Residential (7,057 accounts)	180	\$1,366	\$1,418	\$51
Multi-Residential (4 units)	1,075	\$7,052	\$7,249	\$197
Multi-Residential (100 units)	10,725	\$86,257	\$89,810	\$3,553
Commercial	24,600	\$135,942	\$137,897	\$1,955
Industrial	16,356	\$119,249	\$123,436	\$4,188

* the Low-Income Senior Water/Wastewater rebate program will be increased by the same amount as the annual increase for the Low Residential customers



2024 WATER WASTEWATER BUDGET

SOLUTION BASED OPTION #3 DECISION UNITS AND FIXED COSTS 35%

Water Wastewater Rates		Current	Proposed	Difference
		2023	2024	\$
Water Fixed Cost (yr)		186.27	199.56	\$13.29
Water Consumption Rate (m3)		2.1646	2.0319	-\$0.1327
Wastewater Service Charge (yr)		252.80	297.24	\$44.44
Wastewater Treatment Rate (m3)		2.9867	3.0784	\$0.0917

Customer	Annual Consumption m3	2023 Annual Bill	2024 Proposed	Yearly \$ Difference
Low Residential (6,783 accounts)	100	\$954	\$1,008	\$54 *
Average Residential (7,057 accounts)	180	\$1,366	\$1,417	\$50
Multi-Residential (4 units)	1,075	\$7,052	\$7,207	\$155
Multi-Residential (100 units)	10,725	\$86,257	\$89,894	\$3,637
Commercial	24,600	\$135,942	\$136,146	\$203
Industrial	16,356	\$119,249	\$123,178	\$3,930

* the Low-Income Senior Water/Wastewater rebate program will be increased by the same amount as the annual increase for the Low Residential customers

2024 DRAFT CAPITAL BUDGET
AS AT October 30, 2023

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
WASTEWATER	6,547,200			1,984,000	589,400	ED	332,500	CS	3,023,800
WATERWORKS	5,175,750			1,853,000	576,600	ED	637,500	DC	
					419,000	WR	207,500	DC	2,119,650
TOTAL 2024 CAPITAL BUDGET	11,722,950			3,817,000	1,585,000		1,177,500		5,143,450
2023 CAPITAL BUDGET	11,662,540	1,920,666		3,817,000			2,115,214		4,062,000

FOOTNOTE:

GOVERNMENT SUBSIDY

CAPITAL CONTRUBUTION FROM RESERVES & RESERVE FUNDS

ED-ECONOMIC DEVELOPMENT RESERVE

WR-WATER/WASTEWATER RESERVE

OTHER FUNDING

DC-DEVELOPMENT CHARES

CS-COST SHARING

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
WASTEWATER									
CCTV PROGRAM (WASTEWATER)	250,000			250,000					
PLYMOUTH AREA STREET 1/1 INVESTIGATION AND REDUCTION	75,000						37,500 CS		
RIVER-DOWN INDUSTRIAL SUBDIVISION - NEW ROAD (WASTEWATER)	589,400				589,400	ED	37,500 DC		
CONSOLIDATED LINEAR INFRASTRUCTURE REQUIREMENTS (WASTEWATER)	225,000								
2024 ROAD RECONSTRUCTION 1 (WASTEWATER)	7,000			7,000					
2024 ROAD RECONSTRUCTION 2 (WASTEWATER)	7,000			7,000					
2024 ROAD RESURFACING (WASTEWATER)	6,000			6,000					
WATER METER REPLACEMENTS -PHASE 1	1,183,000			503,500					679,500
SANITARY SEWER SPOT REPAIRS (WASTEWATER)	485,700			485,700					
TO SANITARY SEWER LINING	500,000						150,000 CS		100,000
WEST MAIN AREA PHASE II CONSTRUCTION N3 (WASTEWATER)	1,716,000						250,000 DC		1,716,000
FIRST STREET INFRASTRUCTURE RENEWALS N3 (WASTEWATER)	525,600			525,600					
2023-303 INFRASTRUCTURE RENEWALS 2 N3 (WASTEWATER) PHASE 2 OF 2	652,500			124,200					
CSO & SEWER SYSTEM FLOW LEVEL MONITORING (MANDATORY)	300,000			55,000			145,000 CS		528,300
SANITARY SEWER MODEL UPDATE	25,000						100,000 DC		
							25,000 DC		
TOTAL WASTEWATER	6,547,200			1,964,000	589,400		970,000		3,023,800

FOOTNOTE:

GOVERNMENT SUBSIDY

CAPITAL CONTRIBUITION FROM RESERVES & RESERVE FUNDS

ED-ECONOMIC DEVELOPMENT RESERVE
WR-WATER/WASTEWATER RESERVE

OTHER FUNDING

DC-DEVELOPMENT CHARES
CS-COST SHARING

2024 DRAFT CAPITAL BUDGET - AS AT October 30, 2023

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
WATERWORKS									
PRE-APPROVED 2024 FLEET CAPITAL REPLACEMENTS	419,000				419,000	WR			
RIVER-DOWN INDUSTRIAL SUBDIVISION - NEW ROAD (WATER)	576,600				576,600	ED			
2024 ROAD RECONSTRUCTION 1 (WATER)	179,100			79,100			100,000	DC	707,100
WEST MAIN AREA PHASE II CONSTRUCTION (WATER)	1,077,000			369,900					
FIRST STREET INFRASTRUCTURE RENEWALS (WATER)	348,700			348,700					
KINGSWAY WATERMAIN UPGRADE (KINGSWAY SUBDIVISION)	937,800			855,300			82,500	DC	
2023-303 INFRASTRUCTURE RENEWALS 2 (WATER) PHASE 2 OF 2	429,550								429,550
WATER MODEL UPDATES	25,000						25,000	DC	
WATER METER REPLACEMENTS- PHASE 1	1,183,000			200,000					983,000
TOTAL WATERWORKS	5,175,750			1,853,000	995,600		207,500		2,119,650

FOOTNOTE:

Of 01

GOVERNMENT SUBSIDY

CAPITAL CONTRUBUTION FROM RESERVES & RESERVE FUNDS

ED-ECONOMIC DEVELOPMENT RESERVE
WR-WATER/WASTEWATER RESERVE

OTHER FUNDING

DC-DEVELOPMENT CHARES

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: CCTV Program (Wastewater)

ACCOUNT NUMBER: 10-330-24730

NEED:

- ☒ **Health and Safety**
☐ **Mandated Programs**
☐ **Growth Related**
☒ **Department Initiative**
☐ **Council Initiative**

New ☐

Enhancement ☒

Replacement ☐

Project Description: ENG 2023-009

Inspection of approximately 20% of the City's sanitary sewer network.

Capital Levy:

TRANSFER FROM OPERATING (\$250,000.00)

TOTAL Capital Levy (\$250,000.00)

Costs:

OUTSIDE CONTRACTS \$250,000.00

TOTAL Costs \$250,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-2-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-2-2024 12:00:00 AM

PREPARED BY: Livia Mceachern

APPROVED BY: Sherri- Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Plymouth Area Street I/I Investigation and Reduction

ACCOUNT NUMBER: 10-330-24703

NEED:

- ☒ **Health and Safety**
- ☒ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: ENG2024-101

As per recommendations from the PPCP

Includes Flow Monitoring, Field Review, CCTV, Smoke Testing, etc.

New ☐

Enhancement ☒

Replacement ☐

Capital Levy Funding:

COST SHARING (\$37,500.00)

DEVELOPMENT CHARGES (\$37,500.00)

TOTAL Capital Levy Funding (\$75,000.00)

Costs:

OUTSIDE CONTRACTS \$75,000.00

TOTAL Costs \$75,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-15-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-15-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: River-Down Industrial Subdivision - New Road (Wastewater)

ACCOUNT NUMBER: 10-330-24155

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: New road with urbanized cross section, new storm and sanitary sewers, and new watermain.

New ☒

Enhancement ☐

Replacement ☐

Capital Levy Funding:

RES FUND - ECONOMICAL DEVELOP (\$589,400.00)

TOTAL Capital Levy Funding (\$589,400.00)

Costs:

OUTSIDE CONTRACTS \$589,400.00

TOTAL Costs \$589,400.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-15-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-15-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Consolidated Linear Infrastructure Requirements (Wastewater)

ACCOUNT NUMBER: 10-330-24351

NEED:

☒

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☐

Project Description: Legislated Requirement to satisfy new CLI ECA Licensing from MECP.
O&M Manuals, CSO Signs - 32, Plan for Event Based CSO Reporting, Annual Performance Reporting, (Drinking Water Threat Assessment Report and Annual Reports, Sewer Shed Boundary Mapping - Inhouse), Engineering Standards (new CLI design standards) etc.

Capital Levy Funding:

DEVELOPMENT CHARGES

(\$225,000.00)

TOTAL Capital Levy Funding

(\$225,000.00)

Costs:

OUTSIDE CONTRACTS

\$225,000.00

TOTAL Costs

\$225,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS	
PROJECT NAME: 2024 Road Reconstruction 1 (Wastewater)	
ACCOUNT NUMBER: 10-330-24171	
NEED:	
<div style="display: flex; justify-content: space-between;"> <div style="width: 30%;"> <input type="checkbox"/> Health and Safety <input type="checkbox"/> Mandated Programs <input checked="" type="checkbox"/> Growth Related <input checked="" type="checkbox"/> Department Initiative <input type="checkbox"/> Council Initiative </div> <div style="width: 65%;"> <p>Project Description: Laughlin Place Reconstruction from Linwood Place to the West Limit - Full road reconstruction with 1 sanitary sewer spot repair and catch basin replacements. Sauer Road Reconstruction and Improvements from Iva Street to East Limit - Full road reconstruction with new curb and gutter, new catch basins and sidewalk replacement (one side only). Watermain replacement from Hildred Street and Bradley Avenue. Plus 3 storm sewer spot repairs. Martha Court Reconstruction from Donna Marie Drive to Leonard Avenue - Full road reconstruction with sidewalk replacement/extension (one side only) and catch basin replacements. Surrey Place Reconstruction from Bridlewood Drive to East limit - Full road reconstruction with sidewalk replacement and new storm sewer as required.</p> </div> </div>	
<div style="display: flex; justify-content: space-between;"> <div style="width: 30%;"> New Enhancement Replacement </div> <div style="width: 65%;"> <input type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> </div> </div>	
Capital Levy:	
TRANSFER FROM OPERATING	(\$7,000.00)
TOTAL Capital Levy	(\$7,000.00)
Costs:	
OUTSIDE CONTRACTS	\$7,000.00
TOTAL Costs	\$7,000.00
DEPARTMENT: 330 - WASTEWATER	
<div style="display: flex; justify-content: space-between;"> <div> STARTING DATE(MM/YYYY): COMPLETION DATE (MM/YYYYY): PREPARED BY: <u>Livia McEachern</u> APPROVED BY: <u>Sherri-Marie Millar</u> </div> <div> 1-1-2024 12:00:00 AM 12-31-2024 12:00:00 AM </div> </div>	

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 2 (Wastewater)

ACCOUNT NUMBER: 10-330-24168

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Vega Court Reconstruction from Calla Terrace to South Limit - Full road reconstruction with sidewalk replacement and CBs as required.
Calla Terrace Reconstruction from Aquador Drive to 48 Calla Terrace - Full road reconstruction with sidewalk replacement and CBs as required. Plus 1 sanitary sewer spot repair.
Calla Terrace Resurfacing from 48 Calla Terrace to Aquador Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Acadia Drive Reconstruction from Aquador Drive to Acadia Court - Full road reconstruction with sidewalk replacement and new storm sewer as required.
Acadia Court Reconstruction from Acadia Drive to South Limit - Full road reconstruction with sidewalk replacement and new CBs as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$7,000.00)

TOTAL Capital Levy (\$7,000.00)

Costs:

OUTSIDE CONTRACTS \$7,000.00

TOTAL Costs \$7,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Resurfacing (Wastewater)

ACCOUNT NUMBER: 10-330-24169

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: Goodwillie Drive Resurfacing from Quaker Road to Wellandvale Drive - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb.
Wellandvale Drive Resurfacing from Goodwillie Drive to East Limit (extension) - Road resurfacing (mill and pave approx. 40mm) and replace approximately 25% of sidewalk and curb. Plus 1 storm sewer spot repair.
Promenade Richelieu Resurfacing from Wellington Street to Tanguay Avenue - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 sanitary sewer spot repair.
Tanguay Avenue Resurfacing from Wellington Street to East Limit - Road resurfacing (mill and pave approx. 40mm) and replace approximately 50% of sidewalk and curb. Plus 1 storm sewer spot repair.

Capital Levy:

TRANSFER FROM OPERATING

(\$6,000.00)

TOTAL Capital Levy

(\$6,000.00)

Costs:

OUTSIDE CONTRACTS

\$6,000.00

TOTAL Costs

\$6,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Water Meter Replacements - Phase 1

ACCOUNT NUMBER: 10-330-24751

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: Currently the Public Works Division is replacing \$400,000 worth of water meters annually, the volume of meters being replaced declines annually as projects cost increase.

As water meters age they become less accurate, especially at lower flow rates. Water uses that would be considered lower flow rates could include uses such as running toilet, leaky faucet, leaky hose bibs or turning on a faucet partially.

Without accurate water meters unbilled consumption is spread amongst all rate payers, an accurate water meter plays an important role in ensuring all users pay for their consumption.

At the present water meter project budget, it will take an additional 12 years (using 2023 pricing) to change the original meters that were installed during the first universal metering project.

With a faster transition to all radio frequency water meters Staff will be given the opportunity to increase customer service by shortening billing periods and creating an online portal for users. Both the shorter billing period and the online portal put consumption information in the hands of the rate payer, improving their ability to track usage and monitor consumption.

Capital Levy:

TRANSFER FROM OPERATING (\$503,500.00)

TOTAL Capital Levy (\$503,500.00)

Capital Levy Funding:

DEBENTURE PROCEEDS (\$679,500.00)

TOTAL Capital Levy Funding (\$679,500.00)

Costs:

OUTSIDE CONTRACTS \$1,183,000.00

TOTAL Costs \$1,183,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: James Sticca

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Sanitary Sewer Spot Repairs (Wastewater)

ACCOUNT NUMBER: 10-330-24706

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☐ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☐

Enhancement ☒

Replacement ☒

Project Description: Repair Priority 1, Grade 5 Areas - Worst of the Worst (Open Cut Only)

Capital Levy:

TRANSFER FROM OPERATING (\$485,700.00)

TOTAL Capital Levy (\$485,700.00)

Costs:

OUTSIDE CONTRACTS \$485,700.00

TOTAL Costs \$485,700.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Matthew Main

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Sanitary Sewer Lining

ACCOUNT NUMBER: 10-330-24707

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Repair Priority 1, Grade 5 Areas - Voids/Missing Walls/Etc.
(Lining) - Year 1 of 2

New ☒

Enhancement ☒

Replacement ☒

Capital Levy Funding:

DEVELOPMENT CHARGES	(\$250,000.00)
DEBENTURE PROCEEDS	(\$100,000.00)
COST SHARING	(\$150,000.00)
TOTAL Capital Levy Funding	(\$500,000.00)

Costs:

OUTSIDE CONTRACTS	\$500,000.00
TOTAL Costs	\$500,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: West Main Area Phase II Construction (Wastewater)

ACCOUNT NUMBER: 10-330-24165

NEED:

☐

Health and Safety

☐

Mandated Programs

☒

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☒

Project Description: West Main Street Sanitary Sewer Replacement, Watermain Replacement and Road Reconstruction
Denistoun Street Sewer Replacement, Watermain Replacement and Road Reconstruction
Cost Share with Region will be required.

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$1,716,000.00)

TOTAL Capital Levy Funding

(\$1,716,000.00)

Costs:

OUTSIDE CONTRACTS

\$1,716,000.00

TOTAL Costs

\$1,716,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: First Street Infrastructure Renewals (Wastewater)

ACCOUNT NUMBER: 10-330-24749

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: First Street Infrastructure Renewals - Plymouth Street to Dover Street

Full watermain and sanitary replacement with new laterals to each property. Full road reconstruction and sidewalk replacement, including new catch basins.

Capital Levy:

TRANSFER FROM OPERATING

(\$525,600.00)

TOTAL Capital Levy

(\$525,600.00)

Costs:

OUTSIDE CONTRACTS

\$525,600.00

TOTAL Costs

\$525,600.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2023-303 Infrastructure Renewals 2 (Wastewater) Phase 2 of 2

ACCOUNT NUMBER: 10-330-24745

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: 2023-303 Infrastructure Renewals 3

Full sanitary sewer and watermain replacement, full road reconstruction and sidewalk replacements, including CB replacements.

Maple Street from Denistoun Street to Frazer Street & Bald Street from Denistoun Street to Frazer Street

New ☐

Enhancement ☐

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$124,200.00)

TOTAL Capital Levy (\$124,200.00)

Capital Levy Funding:

DEBENTURE PROCEEDS (\$528,300.00)

TOTAL Capital Levy Funding (\$528,300.00)

Costs:

OUTSIDE CONTRACTS \$652,500.00

TOTAL Costs \$652,500.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: CSO & Sewer System Flow Level Monitoring (Mandatory)

ACCOUNT NUMBER: 10-330-24702

NEED:

☐

Health and Safety

☒

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☒

Replacement

☐

Project Description: CSO & Sewer System Flow Level Monitoring is required for the following reasons:

1A) Mandatory flow monitoring and reporting of combined sewer overflows as required by the MECP (Ministry of Environment, Conservation and Parks) for the Hagar Area (Hagar McAlpine, Hagar Wallace, Hagar Camrose). These overflows are required to alleviate localized basement and monitoring required indefinitely until the overflow are able to be removed.

1B) Flow monitoring of the Combined Sewer Overflows in the Lincoln & Coventry area are mandated by the MECP. Three combined sewer overflows exist with one located at the intersection of Lincoln Street and Coventry; the next 150 meters to the east of 317 Lincoln Street, and the third at the intersection of Coventry and Simpson. These overflows exist to alleviate basement flooding in the local area during periods of high intensity rainfall. The continued flow monitoring in this area will also assist with creating an action for removing the overflows by 2022 as prescribed by the MECP

1C) Flow monitoring and volumetric reporting of combined sewer overflows located at various locations within the City (17). The volumes are determined through flow monitoring levels, rainfall data, and sewer modelling. Reports are submitted to the Region of Niagara and Environment Canada.

2) Flow monitoring of sanitary sewer is necessary in order to determine volume and location of inflow and infiltration (I/I) into the sanitary sewer system. High I/I rates result in increased treatment costs of sanitary sewer effluent at the Regional wastewater treatment plant. Flow monitoring programs have been successful in determining locations of I/I and ultimately result in capital improvement projects that reduce and eliminate both I/I and CSO locations

3) Flow monitoring is required in areas where future development is expected to happen, the information collected is used to conducted infrastructure capacity reviews/reports.

(Study)

Capital Levy:

TRANSFER FROM OPERATING

(\$55,000.00)

TOTAL Capital Levy

(\$55,000.00)

Capital Levy Funding:

DEVELOPMENT CHARGES

(\$100,000.00)

COST SHARING

(\$145,000.00)

TOTAL Capital Levy Funding

(\$245,000.00)

Costs:

OUTSIDE CONTRACTS

\$300,000.00

TOTAL Costs

\$300,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Sanitary Sewer Model Update

ACCOUNT NUMBER: 10-330-24722

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: ENG2024-007 - Sanitary Sewer Model Update

Annual updates to model required to reflect system revisions/additions/etc. made in the previous year.

New ☐

Enhancement ☒

Replacement ☐

Capital Levy Funding:

DEVELOPMENT CHARGES (\$25,000.00)

TOTAL Capital Levy Funding (\$25,000.00)

Costs:

OUTSIDE CONTRACTS \$25,000.00

TOTAL Costs \$25,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Matthew Main

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Pre-Approved 2024 Fleet Capital Replacements

ACCOUNT NUMBER: 10-910-24305

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☐ **Department Initiative**
- ☐ **Council Initiative**

Project Description: ENG2023-23- Public Works Fleet Addition & Replacement - July 18 2023._Triaxle Truck (Replacement- Unit#459-0)

New ☒

Enhancement ☐

Replacement ☐

Capital Levy Funding:

RES FUND: WATER/WASTEWATER RESERVE (\$419,000.00)

TOTAL Capital Levy Funding (\$419,000.00)

Costs:

CAPITAL EQUIP & VEHICLES \$419,000.00

TOTAL Costs \$419,000.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: James Sticca

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: River-Down Industrial Subdivision - New Road (Water)

ACCOUNT NUMBER: 10-910-24155

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

Project Description: New road with urbanized cross section, new storm and sanitary sewers, and new watermain.

New ☒

Enhancement ☐

Replacement ☐

Capital Levy Funding:

RES FUND - ECONOMICAL DEVELOP (\$576,600.00)

TOTAL Capital Levy Funding (\$576,600.00)

Costs:

OUTSIDE CONTRACTS \$576,600.00

TOTAL Costs \$576,600.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): 1-15-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-15-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2024 Road Reconstruction 1 (Water)

ACCOUNT NUMBER: 10-910-24171

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Laughlin Place Reconstruction from Linwood Place to the West Limit - Full road reconstruction with 1 sanitary sewer spot repair and catch basin replacements.
Sauer Road Reconstruction and Improvements from Iva Street to East Limit - Full road reconstruction with new curb and gutter, new catch basins and sidewalk replacement (one side only). Watermain replacement from Hildred Street and Bradley Avenue. Plus 3 storm sewer spot repairs.
Martha Court Reconstruction from Donna Marie Drive to Leonard Avenue - Full road reconstruction with sidewalk replacement/extension (one side only) and catch basin replacements.
Surrey Place Reconstruction from Bridlewood Drive to East limit - Full road reconstruction with sidewalk replacement and new storm sewer as required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$79,100.00)

TOTAL Capital Levy (\$79,100.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$100,000.00)

TOTAL Capital Levy Funding (\$100,000.00)

Costs:

OUTSIDE CONTRACTS \$179,100.00

TOTAL Costs \$179,100.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: West Main Area Phase II Construction (Water)

ACCOUNT NUMBER: 10-910-24165

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: West Main Street Sanitary Sewer Replacement, Watermain Replacement and Road Reconstruction
Denistoun Street Sewer Replacement, Watermain Replacement and Road Reconstruction
Cost Share with Region will be required.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$369,900.00)

TOTAL Capital Levy (\$369,900.00)

Capital Levy Funding:

DEBENTURE PROCEEDS (\$707,100.00)

TOTAL Capital Levy Funding (\$707,100.00)

Costs:

OUTSIDE CONTRACTS \$1,077,000.00

TOTAL Costs \$1,077,000.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: First Street Infrastructure Renewals (Water)

ACCOUNT NUMBER: 10-910-24749

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: First Street Infrastructure Renewals - Plymouth Street to Dover Street

Full watermain and sanitary replacement with new laterals to each property. Full road reconstruction and sidewalk replacement, including new catch basins.

Capital Levy:

TRANSFER FROM OPERATING

(\$348,700.00)

TOTAL Capital Levy

(\$348,700.00)

Costs:

OUTSIDE CONTRACTS

\$348,700.00

TOTAL Costs

\$348,700.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Kingsway Watermain Upgrade (Kingsway Subdivision)

ACCOUNT NUMBER: 10-910-24771

NEED:

- ☒ **Health and Safety**
- ☐ **Mandated Programs**
- ☒ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

Project Description: Development cost share (90% City, 10% Developer).
Watermain and water service replacements with trench repair.

New ☐

Enhancement ☒

Replacement ☒

Capital Levy:

TRANSFER FROM OPERATING (\$855,300.00)

TOTAL Capital Levy (\$855,300.00)

Capital Levy Funding:

DEVELOPMENT CHARGES (\$82,500.00)

TOTAL Capital Levy Funding (\$82,500.00)

Costs:

OUTSIDE CONTRACTS \$937,800.00

TOTAL Costs \$937,800.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: 2023-303 Infrastructure Renewals 2 (Water) Phase 2 of 2

ACCOUNT NUMBER: 10-910-24745

NEED:

☐

Health and Safety

☐

Mandated Programs

☐

Growth Related

☒

Department Initiative

☐

Council Initiative

New

☐

Enhancement

☐

Replacement

☒

Project Description: 2023-303 Infrastructure Renewals 3

Full sanitary sewer and watermain replacement, full road reconstruction and sidewalk replacements, including CB replacements.

Maple Street from Denistoun Street to Frazer Street & Bald Street from Denistoun Street to Frazer Street

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$429,550.00)

TOTAL Capital Levy Funding

(\$429,550.00)

Costs:

OUTSIDE CONTRACTS

\$429,550.00

TOTAL Costs

\$429,550.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Water Model Updates

ACCOUNT NUMBER: 10-910-24755

NEED:

- ☐ Health and Safety
- ☐ Mandated Programs
- ☒ Growth Related
- ☒ Department Initiative
- ☐ Council Initiative

New ☐

Enhancement ☒

Replacement ☐

Project Description: ENG2023-006 - Water Model Update

Annual updates to model required to reflect system revisions/additions/etc. made in the previous year.

Capital Levy Funding:

DEVELOPMENT CHARGES (\$25,000.00)

TOTAL Capital Levy Funding (\$25,000.00)

Costs:

OUTSIDE CONTRACTS \$25,000.00

TOTAL Costs \$25,000.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): 1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYY): 12-31-2024 12:00:00 AM

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2024 CAPITAL BUDGET PROJECT SUBMISSIONS

PROJECT NAME: Water Meter Replacements- Phase 1

ACCOUNT NUMBER: 10-910-24751

NEED:

- ☐ **Health and Safety**
- ☐ **Mandated Programs**
- ☐ **Growth Related**
- ☒ **Department Initiative**
- ☐ **Council Initiative**

New

☐

Enhancement

☒

Replacement

☒

Project Description: Currently the Public Works Division is replacing \$400,000 worth of water meters annually, the volume of meters being replaced declines annually as projects cost increase.

As water meters age they become less accurate, especially at lower flow rates. Water uses that would be considered lower flow rates could include uses such as running toilet, leaky faucet, leaky hose bibs or turning on a faucet partially.

Without accurate water meters unbilled consumption is spread amongst all rate payers, an accurate water meter plays an important role in ensuring all users pay for their consumption.

At the present water meter project budget, it will take an additional 12 years (using 2023 pricing) to change the original meters that were installed during the first universal metering project.

With a faster transition to all radio frequency water meters Staff will be given the opportunity to increase customer service by shortening billing periods and creating an online portal for users. Both the shorter billing period and the online portal put consumption information in the hands of the rate payer, improving their ability to track usage and monitor consumption.

Capital Levy:

TRANSFER FROM OPERATING

(\$200,000.00)

TOTAL Capital Levy

(\$200,000.00)

Capital Levy Funding:

DEBENTURE PROCEEDS

(\$983,000.00)

TOTAL Capital Levy Funding

(\$983,000.00)

Costs:

OUTSIDE CONTRACTS

\$1,183,000.00

TOTAL Costs

\$1,183,000.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY):

1-1-2024 12:00:00 AM

COMPLETION DATE (MM/YYYYYY):

12-31-2024 12:00:00 AM

PREPARED BY: James Sticca

APPROVED BY: Sherri-Marie Millar

City of Welland- 2024 Rate Supported Capital Budget & 9 Year Forecast - DRAFT

AS AT OCTOBER 30, 2023											2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Expenditure																				
330 - WASTEWATER																				
10-330-24155 - River-Down Industrial Subdivision - New Road (Wastewater)											589,400	-	-	-	-	-	-	-	-	-
10-330-24165 - West Main Area Phase II Construction (Wastewater)											1,716,000	-	-	-	-	-	-	-	-	-
10-330-24168 - 2024 Road Reconstruction 2 (Wastewater)											7,000	-	-	-	-	-	-	-	-	-
10-330-24169 - 2024 Road Resurfacing (Wastewater)											6,000	-	-	-	-	-	-	-	-	-
10-330-24171 - 2024 Road Reconstruction 1 (Wastewater)											7,000	-	-	-	-	-	-	-	-	-
10-330-24351 - Consolidated Linear Infrastructure Requirements (Wastewater)											225,000	-	-	-	-	-	-	-	-	-
10-330-24702 - CSO & Sewer System Flow Level Monitoring (Mandatory)											300,000	-	-	-	-	-	-	-	-	-
10-330-24703 - Plymouth Area Street I/I Investigation and Reduction											75,000	-	-	-	-	-	-	-	-	-
10-330-24706 - Sanitary Sewer Spot Repairs (Wastewater)											485,700	-	-	-	-	-	-	-	-	-
10-330-24707 - Sanitary Sewer Lining											500,000	-	-	-	-	-	-	-	-	-
10-330-24722 - Sanitary Sewer Model Update											25,000	-	-	-	-	-	-	-	-	-
10-330-24730 - CCTV Program (Wastewater)											250,000	-	-	-	-	-	-	-	-	-
10-330-24745 - 2023-303 Infrastructure Renewals 2 (Wastewater) Phase 2 of 2											652,500	-	-	-	-	-	-	-	-	-
10-330-24749 - First Street Infrastructure Renewals (Wastewater)											525,600	-	-	-	-	-	-	-	-	-
10-330-24751 - Water Meter Replacements - Phase 1											1,183,000	-	-	-	-	-	-	-	-	-
10-330-25156 - Elizabeth Street Infrastructure Renewals (Wastewater)											-	303,500	-	-	-	-	-	-	-	-
10-330-25302 - Fleet Replacements Sanitary Eng											-	86,000	-	-	-	-	-	-	-	-
10-330-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Wastewater)											-	134,685	-	-	-	-	-	-	-	-
10-330-25702 - CSO & Sewer System Flow Level Monitoring (Mandatory)											-	300,000	-	-	-	-	-	-	-	-
10-330-25707 - Sanitary Sewer Lining											-	500,000	-	-	-	-	-	-	-	-
10-330-25709 - Niagara Street Infrastructure Renewals Construction (Wastewater)											-	180,455	-	-	-	-	-	-	-	-
10-330-25712 - PPCP Update											-	200,000	-	-	-	-	-	-	-	-
10-330-25722 - Sanitary Sewer Model Update											-	25,000	-	-	-	-	-	-	-	-
10-330-25730 - CCTV Program (Wastewater)											-	250,000	-	-	-	-	-	-	-	-
10-330-25741 - Lyons Avenue Infrastructure Renewals Construction (Wastewater)											-	1,366,200	-	-	-	-	-	-	-	-
10-330-25744 - Broadway Area Infrastructure Renewals Phase II Construction (Wastewater)											-	1,282,140	-	-	-	-	-	-	-	-
10-330-25748 - First & Second Street Infrastructure Renewals (Wastewater) - Year 1 of 2											-	1,102,480	-	-	-	-	-	-	-	-
10-330-26302 - Fleet Replacements Sanitary Eng											-	-	437,000	-	-	-	-	-	-	-
10-330-26701 - Ontario Road Trunk Sanitary Sewer Phase I Part 1 of 2 (Wastewater)											-	-	5,425,650	-	-	-	-	-	-	-
10-330-26702 - CSO & Sewer System Flow Level Monitoring (Mandatory)											-	-	300,000	-	-	-	-	-	-	-
10-330-26722 - Sanitary Sewer Model Update											-	-	25,000	-	-	-	-	-	-	-
10-330-26730 - CCTV Program (Wastewater)											-	-	250,000	-	-	-	-	-	-	-
10-330-26744 - Broadway Area Infrastructure Renewals Phase III (Wastewater)											-	-	1,841,085	-	-	-	-	-	-	-
10-330-26748 - First & Second Street Infrastructure Renewals (Wastewater) - Year 2 of 2											-	-	1,102,480	-	-	-	-	-	-	-
10-330-26751 - Water Meter Replacements											-	-	200,000	-	-	-	-	-	-	-
10-330-27302 - Fleet Replacements Sanitary Eng											-	-	330,000	-	-	-	-	-	-	-
10-330-27701 - Ontario Road Trunk Sanitary Sewer Phase I Part 2 of 2 (Wastewater)											-	-	5,425,650	-	-	-	-	-	-	-
10-330-27702 - CSO & Sewer System Flow Level Monitoring (Mandatory)											-	-	300,000	-	-	-	-	-	-	-
10-330-27707 - Sanitary Sewer Lining (and Spot Repairs)											-	-	1,000,000	-	-	-	-	-	-	-
10-330-27708 - PPCP Recommendations											-	-	1,500,000	-	-	-	-	-	-	-
10-330-27722 - Sanitary Sewer Model Update											-	-	25,000	-	-	-	-	-	-	-
10-330-27730 - CCTV Program (Wastewater)											-	-	250,000	-	-	-	-	-	-	-
10-330-27751 - Water Meter Replacements											-	-	200,000	-	-	-	-	-	-	-
10-330-27799 - 2027 Infrastructure Renewals											-	-	1,500,000	-	-	-	-	-	-	-
10-330-28150 - Asset Management Plan Update											-	-	-	-	10,000	-	-	-	-	-
10-330-28161 - Quaker Road Urbanization Phase 2 (Wastewater)											-	-	-	-	500,000	-	-	-	-	-
10-330-28172 - Brown Road Reconstruction (Wastewater)											-	-	-	-	1,300,000	-	-	-	-	-
10-330-28302 - Fleet Replacements Sanitary Eng											-	-	-	-	728,000	-	-	-	-	-
10-330-28356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Wastewater)											-	-	-	-	2,405,550	-	-	-	-	-

2024 Water/Wastewater
Capital Budget and 9 Year Forecast

City of Welland- 2024 Rate Supported Capital Budget & 9 Year Forecast - DRAFT

AS AT OCTOBER 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-330-28701 - Ontario Road Trunk Sanitary Sewer Phase II - Design	-	-	-	-	160,000	-	-	-	-	-
10-330-28702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	300,000	-	-	-	-	-
10-330-28722 - Sanitary Sewer Model Update	-	-	-	-	25,000	-	-	-	-	-
10-330-28730 - CCTV Program (Wastewater)	-	-	-	-	250,000	-	-	-	-	-
10-330-28751 - Water Meter Replacements	-	-	-	-	200,000	-	-	-	-	-
10-330-28799 - 2028 Infrastructure Renewals	-	-	-	-	1,500,000	-	-	-	-	-
10-330-29302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	95,000	-	-	-	-
10-330-29701 - Ontario Road Trunk Sanitary Sewer Phase II (Wastewater)	-	-	-	-	2,727,400	-	-	-	-	-
10-330-29702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	300,000	-	-	-	-
10-330-29722 - Sanitary Sewer Model Update	-	-	-	-	-	25,000	-	-	-	-
10-330-29730 - CCTV Program (Wastewater)	-	-	-	-	-	250,000	-	-	-	-
10-330-29744 - Broadway Area Infrastructure Renewals Phase IV (Wastewater)	-	-	-	-	-	1,022,895	-	-	-	-
10-330-29751 - Water Meter Replacements	-	-	-	-	-	200,000	-	-	-	-
10-330-29796 - Rice Road Watermain Upgrade and New Sanitary Sewer (Wastewater)	-	-	-	-	-	700,000	-	-	-	-
10-330-29798 - Buchner Road Road Improvements and Infrastructure Extensions (Wastewater)	-	-	-	-	-	900,000	-	-	-	-
10-330-29799 - 2029 Infrastructure Renewals (Wastewater)	-	-	-	-	-	1,500,000	-	-	-	-
10-330-30164 - Oxford Road Road Urbanization and Sanitary Crossing (Wastewater)	-	-	-	-	-	-	1,123,000	-	-	-
10-330-30302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	-	98,000	-	-	-
10-330-30356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Wastewater)	-	-	-	-	-	-	2,334,500	-	-	-
10-330-30702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	-	300,000	-	-	-
10-330-30703 - PPCP Recommendations Follow up	-	-	-	-	-	-	625,000	-	-	-
10-330-30707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Wastewater)	-	-	-	-	-	-	1,000,000	-	-	-
10-330-30712 - PPCP Update	-	-	-	-	-	-	200,000	-	-	-
10-330-30722 - Sanitary Sewer Model Update	-	-	-	-	-	-	25,000	-	-	-
10-330-30730 - CCTV Program (Wastewater)	-	-	-	-	-	-	250,000	-	-	-
10-330-30751 - Water Meter Replacements	-	-	-	-	-	-	200,000	-	-	-
10-330-31302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	-	-	147,000	-	-
10-330-31701 - Ontario Road Trunk Sanitary Sewer Phase III (Wastewater)	-	-	-	-	-	-	-	2,465,000	-	-
10-330-31702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	-	-	300,000	-	-
10-330-31703 - PPCP Recommendations Follow up	-	-	-	-	-	-	-	2,750,000	-	-
10-330-31722 - Sanitary Sewer Model Update	-	-	-	-	-	-	-	25,000	-	-
10-330-31730 - CCTV Program (Wastewater)	-	-	-	-	-	-	-	250,000	-	-
10-330-31751 - Water Meter Replacements	-	-	-	-	-	-	-	200,000	-	-
10-330-31799 - 2031 Infrastructure Renewals (Wastewater)	-	-	-	-	-	-	-	500,000	-	-
10-330-32302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	-	-	-	82,000	-
10-330-32701 - Ontario Road Trunk Sanitary Sewer Phase IVa (Wastewater)	-	-	-	-	-	-	-	-	1,315,000	-
10-330-32702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	-	-	-	300,000	-
10-330-32703 - PPCP Recommendations Follow up	-	-	-	-	-	-	-	-	4,432,000	-
10-330-32722 - Sanitary Sewer Model Update	-	-	-	-	-	-	-	-	25,000	-
10-330-32730 - CCTV Program (Wastewater)	-	-	-	-	-	-	-	-	250,000	-
10-330-32751 - Water Meter Replacements	-	-	-	-	-	-	-	-	200,000	-
10-330-33302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	-	-	-	-	63,000
10-330-33701 - Ontario Road Trunk Sanitary Sewer Phase IVb (Wastewater)	-	-	-	-	-	-	-	-	-	3,350,000
10-330-33702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	-	-	-	-	300,000
10-330-33707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Wastewater)	-	-	-	-	-	-	-	-	-	1,000,000
10-330-33722 - Sanitary Sewer Model Update	-	-	-	-	-	-	-	-	-	25,000
10-330-33730 - CCTV Program (Wastewater)	-	-	-	-	-	-	-	-	-	250,000
10-330-33751 - Water Meter Replacements	-	-	-	-	-	-	-	-	-	200,000
10-330-33799 - 2033 Infrastructure Renewals (Wastewater)	-	-	-	-	-	-	-	-	-	2,000,000
Total 330 - WASTEWATER	6,547,200	5,730,460	9,581,215	10,530,650	7,378,550	7,720,295	6,155,500	6,637,000	6,604,000	7,188,000
	6,547,200	5,730,460	9,581,215	10,530,650	7,378,550	7,720,295	6,155,500	6,637,000	6,604,000	7,188,000

2024 Water/Wastewater
Capital Budget and 9 Year Forecast

City of Welland- 2024 Rate Supported Capital Budget & 9 Year Forecast - DRAFT

AS AT OCTOBER 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
910 - WATERWORKS										
10-910-24155 - River-Down Industrial Subdivision - New Road (Water)	576,600	-	-	-	-	-	-	-	-	-
10-910-24165 - West Main Area Phase II Construction (Water)	1,077,000	-	-	-	-	-	-	-	-	-
10-910-24171 - 2024 Road Reconstruction 1 (Water)	179,100	-	-	-	-	-	-	-	-	-
10-910-24305 - Pre-Approved 2024 Fleet Capital Replacements	419,000	-	-	-	-	-	-	-	-	-
10-910-24745 - 2023-303 Infrastructure Renewals 2 (Water) Phase 2 of 2	429,550	-	-	-	-	-	-	-	-	-
10-910-24749 - First Street Infrastructure Renewals (Water)	348,700	-	-	-	-	-	-	-	-	-
10-910-24751 - Water Meter Replacements- Phase 1	1,183,000	-	-	-	-	-	-	-	-	-
10-910-24755 - Water Model Updates	25,000	-	-	-	-	-	-	-	-	-
10-910-24771 - Kingsway Watermain Upgrade (Kingsway Subdivision)	937,800	-	-	-	-	-	-	-	-	-
10-910-25156 - Elizabeth Street Infrastructure Renewals (Water)	-	789,200	-	-	-	-	-	-	-	-
10-910-25301 - Fleet Replacements Water Eng	-	445,000	-	-	-	-	-	-	-	-
10-910-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Water)	-	47,780	-	-	-	-	-	-	-	-
10-910-25709 - Niagara Street Infrastructure Renewals Construction (Water)	-	127,500	-	-	-	-	-	-	-	-
10-910-25741 - Lyons Avenue Infrastructure Renewals Construction (Water)	-	1,327,400	-	-	-	-	-	-	-	-
10-910-25744 - Broadway Area Infrastructure Renewals Phase II Construction (Water)	-	765,000	-	-	-	-	-	-	-	-
10-910-25748 - First & Second Street Infrastructure Renewals (Water) - Year 1 of 2	-	586,300	-	-	-	-	-	-	-	-
10-910-25755 - Water Model Update/Calibration	-	25,000	-	-	-	-	-	-	-	-
10-910-26301 - Fleet Replacements Water Eng	-	-	640,000	-	-	-	-	-	-	-
10-910-26744 - Broadway Area Infrastructure Renewals Phase III (Water)	-	-	941,250	-	-	-	-	-	-	-
10-910-26748 - First & Second Street Infrastructure Renewals (Water) - Year 2 of 2	-	-	586,300	-	-	-	-	-	-	-
10-910-26751 - Water Meter Replacements	-	-	200,000	-	-	-	-	-	-	-
10-910-26799 - 2026 Infrastructure Renewals (Water)	-	-	2,500,000	-	-	-	-	-	-	-
10-910-27301 - Fleet Replacements Water Eng	-	-	-	231,000	-	-	-	-	-	-
10-910-27751 - Water Meter Replacements	-	-	-	200,000	-	-	-	-	-	-
10-910-27794 - Ridge Road Watermain Extension	-	-	-	2,500,000	-	-	-	-	-	-
10-910-27795 - St. Andrews Terrace Water Booster Pumping Station Pump Upgrades	-	-	-	100,000	-	-	-	-	-	-
10-910-27799 - 2027 Infrastructure Renewals (Water)	-	-	-	1,500,000	-	-	-	-	-	-
10-910-28150 - Asset Management Plan Update	-	-	-	-	10,000	-	-	-	-	-
10-910-28172 - Brown Road Reconstruction (Water)	-	-	-	-	1,100,000	-	-	-	-	-
10-910-28301 - Fleet Replacements Water Eng	-	-	-	-	300,000	-	-	-	-	-
10-910-28356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Water)	-	-	-	-	787,500	-	-	-	-	-
10-910-28751 - Water Meter Replacements	-	-	-	-	200,000	-	-	-	-	-
10-910-28755 - Water Model Update/Calibration	-	-	-	-	25,000	-	-	-	-	-
10-910-28799 - 2028 Infrastructure Renewals (Water)	-	-	-	-	1,500,000	-	-	-	-	-
10-910-29301 - Fleet Replacements Water Eng	-	-	-	-	-	99,000	-	-	-	-
10-910-29744 - Broadway Area Infrastructure Renewals Phase IV (Water)	-	-	-	-	-	444,750	-	-	-	-
10-910-29751 - Water Meter Replacements	-	-	-	-	-	200,000	-	-	-	-
10-910-29796 - Rice Road Watermain Upgrade and New Sanitary Sewer (Water)	-	-	-	-	-	400,000	-	-	-	-
10-910-29798 - Buchner Road Road Improvements and Infrastructure Extensions (Water)	-	-	-	-	-	650,000	-	-	-	-
10-910-29799 - 2029 Infrastructure Renewals (Water)	-	-	-	-	-	3,000,000	-	-	-	-
10-910-30164 - Oxford Road Road Urbanization and Sanitary Crossing (Water)	-	-	-	-	-	-	750,000	-	-	-
10-910-30301 - Fleet Replacements Water Eng	-	-	-	-	-	-	300,000	-	-	-
10-910-30356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Water)	-	-	-	-	-	-	945,000	-	-	-
10-910-30751 - Water Meter Replacements	-	-	-	-	-	-	200,000	-	-	-
10-910-30799 - 2030 Infrastructure Renewals (Water)	-	-	-	-	-	-	4,000,000	-	-	-
10-910-31162 - First Avenue Urbanization and New Watermain (Water)	-	-	-	-	-	-	-	500,000	-	-
10-910-31301 - Fleet Replacements Water Eng	-	-	-	-	-	-	-	382,000	-	-
10-910-31751 - Water Meter Replacements	-	-	-	-	-	-	-	200,000	-	-
10-910-31755 - Water Model Update/Calibration	-	-	-	-	-	-	-	25,000	-	-

City of Welland- 2024 Rate Supported Capital Budget & 9 Year Forecast - DRAFT

AS AT OCTOBER 30, 2023

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
10-910-31791 - South Pelham Road Watermain Replacement and Upsizing	-	-	-	-	-	-	-	1,300,000	-	-
10-910-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping (Water)	-	-	-	-	-	-	-	500,000	-	-
10-910-31797 - Ross Street Watermain and Road Urbanization (Water)	-	-	-	-	-	-	-	700,000	-	-
10-910-31799 - 2031 Infrastructure Renewals (Water)	-	-	-	-	-	-	-	3,000,000	-	-
10-910-32301 - Fleet Replacements Water Eng	-	-	-	-	-	-	-	-	165,000	-
10-910-32701 - Ontario Road Trunk Sanitary Sewer Phase IVa (Water)	-	-	-	-	-	-	-	-	325,000	-
10-910-32751 - Water Meter Replacements	-	-	-	-	-	-	-	-	200,000	-
10-910-32799 - 2032 Infrastructure Renewals (Water)	-	-	-	-	-	-	-	-	4,500,000	-
10-910-33301 - Fleet Replacements Water Eng	-	-	-	-	-	-	-	-	-	391,000
10-910-33701 - Ontario Road Trunk Sanitary Sewer Phase IVb (Water)	-	-	-	-	-	-	-	-	-	1,495,000
10-910-33751 - Water Meter Replacements	-	-	-	-	-	-	-	-	-	200,000
10-910-33799 - 2033 Infrastructure Renewals (Water)	-	-	-	-	-	-	-	-	-	4,000,000
Total 910 - WATERWORKS	5,175,750	4,113,180	4,867,550	4,531,000	3,922,500	4,793,750	6,195,000	6,607,000	5,190,000	6,086,000
Total WATERWORKS	5,175,750	4,113,180	4,867,550	4,531,000	3,922,500	4,793,750	6,195,000	6,607,000	5,190,000	6,086,000
Total Expenditure	11,722,950	9,843,640	14,448,765	15,061,650	11,301,050	12,514,045	12,350,500	13,244,000	11,794,000	13,274,000

CITY OF WELLAND
2024 and 9 YEAR RATE SUPPORTED CAPITAL BUDGET FORECAST
2024-2033

as at October 30, 2023

FUNDING SOURCES

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL
Capital Contribution from Rate Budget - Note 1	3,817,000	3,893,340	3,971,207	4,050,631	4,131,644	4,214,276	4,298,562	4,384,533	4,472,224	4,561,668	41,795,085
Debentures - Note 2	5,143,450	4,601,784	4,229,583	3,965,369	2,702,088	2,345,501	3,806,627	3,949,013	5,796,776	7,892,332	44,172,523
Reserves	1,585,000	-	-	-	298,098	-	800,951	-	-	-	2,684,049
Partnerships/Cost Sharing	332,500	420,000	1,609,379	1,609,379	193,000	145,000	545,000	145,000	145,000	445,000	5,589,258
Development Charges	845,000	874,642	2,468,336	3,266,011	2,950,000	4,718,308	2,165,560	4,765,454	1,440,000	375,000	23,868,311
Grants- Federal/Provincial	-	53,874	2,170,260	2,170,260	1,026,220	1,090,960	933,800	-	-	-	7,445,374
TOTAL	11,722,950	9,843,640	14,448,765	15,061,650	11,301,050	12,514,045	12,350,500	13,244,000	11,794,000	13,274,000	125,554,600

CAPITAL SPENDING

Waterworks	5,175,750	4,113,180	4,867,550	4,531,000	3,922,500	4,793,750	6,195,000	6,607,000	5,190,000	6,086,000	51,481,730
Wastewater	6,547,200	5,730,460	9,581,215	10,530,650	7,378,550	7,720,295	6,155,500	6,637,000	6,604,000	7,188,000	74,072,870
TOTAL	11,722,950	9,843,640	14,448,765	15,061,650	11,301,050	12,514,045	12,350,500	13,244,000	11,794,000	13,274,000	125,554,600
EXCESS/(UNFUNDED)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ASSUMPTIONS:

Note 1 - Water & Wastewater Budget increase by 2% per year.
Note 2 - Debentures are issued within the self imposed debt limit of 11%.

2024 Decision Units-Rate Supported

As of October 30, 2023		
		<u>Amount</u>
	<u>Decision Units Rate Supported Budget</u>	
1	To increase the City's Rate Supported Self Imposed Debt Limit from 11% to 12%, commencing in budget year 2025. (P&I payments)	\$277,367
	Capital Project to be funded by the Debt Limit Increase	
	Phase 2 - Water Meter Replacement Program	\$ 2,366,000.00
		<u>\$277,367</u>



The Corporation of the City of Welland

Decision Unit Support Sheet

Decision Unit:

To increase the City's Rate Supported Self-Imposed Debt limit from 11% to 12% commencing in Budget year 2025.

Department:

Finance/Engineering

Cost:

\$277,367 (P&I Pymts)

Budget Year:

2025

Decision Unit Description/Rationale:

To fund Phase 2 – Water Meter Replacement Program for 2025.

Financial Implication:

Separate support sheet attached.



The Corporation of the City of Welland
Decision Unit Support Sheet

Decision Unit: Phase 2 – Water Meter Replacement Program 2025	Department: Infrastructure Services – Public Works
Cost: \$2,366,000 (50% water, 50% wastewater)	Budget Year: 2025

Decision Unit Description/Rationale:

Currently the Public Works Division is replacing \$400,000 worth of water meters annually, the volume of meters being replaced declines annually as projects cost increase.

As water meters age they become less accurate, especially at lower flow rates. Water uses that would be considered lower flow rates could include uses such as running toilet, leaky faucet, leaky hose bibs or turning on a faucet partially.

Without accurate water meters unbilled consumption is spread amongst all rate payers, an accurate water meter plays an important role in ensuring all users pay for their consumption.

At the present water meter project budget, it will take an additional 12 years (using 2023 pricing) to change the original meters that were installed during the first universal metering project.

With a faster transition to all radio frequency water meters Staff will be given the opportunity to increase customer service by shortening billing periods and creating an online portal for users. Both the shorter billing period and the online portal put consumption information in the hands of the rate payer, improving their ability to track usage and monitor consumption.

Financial Implication:

Water Meters \$2,366,000 split between water and wastewater

The true financial impact to each rate payer of declining water meter accuracy over the next 12 years cannot be calculated.

According to Stats Canada the average Canadian uses 9 cubic meters of water per month, a household of 4 would use 36 cubic meters monthly.

If we assume 2.5 people per home using 23 cubic meters a month and a modest meter accuracy of 97%, that will result in 8.28 cubic meters of consumed unbilled water per metered account annually.

There are approximately 10,000 water meters that would be replaced as part of this project.

10,000 meters x (8.28 m³ x \$5.15 m³)

10,000 meters x \$42.64 (consumed unbilled water per meter annually)

Potential recovery of \$426,420 annually

To complete Phase 2-2025 Water Meter Replacement Program, staff is seeking pre-approval to increase the City's Rate Self-Imposed Debt limit from 11% to 13%.

SPECIAL
LEGAL DIVISION

REPORT LEG-2023-02
November 6, 2023

**SUBJECT: LEG-2023-02 ANNUAL REVIEW OF FEES AND CHARGES FOR
VARIOUS SERVICES AND USE OF MUNICIPAL FACILITIES &
AMENDMENT TO BY-LAW 2006-193**

AUTHOR: CAITLIN F. WOODSFORD, CITY SOLICITOR

APPROVING: ROB AXIAK, CHIEF ADMINISTRATIVE OFFICER

RECOMMENDATION:

THAT THE COUNCIL OF THE CITY OF WELLAND approves the fees and charges set out in Appendix I; and further

THAT Welland City Council directs the City Clerk to prepare an amendment to By-law 2006-193 to reflect the rates for year 2024 or such other date as set out in Appendix I.

BACKGROUND:

By-law 2006-193 was enacted by Council on December 12, 2006, and subsequently amended from time to time, being a by-law to establish and regulate fees and charges for various services or activities provided by the municipality and use of municipal facilities.

DISCUSSION:

Fees and charges are based on the costs of providing the services. They are inclusive of labour, supplies, overhead costs and operational costs. These fees and charges are recognized as revenue to the municipality. Most updates are done on an annual basis, effective January 1st for the ensuing year. The proposed charges coincide with the rates charged by area municipalities and inflation.

Appendix I sets out proposed 2024 User Fees for all Divisions.

DIVISIONAL UPDATES:

LEGAL DIVISION

The Legal Division is recommending fees remain the same for 2024.

FINANCE DIVISION

The Finance Division is recommending fees remain the same for 2024.

INFRASTRUCTURE SERVICES

The following updates have been recommended by Infrastructure Services for 2024:

- Requests for written information: increased by 4% as per August CPI.
- Tender Fees: no longer charged, fee removed.
- Construction Inspection: new fee for construction inspection when entering a servicing agreement.
- Engineering Model Review: fees increased for full cost recovery of consultant fees (sanitary sewer, storm sewer, watermain).
- Municipal Consent Permit: fee increase, and permit length defined.
- Environmental Compliance Approvals: no longer charged, fees removed.
- Water Meter Purchase/Installation: increase in fee and removal of 2 specific water meter types.
- Water Meter Purchase/Installation: update description of fee to include Meters greater than 2" will be charged at cost plus labour.

PARKS & FACILITIES

The following updates have been recommended by Parks & Facilities for 2024:

- Fees set by BAO: no change.
- All other fees: increased by 4% as per August CPI.

PLANNING & DEVELOPMENT

The following updates have been recommended by Planning & Development for 2024:

- All fees increased by 4% as per August CPI.

BUILDING

The following updates have been recommended by Building for 2024:

- All fees increased by 4% as per August CPI.

TRAFFIC, PARKING, & BY-LAW

The Traffic, Parking, & By-law Division is recommending fees remain the same for 2024.

FIRE DEPARTMENT

The Fire Department is recommending fees remain the same for 2024.

COMMUNITY SERVICES

The following updates have been recommended by Community Services for 2024:

- Interest on Overdue Accounts: new fee to charge 1.25% per month for outstanding balances on overdue rentals.
- Welland Community Centre- Private Commercial – Piano per hour- not charged, fee removed.
- Market Square- Zone B Table Fees- fee removed, consolidated under Zone A.
- Market Square- Zone E Table Fees- fee removed, consolidated under Zone A.
- Welland Arenas-Arena Birthday Party package/per hour- fee removed, no longer offered.
- All other fees increased by 2%, per the cost-of-living increase.

FINANCIAL:

Fees and charges for various municipal services and/or activities provided by the municipality and use of municipal facilities are recovered as costs and processed as revenue for the municipality.

OTHER DEPARTMENT IMPLICATIONS:

The fees and charges proposed herein were established through a combined effort of administrative staff and management in all departments. The rates will affect the departments set out in Appendix I.

CONCLUSION:

It is recommended that the fees and charges set out in this report be authorized by Council and that By-law 2006-193 be amended to reflect the new rates effective January 1, 2024, or such other date as may otherwise be indicated in Appendix I.

ATTACHMENT:

Appendix I Proposed 2024 Fees and Charges for all Divisions

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
Clerks	20-120-00000				
Licences And Permits	340020	Lottery Administration	Incl. Hst	\$25.00	\$25.00
		Lottery Licence – 3% Of Actual Prize Value (Min. \$15.00)			
		Bingo Hall Criteria	Incl.hst	\$500.00	\$500.00
		Operating Teletheatre Betting Licence (Otb)	Incl.hst	\$75.00	\$75.00
	340030	Marriage Licence	Incl.hst	\$130.00	\$130.00
	320230	Marriage Rehearsal	Incl.hst	\$50.00	\$50.00
	320230	City Hall Room Rental For Marriages	Incl.hst	\$75.00	\$75.00
		Admin Fee For Civil Marriages By City Clerk Or Designate	Incl.hst	\$100.00	\$100.00
		Marriage Ceremony By Clerk During Business Hours	Incl.hst	\$150.00	\$150.00
		Marriage Ceremony By Clerk Off Site	Incl.hst	\$200.00	\$200.00
		Witness For Marriage Ceremonies (City–Staff Witness/Fee Per Witness)	Incl.hst	\$25.00	\$25.00
Rental		Gazebo	Incl.hst	\$75.00	\$75.00
	320290	Provincial Burial Permits	Incl.hst	\$25.00	\$25.00
	320320	Certified Copies	Incl. Hst	\$15.00	\$15.00
	320310	Photocopying Per Sheet		\$0.25	\$0.25
Municipal Freedom Of	320310	Application Fee		\$5.00	\$5.00
Information And		Photocopies – Per Sheet		\$0.20	\$0.20
Protection Of Privacy		Usb, Cd Or Digital Record (Pdf)		\$10.00	\$10.00
Act		Manual Search – Each 15 Minutes		\$7.50	\$7.50
		Preparing A Record For Disclosure – Each 15 Minutes		\$7.50	\$7.50
		Developing A Computer Program – Each 15 Minutes		\$15.00	\$15.00
Commissioner	320320	Commissioner’s Fee			
		– If Application Completed	Incl. Hst	\$15.00	\$15.00
		– If Application Not Completed	Incl. Hst	\$20.00	\$20.00
	320320	Municipal Clearance Application	Incl. Hst	\$15.00	\$15.00
	320310	Copy Of Street Index			
		– Printed Copy For City	Incl. Hst	\$5.00	\$5.00
		– Printed Copy For Individual Ward	Incl. Hst	\$2.50	\$2.50
		Usb, Cd Or Digital Record (Pdf)	Incl. Hst	\$15.00	\$15.00
Maps	320460	Ward Maps			
		– City Colour (Approximately 3’ X 4’)	Incl. Hst	\$20.00	\$20.00
		– City Colour (11” X17”)	Incl. Hst	\$15.00	\$15.00
		– City Colour (8.5” X 11”)	Incl. Hst	\$7.50	\$7.50
		– City Photocopy (8.5”X 11”) Black & White	Incl. Hst	\$2.50	\$2.50
		– Ward Colour (11” X 17”)	Incl. Hst	\$15.00	\$15.00
		– Ward Colour (8.5”X 11”)	Incl. Hst	\$7.50	\$7.50
		– Ward Photocopy (8.5”X 11”) Black & White	Incl. Hst	\$2.50	\$2.50
Other	320460	City Pins	Incl. Hst	\$2.00	\$2.00
		City Pens	Incl. Hst	\$3.00	\$3.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
		Flags – City Of Welland	Incl. Hst	\$50.80	\$50.80
Legal	20-140-00000				
	320360	Agreement (Lease/Encroachment)	Incl. Hst	\$367.50	\$367.50
		Renewal Agreement/Amending Agreement/Assumption Agreement/Cip Agreement/Misc. Agree- ments	Incl. Hst	\$199.50	\$199.50
		Easement/Release Of Easement/Release Of Site Plan Agreement/Application General	Incl. Hst	\$168.00	\$168.00
	320360	Inhibiting Order (For New Plan Of Subdivision Includes Deletion Upon Compliance)*	Incl. Hst	\$367.50	\$367.50
		Note: Fees For The Legal Division Include Land Registration, If Applicable			
Finance	20-130-00000				
	330020	Returned Payment Fee		\$40.00	\$40.00
	320340	Tax Registration		Actual Fees Charged Plus 25%	Actual Fees Charged Plus 25%
		– After Final Notice		Actual Fees Charged Plus 25%	Actual Fees Charged Plus 25%
		– Sale By Tender/ Auction		\$2,200.00	\$2,200.00
	320460	Tender Package – Online Download Free, Paper Copy Must Pay		\$25.00	\$25.00
		– Preparation Of Extension Agreement		\$500.00	\$500.00
	320350	Tax Certificates		\$60.00	\$60.00
		Water Certificates		\$60.00	\$60.00
		Combined Tax & Water Certificate		\$100.00	\$100.00
	320351	Ownership Changes (Tax)		\$35.00	\$35.00
		New Roll Number		\$35.00	\$35.00
	320460	Tax/Water Bill Reprint		\$10.00	\$10.00
		Refund Credit Balances – First Occurance Free		\$25.00	\$25.00
		Transfer Incorrect Payments – 1st Transfer Free Then Fee Applies		\$25.00	\$25.00
		Mortgage Co. – Fee On Listing Interim & Final		\$5.00	\$5.00
		Statement Of Account		\$20.00	\$20.00
	320470	New Water Accounts		\$35.00	\$35.00
	320460	Tax/ Water Payment Confirmation Letter		\$25.00	\$25.00
	320870	Taxes– Additions To The Roll		\$50.00	\$50.00
	320880	Verbal Confirmations– Tax & Water		\$35.00	\$35.00
	320470	Water Meter Test Fee (Refundable If Found That Initial Read Was Incorrect)		\$150.00	\$150.00
		– Fee Is Applicable To Residential Homeowners After Receipt Of Two Metered Water Billings			
	320470	Special Meter Reads		\$50.00	\$50.00
	330060	– Interest Charges On Overdue General Accounts Receivables Remaining Unpaid For More Than 30 Days From The Date Of The Invoice		1.25% Per Month	1.25% Per Month
Infrastructure Services	20-310-00000	Request For Written Limited Information Letter/Business/License		\$179.00	\$187.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
Engineering	320810	- Plus \$120.00/Hr For Every Hr. Of City Staff Time		\$115.00	\$120.00
	20-310-00000				
	320380	Tender Fees			
		Fees Charged To Developers' Lands, And Are Due Prior To Registering 'Subdivision Agreements'			
	20-000-00000	1) A Fee Based On The Actual Cost Of All The Works (Except Hydro Electrical Installations) For Examination, Recommendation And Final Approval Of Plans & Specifications Carried Out By The City As Follows:			
	290720	Cost Of Works		%Fee	%Fee
		Less Than \$100,000		4.00%	4.00%
		\$100,000 - 500,000		3.50%	3.50%
		More Than 500,000		3.00%	3.00%
	20-000-00000	2) A Fee For Construction Inspection (To Be Furnished By Infrastructure Services Of The City), As Follows:			
	290720	Fee Is 3% Of Estimated Cost Of All The Works (Except Hydro Electrical Installations)		3.00%	3.00%
	20-000-00000	3) Service Charges/Fees:			
		Fees Charged To Developers' Lands, And Are Due Prior To Registering The 'Site Plan Control Agreement' Or Site Plan Exemption			
		A) A Fee Based On The Cost Estimate Of Proposed Works Provided By The Engineering Consultant For The Developer Covering All Proposed Works In Relation To The Site Plan Control Agreement/ Exemption For Examination, Recommendation And Final Approval Of The Plans & Specifications And For Any Casual Inspection Deemed Necessary And Carried Out By The City As Follows:			
	290720	Fee Is 1.40% Of Estimated Costs Of All The Works As Submitted For Construction.		1.40%	1.40%
	20-000-00000	A Fee For Construction Inspection (To Be Furnished By Infrastructure Services Of The City) When Entering Into A Servicing Agreement.			
	290720	Fee Is 4% Of Estimated Cost Of All The Works (Except Hydro Electrical Installations)			4.00%
Road Occupancy Permits – Site Servicing	20-310-00000				
	320810	Sanitary Lateral		\$350.00	\$350.00
	320810	Sanitary Sewer And Lateral		\$650.00	\$650.00
	320810	Sanitary Sewer Or Lateral – Decommissioning		\$350.00	\$350.00
	320810	Storm Lateral/Lead		\$350.00	\$350.00
	320810	Storm Sewer And Lateral/Lead		\$650.00	\$650.00
	320810	Storm Sewer Or Lateral – Decommissioning		\$350.00	\$350.00
	320810	Water Service (50mm Dia. Or Less)		\$350.00	\$350.00
	320810	Watermain Or Water Service (Greater Than 50mm Dia.)		\$650.00	\$650.00
	320810	Watermain Or Water Service – Decommissioning		\$350.00	\$350.00
	320810	Daylighting, Etc.		\$350.00	\$350.00
Engineering Model Review	20-310-00000	Per Letter Report And Model Review			
	320810	Sanitary Sewer (Under 300 Units)	+Hst	\$1,500.00	\$2,500.00
	320810	Sanitary Sewer (300 Units And Over)	+Hst	\$3,000.00	\$5,000.00
	320810	Storm Sewer (Under 300 Units)	+Hst	\$1,500.00	\$2,500.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320810	Storm Sewer (300 Units And Over)	+Hst	\$3,000.00	\$5,000.00
	320810	Watermain (Under 300 Units)	+Hst	\$1,500.00	\$2,500.00
	320810	Watermain (300 Units And Over)	+Hst	\$3,000.00	\$5,000.00
Site Alteration Permits	20-310-00000				
	320810	Less Than Or Equal To 2 Dwelling Units On The Property		\$350.00	\$350.00
	320810	Greater Than 2 Dwelling Units On Property; Or Any Permitted Use Other Than Dwelling Units On The Property; Or The Property Is Subject To A Current Or Future Development Application.		\$650.00	\$650.00
Municipal Consent	20-310-00000				
	320810	Permit Review (Per 1000 Linear Metres Of Proposed Plant)		\$200.00	\$500.00
Environmental Compliance Approval – Consolidated Linear Infrastructure	20-310-00000				
	320810	Sanitary And/Or Storm Sewers		\$1,100.00	\$0.00
	320810	Stormwater Management		\$2,000.00	\$0.00
Sanitary Sewers	30-330-00000				
	310490	New Construction Fee		\$400.00	\$400.00
	320390	High Pressure Cleaning Of Sewer Lateral From Maintenance Hole/Property Line At City’s Discretion		At Cost	At Cost
	320390	Residential Rod And Camera	+Hst	\$225.00	\$225.00
Waterworks	25-910-00000				
	310490	New Construction Fee		\$400.00	\$400.00
	310600	Water Haulage Monthly Fixed Charge		\$150.00	\$150.00
		Water Haulage Variable Rate –M3		\$1.467	Tbd
		Water Haulage New Account		\$35.00	\$35.00
	310620	Water Meter Inspection Fee		\$75.00	\$75.00
	310620	Failure To Be Ready/No Show Water Meter Appointment		\$75.00	\$75.00
	320390	External Services			
		Watermain Tap > 2” (Greater Than 50mm)	Prepaid	\$460.00	\$460.00
	320760	Turn Off/On			
		–During Working Hours		\$90.00	\$90.00
		–After Hours/Saturday/Sunday/Holidays		\$235.00	\$235.00
	320390	Meter Removal/Installation			
		–During Working Hours	+Hst	\$100.00	\$100.00
		–After Hours/Saturday	+Hst	\$60.00	\$60.00
		–Sunday/Holiday	+Hst	\$100.00	\$100.00
	320390	Meter And Backflow Rental (Yellow Box) – Consumption To Also Be Billed Per Present Volumetric Rate	+Hst	\$240.00	\$250.00
		Every 14 Days After Date Of Rental	+Hst	\$100.00	\$100.00
	25-000-00000				
	290260	Meter Testing (Refundable If Meter Deficient)	Prepaid	\$150.00	\$150.00
	290260	Flow Test @ Property Line (\$500 Deposit Required)			
		–If City Problem	Prepaid	\$20.00	\$20.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
		-If Owner Problem	Prepaid	\$500.00	\$500.00
Watermain Sampling & Testing		Charge Per Watermain Section For Each Subsequent Set Of Two Consecutive Bacteriological Samples After First Two Failed Attempts		\$750.00	\$750.00
Water Meters	25-910-00000				
	320390	Water Meter Purchase/ Installation			
		- 5/8" X 3/4"	Prepaid / Hst	\$785.00	\$850.00
		-3/4"	Prepaid / Hst	\$875.00	\$930.00
		-1"	Prepaid / Hst	\$1,050.00	\$1,100.00
		-1 1/2"	Prepaid / Hst	\$1,500.00	\$1,600.00
		-2" Mach T10	Prepaid / Hst	\$1,750.00	\$1,900.00
		-2" Hp Truflo W/ Strainer	Prepaid	\$5,450.00	\$5,450.00
		-3" Truflo W/ Strainer	Prepaid	\$7,650.00	\$7,650.00
		Meters Greater Than 2" At Cost + Labour	Prepaid / Hst	At Cost	At Cost
<u>Parks & Facilities</u>					
Cemeteries	20-420-00000				
(Fee Governed By The Bereavement Association Of Ontario - BAO)	320460	Provincial Licence Fee	+Hst	\$15.00	\$30.00
Grave Openings	320590	Burials			
		-Adult Weekday	+Hst + Licence Fee	\$715.00	\$744.00
		-Non-Resident Adult Weekday	+Hst + Licence Fee	\$1,073.00	\$1,116.00
		-Infant Weekday	+Hst + Licence Fee	\$414.00	\$431.00
		-Non-Resident Infant Weekday	+Hst + Licence Fee	\$624.00	\$649.00
		-Cremation (Greens Provided) Weekday	+Hst + Licence Fee	\$414.00	\$431.00
Cemeteries		-Non-Resident Cremation (Greens Provided) Weekday	+Hst + Licence Fee	\$624.00	\$649.00
		-Adult Saturday	+Hst + Licence Fee	\$866.00	\$901.00
		-Non-Resident Adult Saturday	+Hst + Licence Fee	\$1,297.00	\$1,349.00
		-Infant Saturday	+Hst + Licence Fee	\$492.00	\$512.00
		-Non-Resident Infant Saturday	+Hst + Licence Fee	\$740.00	\$770.00
		-Cremation (Greens Provided) Saturday	+Hst + Licence Fee	\$492.00	\$512.00
		-Non-Resident Cremation (Greens Provided) Saturday	+Hst + Licence Fee	\$740.00	\$770.00
		-Adult Holiday/Sunday	+Hst + Licence Fee	\$1,015.00	\$1,056.00
		-Non-Resident Adult Holiday/Sunday	+Hst + Licence Fee	\$1,522.00	\$1,583.00
		-Infant Holiday/Sunday	+Hst + Licence Fee	\$831.00	\$864.00
		-Non-Resident Infant Holiday/Sunday	+Hst + Licence Fee	\$1,242.00	\$1,292.00
		-Cremation (Greens Provided) Holiday/Sunday	+Hst + Licence Fee	\$831.00	\$864.00
		-Non-Resident Cremation (Greens Provided) Holiday/Sunday	+Hst + Licence Fee	\$1,242.00	\$1,292.00
Grave Sales		*On All Grave Sales An Amount Not Less Than 40% Of The Total Selling Price Must Be Invested In The Care & Maintenance Reserve Fund.			
	320600	Interment Rights (Land Acquisition)			
		-Single Adult Grave- Flat Marker	+Hst	\$945.00	\$983.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
		-Non-Resident Single Adult Grave- Flat Marker	+Hst	\$1,423.00	\$1,480.00
Cemeteries		-Single Adult Grave (Monument-Woodlawn Only)	+Hst	\$1,121.00	\$1,166.00
		-Non-Resident Single Adult Grave (Monument- Woodlawn Only)	+Hst	\$1,684.00	\$1,751.00
		-Double Adult Grave Plot (Monument Section)	+Hst	\$2,246.00	\$2,336.00
		-Non-Resident Double Adult Grave Plot (Monument Section)	+Hst	\$3,366.00	\$3,501.00
		-Single Infant Grave (Section "L" Only)	+Hst	\$420.00	\$437.00
		-Non-Resident Single Infant Grave (Section "L" Only)	+Hst	\$626.00	\$651.00
		-Cremation Plot (Woodlawn Only)	+Hst	\$420.00	\$437.00
		-Non-Resident Cremation Plot (Woodlawn Only)	+Hst	\$626.00	\$651.00
Foundations/Markers		*The Following Charges Are The Same For Residents As Non-Residents.			
	320610	Pouring Foundations Per Cubic Ft Of Concrete (Poured 5 Feet Deep)	+Hst	\$31.00	\$32.00
		Setting Of A Flat Marker On A Grave	+Hst	\$103.00	\$107.00
		Setting Of Four Corner Markers On A Grave	+Hst	\$103.00	\$107.00
		Disinterment Charges	+Hst	\$1,158.00	\$1,204.00
Perpetual Care & Maintenance					
Markers & Monuments (Fees Are Governed By The Bereavement Association Of Ontario - BAO):		Flat Marker Over 172 Square Inches	+Hst	\$100.00	\$100.00
		Upright Monument Up To 4 Feet In Height Or Length	+Hst	\$200.00	\$200.00
		Upright Monument Exceeding 4 Feet In Height Or Length	+Hst	\$400.00	\$400.00
	Notes:	- Double Depth Burials Are Not Permitted.			
		- A Maximum Of Four Cremations Will Be Permitted To Be Buried On Top Of An Adult Single Grave.			
		- Device And Tents Are Not Provided By Welland Parks And Recreation.			
		- Greens Are Available For Cremations Only.			
		- Burial Fees Are Based Upon Actual Date Of Interment			
Planning & Development Services					
Planning	20-510-00000				
	320650				
		Official Plan Amendment	+ Regional Fee	\$9,462.00	\$9,841.00
		Zoning By-Law Amendment	+ Regional Fee	\$9,462.00	\$9,841.00
		Concurrent Official Plan And Zoning By-Law Amendment	+ Regional Fee	\$13,913.00	\$14,470.00
		Removal Of Holding Symbol		\$1,695.00	\$1,763.00
		Temporary Use By-Law		\$9,642.00	\$1,028.00
		Site Plan Control Application	+ Regional Fee	\$9,029.00	\$8,391.00
		Site Plan Exemption		\$5,167.00	\$5,374.00
		Minor Change To Site Plan Agreement		\$8,243.00	\$8,573.00
		Site Plan Resubmission (3 Or More)		\$1,654.00	\$1,720.16

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
		Processing Of Subdivision Application/Development Agreements	+ Regional Fee	\$15,712.00	\$16,341.00
		Each Phase Over One		\$2,874.00	\$2,989.00
		Per Lot Or Block Excluding 0.3 Metre Reserves		\$130.00	\$136.00
		Subdivision Fee For Each Plan Registration Greater Than 1 Dealing		\$5,644.00	\$5,870.00
		Modification To Draft Plan Conditions Involving Circulation	+ Regional Fee	\$2,025.00	\$2,106.00
		Extension To Draft Plan Approval	+ Regional Fee	\$3,168.00	\$3,295.00
		Plus Per Lot Or Block		\$129.00	\$135.00
		Processing Of Short Form Subdivision Agreement		\$2,295.00	\$2,387.00
		Processing Of Condominium Application/Exemption Request	+ Regional Fee	\$16,654.00	\$17,321.00
		Processing Part Lot Control By-Law (Including Registration)		\$2,808.00	\$2,921.00
		Processing Servicing/Development Agreement		\$9,281.00	\$9,653.00
		Processing Front-Ending Agreement		\$9,315.00	\$9,688.00
		Certificates Of Compliance		\$358.00	\$373.00
		Minor Variance/Change Of Use Application	+ Regional Fee	\$828.00	\$862.00
		- Olt Appeal - Primary Appeal		\$441.00	\$459.00
		Consent To Sever / Validation Of Title	+ Regional Fee	\$3,691.00	\$3,839.00
		- Olt Appeal - Primary Appeal		\$441.00	\$459.00
		Concurrent Minor Variance And Consent		\$3,398.00	\$3,534.00
		Rescheduling Of Consent Or Minor Variance Application		\$1,906.00	\$1,983.00
		Change Of Conditions For Consent		\$1,416.00	\$1,473.00
		Change Of Address Requests		\$461.00	\$480.00
		-Olt Cost Recovery For A Third Party Appeal		\$7,336.00	\$7,630.00
		* Niagara Peninsula Conservation Authority Fees (If Applicable) - See Planning Staff For Details			
	330360	Written Information Letter		\$273.00	\$284.00
	330150	Publications			
		-Zoning By-Law 2667 (Office Consolidation)	+Hst	\$31.00	\$33.00
		-Official Plan Amendments	+Hst	\$26.00	\$27.00
		-Zoning Map	+Hst	\$30.00	\$32.00
		-Official Plan Map (Office Consolidation)	+Hst	\$37.00	\$39.00
		-Street Map	+Hst	\$31.00	\$33.00
		- 11" X 17" Map	+Hst	\$15.00	\$16.00
		-Custom Maps/Air Photos (Includes Preparation Time And Output)	+Hst	\$105 Per Hour In 15 Min. Intervals	\$110 Per Hour In 15 Min. Intervals
		-Air Photo (2'X3') No Custom Work	+Hst	\$37.00	\$39.00
		-Reports Per Sheet	+Hst	\$0.55	\$0.60
	320300	Compliance Letters		\$358.00	\$373.00
Building	20-520-00000				
Licences	340040	Master Plumber Licencing- New		\$66.00	\$69.00
		Renewal, Examination And Reciprocal		\$33.00	\$35.00
		Journeyman Licence- New And Renewal		\$17.00	\$18.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320370	-Inspections/ Plan Examination Fees			
		(Ref. Schedule "F" Of Building By-Law)			
		-After Hours Inspection Requests		\$115.00/Hr (Min. \$405.00)	\$120.00/Hr (Min. \$422.00)
		-After Hours Plan Examination Requests		\$115.00/Hr (Min. \$405.00)	\$120.00/Hr (Min. \$422.00)
		Inspection Cancelled Or Not Ready		\$114.00	\$119.00
	340500	- Building Without A Permit Based On %			
		(Ref. Section 6.3 Of Building By-Law)			
	290120	Refund			
		(Ref. Section 6.9 Of Building By-Law)			
	330150	Photocopying Per Page		\$0.55	\$0.60
		-Annual Building Report	+Hst	\$7.90	\$8.25
		-Drawings Per Sheet	+Hst	\$5.15	\$5.40
	330360	Spatial Separation Agreement		\$963.00	\$1,002.00
		- Plus \$ Per Property In Excess Of Two		(Plus \$309.00 Per Property In Excess Of Two)	(Plus \$406.00 Per Property In Excess Of Two)
		Limited Easement Agreement		\$423.00	\$440.00
		Request For Regulatory By-Law Exemption			
		- Council Approval And By-Law Amendment		\$671.00	\$698.00
		- Chief Administrative Officer Or General Manager Approval		\$168.00	\$175.00
		Request For Written Limited Information Letter/Business/License		\$178.00	\$186.00
		Plus \$108/Hr For Every Hr. Of City Staff Time		\$114.00	\$119.00
		Discharge Order From Title		\$555.00	\$578.00
		Enforcement Admin Fee (City Performs Remedial Work Where Person Is In Default) -Work Performed On Building		\$338.00	\$352.00
	320640	- Other Work		\$296.00	\$308.00
	340530	Sign Permit Application		\$178.00	\$186.00
Traffic	20-321-00000				
Parking Permits	330470	Lot 1 - Courthouse	+Hst	\$55.00	\$55.00
	330480	Lot 2 - Market Square	+Hst	\$40.00	\$40.00
	330500	Lot 5 - Park Street	+Hst	\$40.00	\$40.00
	330520	Lot 6 - Fire Hall	+Hst	\$40.00	\$40.00
	330530	Lot 7 - Division	+Hst	\$40.00	\$40.00
	330540	Lot 8 - Plymouth	+Hst	\$40.00	\$40.00
	330540	Lot 9 - Churchill	+Hst	\$40.00	\$40.00
	330550	On Street Residential Parking Permits			
		(First Permit Registered At Designated Address - No Charge)			
Parking Permits	330550	Additional Permits- Per Year	+Hst	\$20.00	\$20.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	330550	Lost Or Stolen Permits- Per Year	+Hst	\$20.00	\$20.00
	330550	Snow Removal Permits- Per Year	+Hst	\$50.00	\$50.00
	320390	Road Occupancy Permits - General		\$175.00	\$175.00
Parking Machines	20-380-00000	Parking Machines		\$2.00	\$2.00
<u>By-Law Enforcement</u>	50-525-00000				
	340010	Vacant Building Registry Fee - Initial Registration	Incl.hst	\$200.00	\$200.00
	340010	Vacant Building - Inspection Fee	Incl.hst	\$282.00	\$282.00
	320640	Work Carried Out By City - Per Event	Incl.hst	\$282.00 Plus \$94.00 Per Hour For Administration Work In Excess Of 2 Hours	\$282.00 Plus \$94.00 Per Hour For Administration Work In Excess Of 2 Hours
Licencing	340010	Licensing Division Fees			
		Fireworks - Sale Of - Application Fee		\$30.00	\$30.00
		Fireworks - Sale Of - By-Law Inspection Fee		\$35.00	\$35.00
		Fireworks - Sale Of - Yearly Renewal Fee		\$30.00	\$30.00
		Food Premises - Application Fee		\$30.00	\$30.00
		Food Premises - By-Law Inspection Fee		\$35.00	\$35.00
		Food Premises - Yearly Renewal Fee		\$30.00	\$30.00
		Food Vehicle - Application Fee		\$30.00	\$30.00
		Food Vehicle - By-Law Inspection Fee		\$35.00	\$35.00
		Food Vehicle - Yearly Renewal Fee		\$30.00	\$30.00
		Hawker And Peddler - Application Fee		\$30.00	\$30.00
		Hawker And Peddler - By-Law Inspection Fee		\$35.00	\$35.00
		Hawker And Peddler - Yearly Renewal Fee		\$30.00	\$30.00
		Outdoor Entertainment Event - Application Fee		\$30.00	\$30.00
		Outdoor Entertainment Event - By-Law Inspection Fee		\$35.00	\$35.00
		Outdoor Entertainment Event - Yearly Renewal Fee		\$30.00	\$30.00
		Pawnbroker - Application Fee		\$30.00	\$30.00
		Pawnbroker - By-Law Inspection Fee		\$35.00	\$35.00
		Pawnbroker - Yearly Renewal Fee		\$30.00	\$30.00
		Personal Service Establishment - Application Fee		\$30.00	\$30.00
		Personal Service Establishment - By-Law Inspection Fee		\$35.00	\$35.00
		Personal Service Establishment - Yearly Renewal Fee		\$30.00	\$30.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
		Public Garage – Application Fee		\$30.00	\$30.00
		Public Garage – By-Law Inspection Fee		\$35.00	\$35.00
		Public Garage – Yearly Renewal Fee		\$30.00	\$30.00
		Donation Collection Bin – Application Fee		\$30.00	\$30.00
		Donation Collection Bin – By-Law Inspection Fee		\$35.00	\$35.00
		Donation Collection Bin – Yearly Renewal Fee		\$30.00	\$30.00
		Donation Collection Bin – Deposit Fee		\$255.00	\$255.00
		Short-Term Rental – Application Fee		\$500.00	\$500.00
		Short-Term Rental – Renewal Fee		\$75.00	\$75.00
		Short-Term Rental – Appeal Fee		\$634.00	\$634.00
Pet Shop		Pet Shop – Application Fee		\$60.00	\$60.00
		Pet Shop – By-Law Inspection Fee		\$30.00	\$30.00
		Pet Shop – Yearly Renewal Fee		\$30.00	\$30.00
Weed Cutting	320660	Weed Cutting (Lot Size In Square Metres)			
		0 – 700 Sqm *		\$295.00	\$295.00
		700 – 1400 Sqm *		\$345.00	\$345.00
		1400 – 2500 Sqm *		\$395.00	\$395.00
		2500 – 4200 Sqm *		\$495.00	\$495.00
		Greater Than 4200 Sqm *		\$595.00	\$595.00
		To Be Adjusted According To Tendered Contract			
		* Additional \$200.00 Admin Fee Charged On All Weed Cutting			
Sign Reclaim Fees	330360	Sign Reclaim Fees			
		Mobile Sign		\$75.00	\$75.00
		Sign Over 3 Sqm In Area		\$50.00	\$50.00
		Sign 1 – 3 Sqm In Area		\$25.00	\$25.00
		Sign Under 1 Sqm In Area		\$10.00	\$10.00
		Limited Easement Agreement		\$300.00	\$300.00
		Request For Regulatory By-Law Exemption			
		Council Approval And By-Law Amendment		\$400.00	\$400.00
		City Manager Or General Manager Approval		\$100.00	\$100.00
		Request For Written Limited Information Letter		\$20.00	\$20.00
		– Plus \$63/Hr For Every Hr. Of City Staff Time			
		Discharge Order From Title		\$442.00	\$442.00
		Appeal Fee For Property Standards/Dog Appeal Hearing		\$634.00	\$634.00
	320640	Enforcement Admin Fee (City Performs Remedial Work Where Person Is In Default)		\$200.00	\$200.00

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
		Plus \$63/Hr Fee For Admin Work In Excess Of Two Hours		\$63.00/Hour	\$63.00/Hour
Meter Tampering	320740	Meter Tampering Fee			
		Residential		\$500.00	\$500.00
		Commercial		\$1,000.00	\$1,000.00
Meter Tampering		Industrial		\$5,000.00	\$5,000.00
		Double The Initial Fee On More Than One Occurrence			
Fire	20-210-00000	Returned From By-Law 2021-188			
	320370	Inspections – All Fees Include An Administrative Fee And Maximum Hours To Inspect. Additional Time Will Be Billed At The Hourly Rates And Rounded Up To The Full Hour.			
		Lcbo License Review And Documentation (1 Hour)	Hst	\$194.25	\$194.25
		On Site Inspection Residential, Single Dwelling (1 Hour)	Hst	\$262.50	\$262.50
		On Site Inspection Residential, Duplex (3 Hours)	Hst	\$393.75	\$393.75
		On-Site Inspection Residential 3 Or More Units (4 Hours)	Hst	\$551.25	\$551.25
		On-Site Inspection Commercial And Industrial (5 Hours)	Hst	\$603.75	\$603.75
		Inspection Of Trade Shows, Special Functions (3 Hours)	Hst	\$383.25	\$383.25
		On-Site Inspection Bed And Breakfast, Short-Term Rentals And Compliance Letter (2 Hours)	Hst	\$393.75	\$393.75
		On-Site Inspection Of Multi Unit Hotels And Motels (4 Hours)	Hst	\$603.75	\$603.75
		Private Home Day Care Inspections (2 Hours)	Hst	\$262.50	\$262.50
		Day Care Centres And Compliance Letter (3 Hours)	Hst	\$498.75	\$498.75
		Vulnerable Occupancy, Care Occupancy Up To 10 Residents, Inspection And Compliance Report	Hst	\$729.75	\$729.75
		Vulnerable Occupancy, Care Occupancy Up To 11+ Residents, Inspection And Compliance Report	Hst	\$840.00	\$840.00
		Vulnerable Occupancy, Registered Retirement Home, Inspection And Compliance Report	Hst	\$1,417.50	\$1,417.50
		Vulnerable Occupancy, Care And Treatment Facility, Inspection And Compliance Report	Hst	\$1,312.50	\$1,312.50
		Fire Safety Plan Initial Review (1 Hour) Subsequent Reviews Double The Previous Review Fee	Hst	\$199.50	\$199.50
		Refreshment Vehicle Administrative On-Site Inspection (No Suppression System) (1 Hour)	Hst	\$108.15	\$108.15
		Refreshment Vehicle On-Site Inspection (Suppression System) (2 Hours)	Hst	\$204.75	\$204.75
		Refreshment Vehicle Administrative Review Of A Current Fire Safety Inspection Review	Hst	\$68.25	\$68.25
		Occupant Load Calculation	Hst	\$142.80	\$142.80
		Property File Search Letter	Hst	\$162.75	\$162.75
		Incident Verification Letter	Hst	\$84.00	\$84.00
	320460	Administrative Services-Per Hour	Hst	\$68.25	\$68.25
		Fire Prevention Officer, Hourly Rate	Hst	\$101.33	\$101.33
		Director Of Fire Prevention, Hourly Rate	Hst	\$120.23	\$120.23
		Extra Costs: Cost Recovery Plus 15% Administrative Overhead For Any Extraordinary Costs Incurred Relating To Firefighting, Overhaul, Investigation, Or Securing A Property. Including The Costs Of Specialists, Consumables, Equipment, Machinery, Damages To Public Infrastructure.	Hst		
		Paid Duty: The Greater Of Costs Plus 15% Administration Overhead, Or \$485.00 Per Hour (As Established By Mto) Or Portion Thereof In ½ Hour Increments For Each Staffed Fire Department Vehicle.	Hst		
		Fees For Service			

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
		Response To Motor Vehicle Collisions, Approved Mto Rate Per Vehicle, Minimum 2 Vehicles	Hst	\$488.40	\$488.40
		Response To Natural Gas Leak From Damage, Approved Mto Rate Per Vehicle, Minimum 2 Vehicles	Hst	\$488.40	\$488.40
		Inspection And Fire Investigation After Hours Services (6 Hours)	Hst	\$598.50	\$598.50
		Non-Compliant Open-Air Burning (3 Incidents Within 24 Months For Non-Compliance Open-Air-Burning)	Hst	\$472.50	\$472.50
		Third And Subsequent False Alarm (Other Than Mischief) In A 12 Month Period For Each Attending Fire Dept. Vehicle As Assigned By Dispatch (Mto Rates)	Hst	\$495.00	\$495.00
		Single Station Smoke Alarm & Installation, Privately Owned Residence	Hst	\$26.25	\$26.25
		Single Station Carbon Monoxide Alarm & Installation	Hst	\$31.50	\$31.50
		Single Station Combination Smoke And Carbon Monoxide Alarm & Installation	Hst	\$42.00	\$42.00
		Fire Extinguisher Training On Site At Fire Department (Minimum 2 Hours Of Setup And 2 Hours Of Training)	Hst	\$892.50	\$892.50
		Classroom Only Rental – One Business Day	Hst	\$183.75	\$183.75
		Classroom Only Rental – Half Business Day	Hst	\$105.00	\$105.00
		Fire Training Center, No Supplies – Full Day	Hst	\$420.00	\$420.00
		Fire Training Center, No Supplies – Half Day	Hst	\$262.50	\$262.50
		Fees For Training Supplies, Cost Recovery Plus 15% Administrative			
		Permits			
		Burning Permit And Burning Safety Plan Review With A 12 Month Or Less Expiration Date (As Per By-Law 2011-85) (Minimum 2 Hours)	Hst	\$199.50	\$199.50
		Fire Works Display Permit (As Per By-Law 2003-127) (3 Hours)	Hst	\$393.75	\$393.75
Community Services	20-405-00000				
Administration	320460	Misc. – Hall Rental Cancellation Fee –Per Rental	+Hst	\$46.90	\$47.84
	330060	Interest Charges On Overdue General Accounts Receivables Remaining Unpaid For More Than 30 Days From The Date Of The Invoice			1.25% Per Month
	Multi	Administration Fees –Per Receipt		\$11.20	\$11.42
	Multi	Wear And Tear Fee-Per Event/Permit		5.00%	5.00%
	Multi	Withdrawal Fee – Camp –Per Withdrawal		\$72.40	\$73.85
	Multi	Camp Late Pick Up Fee-Per Day		\$11.20	\$11.42
	320530	Printing – 8 1/2 X 11 Black And White One Side-Per Page	+Hst	\$0.36	\$0.37
	320531	Printing – 8 1/2 X 11 Black And White Double Sided-Per Page	+Hst	\$0.40	\$0.41
	320532	Printing – 8 1/2 X 11 Colour One Side-Per Page	+Hst	\$0.45	\$0.46
	320533	Printing – 8 1/2 X 11 Colour Double Sided-Per Page	+Hst	\$0.50	\$0.51
	320534	Printing –11 X 17 Colour One Side-Per Page	+Hst	\$0.75	\$0.77
	320535	Printing –11 X 17 Colour Double Sided-Per Page	+Hst	\$0.80	\$0.82
	320536	Printing –11 X 17 Black And White One Side-Per Page	+Hst	\$0.60	\$0.61
	320537	Printing –11 X 17 Black And White Double Sided-Per Page	+Hst	\$0.65	\$0.66
	320538	Poster Printing-Per Page	+Hst	\$5.50	\$5.61
	320539	Laminating 8 1/2 X 11 –Per Page	+Hst	\$2.25	\$2.30
	320540	Laminating 8 1/2 X 14 –Per Page	+Hst	\$2.50	\$2.55

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320541	Laminating 11 X17 –Per Page	+Hst	\$2.75	\$2.81
City Of Welland Day Camp					
	320500	Weekly Resident-Per Week		\$152.43	\$163.86
	320500	Weekly Non-Resident-Per Week		\$157.91	\$169.75
	320500	Leader In Training I – Resident-Per Week		\$205.00	\$220.37
	320500	Leader In Training I – Non-Resident-Per Week		\$226.40	\$243.40
	20-435-00000				
	320500	Weekly Resident-Per Week		\$190.00	\$193.80
	320500	Weekly Non-Resident-Per Week		\$228.00	\$232.56
	20-405-00000				
	320570	Resident – Senior Ages 50+-Annual Fee	Hst Included	\$31.00	\$31.00
	320570	Resident – Adults Ages 19 – 49 –Annual Fee	Hst Included	\$31.00	\$31.00
	320570	Resident – Youth Ages 15 – 18 –Annual Fee	Hst Included	\$11.00	\$11.00
	320570	Resident – Children (14 & Under) –Annual Fee	Hst Included	\$11.00	\$11.00
	320570	Resident – Family-Annual Fee	Hst Included	\$66.00	\$66.00
	320570	Resident – Single Day Pass-Annual Fee	Hst Included	\$5.25	\$5.25
	320570	Non-Resident – Senior Ages 50+-Annual Fee	Hst Included	\$39.00	\$39.00
	320570	Non-Resident – Adult Ages 19 – 49-Annual Fee	Hst Included	\$39.00	\$39.00
	320570	Non-Resident – Youth Ages 15 – 18-Annual Fee	Hst Included	\$13.00	\$13.00
	320570	Non-Resident – Children (14 & Under) –Annual Fee	Hst Included	\$13.00	\$13.00
	320570	Non-Resident – Family-Annual Fee	Hst Included	\$84.00	\$84.00
	320570	Non-Resident – Single Day Pass-Annual Fee	Hst Included	\$6.00	\$6.00
	320570	Non-Resident – Replacement Card-Annual Fee	Hst Included	\$3.00	\$3.00
Welland Community Centre; Private/ Commercial	20-405-00000				
	330400	Theatre – Graduation-Per Day	+Hst	\$710.90	\$725.12
	330400	Theatre – Graduation Activity Room (2hrs)-Per Hour	+Hst	\$28.00	\$28.56
	330400	Theatre – Film Screening-Per Day	+Hst	\$547.70	\$558.65
	330400	Theatre – Corporate/Training/Information Session-Per Day	+Hst	\$875.20	\$892.70
	330400	Theatre – Performance (3 Hour Minimum)-Per Hour	+Hst	\$182.60	\$186.25
	330400	Theatre – Set-Up/Rehearsal (3 Hour Minimum)-Per Hour	+Hst	\$123.40	\$125.87
	330400	Dressing Room –Per Performance	+Hst	\$36.70	\$37.43
	330400	Dance Floor-Per Hour	+Hst	\$97.90	\$99.86
	330400	Video Projector & Screen-Per Rental	+Hst	\$182.60	\$186.25
	330400	Stage Lighting-Per Hour	+Hst	\$122.40	\$124.85
	330400	Theatre Technician-Per Hour	+Hst	\$36.70	\$50.00
	330400	Atrium (Lobby)-Set-Up (Without Theatre Rental)-Per Hour	+Hst	\$49.00	\$49.98
	330400	Atrium (Lobby)-Performance (Without Theatre Rental)-Per Hour	+Hst	\$97.90	\$99.86
	330400	Atrium (Lobby)-Per Performance	+Hst	\$121.40	\$123.83

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	330400	Activity Room-Per Hour	+Hst	\$25.50	\$26.01
	330400	Meeting Room With Projector-Per Hour	+Hst	\$30.00	\$33.90
	330400	Gymnasium - North-Per Hour	+Hst	\$44.90	\$45.80
	330400	Gymnasium - South-Per Hour	+Hst	\$44.90	\$45.80
	330400	Gymnasium - Full-Per Hour	+Hst	\$63.20	\$64.46
	330400	Pavilion - North-Per Day	+Hst	\$29.60	\$30.19
	330400	Therapeutic Pool/Whirlpool (Includes Lifeguard)-Per Hour	+Hst	\$63.20	\$64.46
	330400	Piano-Per Hour	+Hst	\$30.60	\$0.00
Welland Community Centre; Not -For-Profit Rate/Community					
	330400	Theatre - Graduation-Per Day	+Hst	\$62.20	\$63.44
	330400	Theatre - Film Screening-Per Day	+Hst	\$437.60	\$446.35
	330400	Theatre - Corporate/Training/Information Session-Per Day	+Hst	\$655.90	\$669.02
	330400	Dressing Room -Per Performance	+Hst	\$19.40	\$19.79
	330400	Dance Floor-Per Hour	+Hst	\$50.00	\$51.00
	330400	Video Projector & Screen-Per Rental	+Hst	\$90.80	\$92.62
	330400	Stage Lighting-Per Hour	+Hst	\$62.20	\$63.44
	330400	Theatre Technician-Per Hour	+Hst	\$36.70	\$50.00
	330400	Atrium (Lobby)-Set-Up (Without Theatre Rental)-Per Hour	+Hst	\$25.50	\$26.01
	330400	Atrium (Lobby)-Performance (Without Theatre Rental)-Per Hour	+Hst	\$50.00	\$51.00
	330400	Atrium (Lobby)-Per Performance	+Hst	\$62.20	\$63.44
	330400	Billiards Room-Per Hour	+Hst	\$26.50	\$27.03
	330400	Activity Room-Per Hour	+Hst	\$13.30	\$13.57
	330400	Library-Per Hour	+Hst	\$13.30	\$13.57
	330400	Fitness Room-Per Hour	+Hst	\$19.40	\$19.79
	330400	Meeting Room With Projector-Per Hour	+Hst	\$15.00	\$15.30
	330400	Gymnasium - North-Per Hour	+Hst	\$22.40	\$22.85
	330400	Gymnasium - South-Per Hour	+Hst	\$22.40	\$22.85
	330400	Gymnasium - Full-Per Hour	+Hst	\$31.60	\$32.23
	330400	Pavilion - North-Per Day	+Hst	\$16.30	\$16.63
	330400	Therapeutic Pool/Whirlpool (Includes Lifeguard)-Per Hour	+Hst	\$30.60	\$31.21
	330400	Piano-Per Hour	+Hst	\$30.60	\$31.21
Community Rentals	20-438-00000				
	330400	Public Pool Part Rental Small/Large Pool - 1-30 People -Per Hour	+Hst	\$72.40	\$73.85
	330400	Public Pool Part Rental Small/Large Pool - 31-75 People -Per Hour	+Hst	\$95.90	\$97.82
	330400	Public Pool Part Rental Small/Large Pool - 76-135 People -Per Hour	+Hst	\$116.30	\$118.63
	330400	Public Pool Part Rental Wading Pool - Memorial Park-Per Hour	+Hst	\$38.80	\$39.58
	330400	Maple Park Community Room -Per Month	+Hst	\$36.70	\$37.43
	20-439-00000				
	330400	Civic Square Community Room-Per Hour	+Hst	\$45.90	\$46.82

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	330400	Civic Square Multi-Purpose Room 108/109 Combination-Per Hour	+Hst	\$45.90	\$46.82
	330400	Civic Square Multi-Purpose Room 109-Per Hour	+Hst	\$39.80	\$40.60
	330400	Civic Square Multi-Purpose Room 108-Per Hour	+Hst	\$28.60	\$29.17
	330400	Civic Square Plaza-Per Hour	+Hst	\$28.60	\$29.17
	20-438-00000				
	330400	Cooks Mills Community Hall-Per Hour	+Hst	\$34.70	\$35.39
	20-450-00000				
	330400	Hooker Street Community Hall-Per Hour	+Hst	\$34.70	\$35.39
	20-452-00000				
	330400	Carrie Lynn Pinard Gymnasium-Per Hour	+Hst	\$34.70	\$35.39
	330400	Carrie Lynn Pinard Classroom-Per Hour	+Hst	\$16.30	\$16.63
	330400	Carrie Lynn Pinard Gymnasium + Classroom-Per Hour	+Hst	\$40.80	\$41.62
	20-461-00000				
	330400	Chippawa Park Community Hall - Private/Commercial Rate-Per Hour	+Hst	\$35.70	\$36.41
	330400	Chippawa Park Meeting Room - Private/Commercial Rate-Per Hour	+Hst	\$27.50	\$28.05
	330400	Chippawa Park Storage Room - Private/Commercial Rate-Per Week	+Hst	\$7.75	\$7.91
	330400	Chippawa Park Community Hall - Community/Not -For-Profit Rate -Per Hour	+Hst	\$8.25	\$19.79
	330400	Chippawa Park Meeting Room - Community/Not -For-Profit Rate -Per Hour	+Hst	\$14.30	\$14.59
	330400	Chippawa Park Storage Room - Community/Not -For-Profit Rate -Per Week	+Hst	\$4.10	\$4.18
Rec Rentals @ The Docks	20-405-00000				
	320932	Equipment Recovery Surcharge-Per Rental	Hst Included	\$1.50	\$1.50
	320931	Single Kayak/Pedal Boat -Per Hour	Hst Included	\$12.50	\$12.75
	320931	Canoe/Tandem Kayak/Sup-Per Hour	Hst Included	\$18.70	\$19.07
	320932	Hydrobikes-Per Hour	Hst Included	\$20.00	\$20.40
	320931	12+ Canoe/Tandem Kayak-Per Hour	Hst Included	\$9.50	\$9.69
	320931	12 & Under Rental -Per Hour	Hst Included	\$0.00	\$0.00
	320931	Single Kayak/Pedal Boat-Per Additional 30min	Hst Included	\$5.50	\$5.61
	320931	Canoe/Tandem Kayak/Sup-Per Additional 30min	Hst Included	\$9.50	\$9.69
	320932	Hydrobikes-Per Additional 30min	Hst Included	\$10.00	\$10.20
	320931	Econopass (15 Visits)-	Hst Included	\$93.60	\$95.47
	320931	Group Rental Staffing And Equipment-	Hst Included	\$156.10	\$159.22
	320932	Canoe Paddle Replacement Fee-Per Replacement	+Hst	\$46.80	\$47.74
	320932	Kayak Paddle Replacement Fee -Per Replacement	+Hst	\$62.50	\$63.75
	320932	Stand Up Paddle Replacement Fee-Per Replacement	+Hst	\$93.60	\$95.47
	320932	Replacement - Lifejacket-Per Unit	+Hst	\$35.70	\$36.41
Market Square	20-436-00000				
	320860	Market Square Insurance -Annual Fee	+Hst	\$25.50	\$26.01
	320860	Market Square Insurance -Per Day	+Hst	\$25.50	\$26.01
	330400	Market Square Private Rental -Per Hour	+Hst	\$34.70	\$35.39
	330400	Market Square Private Rental -Per Day	+Hst	\$646.70	\$659.63

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	330400	Market Square Private Rental Custodian Rate-Per Day	+Hst	\$97.90	\$99.86
	330400	Market Square Demonstration Kitchen -Per Hour	+Hst	\$37.70	\$38.45
	320270	Market Square Zone A - First Table-Annual Fee	+Hst	\$222.40	\$226.85
	320270	Market Square Zone A - Second Table-Annual Fee	+Hst	\$206.00	\$210.12
	320270	Market Square Zone A - Third Table-Annual Fee	+Hst	\$193.80	\$197.68
	320270	Market Square Zone B - First Table-Annual Fee	+Hst	\$222.40	\$0.00
	320270	Market Square Zone B - Second Table-Annual Fee	+Hst	\$648.70	\$0.00
	320270	Market Square Zone B - Third Table-Annual Fee	+Hst	\$1,097.50	\$0.00
	320270	Market Square Zone C - Section 1 - 16 (Excluding 4&11)-Annual Fee	+Hst	\$769.10	\$784.48
	320270	Market Square Zone C - Section 4-Annual Fee	+Hst	\$648.70	\$661.67
	320270	Market Square Zone C - Section 11-Annual Fee	+Hst	\$1,097.50	\$1,119.45
	320270	Market Square Zone D-Annual Fee	+Hst	\$563.00	\$574.26
	320270	Market Square Zone E - First Table-Annual Fee	+Hst	\$222.40	\$0.00
	320270	Market Square Zone E - Second Table-Annual Fee	+Hst	\$206.00	\$0.00
	320270	Market Square Zone E - Third Table-Annual Fee	+Hst	\$189.70	\$0.00
	320270	Market Square Zone F And G - First Table-Annual Fee	+Hst	\$132.60	\$135.25
	320270	Market Square Zone F And G - Second Table-Annual Fee	+Hst	\$119.30	\$121.69
	320270	Market Square Zone F And G - Third Table-Annual Fee	+Hst	\$104.00	\$106.08
	320270	Market Square Daily Vendor-Per Day	+Hst	\$34.70	\$35.39
Welland Arenas	20-432-00000				
	330400	Arena Community Room (First Floor) - Private/Commercial Rate-Per Hour	+Hst	\$55.10	\$56.20
	330400	Arena Community Room (Second Floor) - Private/Commercial Rate-Per Hour	+Hst	\$65.30	\$66.61
	330400	Arena Community Room (Second Floor W/ Ice Rental) - Private/Commercial Rate-Per Hour	+Hst	\$36.70	\$37.43
	330400	Arena Community Room (First Floor) - Community/Not -For-Profit Rate-Per Hour	+Hst	\$27.50	\$0.00
	330400	Arena Community Room (Second Floor) - Community/Not -For-Profit Rate-Per Hour	+Hst	\$37.70	\$38.45
	330400	Arena Birthday Party Package-Per Hour	+Hst	\$202.00	\$0.00
	330400	Ice Bumper - Set Up Included-Per Unit / Per Hour	+Hst	\$5.75	\$5.87
	330400	Ice Bumper Replacement Fee-Per Unit	+Hst	\$300.00	\$306.00
	330400	Arena Floor - Commercial Rate-Per Day	+Hst	\$1,803.40	\$1,839.47
	330400	Arena Floor - Regular Rate-Per Day	+Hst	\$720.10	\$734.50
	330400	Arena Floor - Adult Sport -Per Hour	+Hst	\$93.80	\$95.68
	330400	Arena Floor - Youth Sport (Weekday)-Per Hour	+Hst	\$45.90	\$46.82
	330400	Arena Floor - Youth Sport (Weekend/Holidays)-Per Hour	+Hst	\$57.10	\$58.24
	330400	Arena Floor - Junior B Lacrosse (Weekday)-Per Hour	+Hst	\$57.10	\$58.24
	330400	Arena Floor - Junior B Lacrosse (Weekend/Holiday)-Per Hour	+Hst	\$64.30	\$65.59
Welland Arenas Ice Season September 1 2023 - August 31 2024					
	320680	Arena Ice Resurfacing-Per Rental	+Hst	\$3.00	\$3.06
	320680	Arena Ice Prime Time Adults-Per Hour	+Hst	\$188.70	\$192.47
	320680	Arena Ice Prime Time Minor Hockey/Figure Skating-Per Hour	+Hst	\$151.00	\$154.02

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320680	Arenas Ice Walk-In Rate; Prime Time Only-Per Hour	+Hst	\$106.10	\$108.22
	320680	Arena Ice, Jr A/B , Sr A & Southern Tier Admirals Aaa Hockey-Per Hour	+Hst	\$174.40	\$177.89
	320680	Arena Ice Non-Prime -Per Hour	+Hst	\$103.00	\$105.06
	320680	Arena Ice School Rate; Elementary Non-Prime Time Only-Per Hour		\$0.00	\$0.00
	320680	Arena Ice School Rate; Non-Elementary Non-Prime Time Only-Per Hour	+Hst	\$51.00	\$52.02
	320690	Public Skating – Adults-Per Day	Hst Included	\$3.50	\$3.50
	320690	Public Skating – Child(Ren) – Under 14-Per Day	Hst Included	\$2.50	\$2.50
	320690	Arena Skate Sharpening -Per Month	+Hst	\$155.00	\$158.10
Parks And Open Spaces	20-410-00000				
	320615	Memorial Tree Program-Per Agreement	+Hst	\$750.00	\$765.00
	320615	Memorial Bench Program-Per Agreement	+Hst	\$3,500.00	\$3,570.00
	320615	Tree Planting – Subdivision Agreement-Per Agreement	+Hst	\$678.00	\$691.56
	330250	Adopt-A-Flower Bed-Yearly	-	\$150.00	\$153.00
	330400	Park Pavilion-Per Day	+Hst	\$62.20	\$63.44
	330400	Rose Garden-Per Hour	+Hst	\$23.50	\$23.97
	330400	Picnic Table, Delivered-Per Day	+Hst	\$16.30	\$16.63
	330400	Picnic Table, No Pick Up Or Delivery-Per Day	+Hst	\$11.20	\$11.42
	330400	Green Space Rental – Private, Not-For-Profit -Per Hour	+Hst	\$30.60	\$31.21
	330400	Green Space Rental – Not-For-Profit – Small (1-99)-Daily	+Hst	\$250.00	\$255.00
	330401	Green Space Rental – Not-For-Profit – Medium (100 – 499)-Daily	+Hst	\$350.00	\$357.00
	330402	Green Space Rental – Not-For-Profit – Large (500+)-Daily	+Hst	\$450.00	\$459.00
	330400	Green Space Rental – Private / Commercial (Event) Small (1-99)-Daily	+Hst	\$400.00	\$408.00
	330401	Green Space Rental – Private / Commercial (Event) Medium (100 – 499)-Daily	+Hst	\$500.00	\$510.00
	330402	Green Space Rental – Private / Commercial (Event) Large (500+)-Daily	+Hst	\$600.00	\$612.00
	330400	Blender Bikes – Not For Profit-Per Rental Block (3hours)	+Hst	\$102.00	\$104.04
	330400	Blender Bikes – Additional Time-Per Hour	+Hst	\$20.40	\$20.81
	330400	Chippawa Volleyball Courts – Not-For-Profit All Courts-Per Hour	+Hst	\$19.80	\$20.20
	330400	Chippawa Volleyball Courts – League / Commercial Booking All Courts-Per Hour	+Hst	\$39.80	\$40.60
	320410	Wooden Bleachers – Parks Equipment-Per Day	+Hst	\$102.00	\$104.04
	320410	Showmobile Unit-Per Day	+Hst	\$477.40	\$486.95
	320410	Showmobile P.a. Equipment-Per Day	+Hst	\$108.10	\$110.26
	320410	Showmobile Pick Up And Delivery-Per Day	+Hst	\$89.80	\$91.60
	320410	Afterhours Showmobile Pick Up And Delivery-Per Day	+Hst	\$211.10	\$215.32
	320410	Showmobile Unit Extended Rentals-Per Day	+Hst	\$134.60	\$137.29
	320410	Stage (Portable) Section 1-Per Day	+Hst	\$66.30	\$67.63
	320410	Stage (Portable) Section 2-Per Day	+Hst	\$98.90	\$100.88
	320410	Stage (Portable) Section 3-Per Day	+Hst	\$131.60	\$134.23
	320410	Stage (Portable) Pick Up And Delivery-Per Day	+Hst	\$35.70	\$36.41
	320410	Afterhours Stage (Portable) Pick Up And Delivery-Per Day	+Hst	\$53.00	\$54.06
	320410	Canteen (Portable)-Per Day	+Hst	\$127.50	\$130.05

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320410	Flatbed Trailer/Wagon-Per Day	+Hst	\$59.20	\$60.38
	320410	Portable Generator-Per Day	+Hst	\$85.70	\$87.41
	320410	Tow Behind Generator-Per Day	+Hst	\$402.90	\$410.96
	320410	Ticket Booth-Per Day	+Hst	\$124.40	\$126.89
	320410	10' X 10' Tents - Parks Equipment -Per Day	+Hst	\$29.60	\$30.19
	320410	Ropes And Delineator-Per Day	+Hst	\$11.20	\$11.42
	320410	Pylons - Parks Equipment (Up To 25)-Per Day	+Hst	\$6.50	\$6.63
	320410	Garbage Drums - Parks Equipment-Per Day	+Hst	\$11.22	\$11.44
	320410	Stationary P.a. System - Parks Equipment-Per Day	+Hst	\$69.40	\$70.79
	320410	Folding Tables - Parks Equipment-Per Day	+Hst	\$11.20	\$11.42
	320410	Chairs - Parks Equipment-Per Day	+Hst	\$3.75	\$3.83
	320410	Beverage Bins - Parks Equipment-Per Day	+Hst	\$12.20	\$12.44
	320410	Barricades - Parks Equipment-Per Day	+Hst	\$9.75	\$9.95
	320410	Rhino Box-Per Unit/Per Day	+Hst	\$100.00	\$102.00
Welland District Slo-Pitch (Excluding Welland Stadium)	20-412-00000				
	320450	Field Only - Slo-Pitch Per Team-Per Season	+Hst	\$554.90	\$566.00
	320450	Field With Lights - Slo-Pitch Per Team-Per Season	+Hst	\$737.50	\$752.25
Playing Fields	20-412-00000				
	320450	Saturday Field Tournament Fees -Per Day	+Hst	\$131.60	\$134.23
	320450	Sunday Field Tournament Fees -Per Day	+Hst	\$197.90	\$201.86
	320440	Soccer Field - Adult-Per Hour	+Hst	\$24.50	\$24.99
	320440	Soccer Field - Youth (Minor)-Per Hour	+Hst	\$12.20	\$12.44
	320440	Soccer Field - Commercial Commercial, For Profit -Per Hour	+Hst	\$30.00	\$30.60
	320440	Cricket Field-Per Hour	+Hst	\$29.60	\$30.19
	320840	Sport Field Light Fees; Excluding Bugar Park-Per Usage	+Hst	\$24.50	\$24.99
	320450	Field A - Ball Diamond Adult-Per Hour	+Hst	\$24.50	\$24.99
	320450	Field A - Ball Diamond Minor Baseball (Youth Under 18)-Per Hour	+Hst	\$12.20	\$12.44
	320450	Field A - Ball Diamond Commercial, For Profit -Per Hour	+Hst	\$15.00	\$15.30
	320450	Field A - Ball Diamond School Rentals-Per Day	+Hst	\$31.60	\$32.23
	320450	Field B - Ball Diamond Adult-Per Hour	+Hst	\$19.50	\$19.89
	320450	Field B - Ball Diamond Minor Baseball (Youth Under 18)-Per Hour	+Hst	\$9.75	\$9.95
	320450	Field B - Ball Diamond Commercial, For Profit -Per Hour	+Hst	\$12.50	\$12.75
	320450	Field B - Ball Diamond School Rentals-Per Day	+Hst	\$25.25	\$25.76
	320450	Field C - Ball Diamond Adult-Per Hour	+Hst	\$15.50	\$15.81
	320450	Field C - Ball Diamond Minor Baseball (Youth Under 18)-Per Hour	+Hst	\$7.80	\$7.96
	320450	Field C - Ball Diamond Commercial, For Profit -Per Hour	+Hst	\$10.00	\$10.20
Sports Complex (Welland Stadium)	20-446-00000				
	320450	Saturday Stadium Tournament Fees -Per Day	+Hst	\$131.60	\$134.23
	320450	Sunday Stadium Tournament Fees -Per Day	+Hst	\$196.90	\$200.84

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320450	Stadium Field; Prime Time –Per Hour	+Hst	\$45.90	\$46.82
	320450	Stadium Field; Non – Prime Time –Per Hour	+Hst	\$33.70	\$34.37
	320450	Stadium Field; Prime Time Minor Baseball Not For Profit & High Schools–Per Hour	+Hst	\$30.60	\$31.21
	330400	Stadium Dressing Rooms – Adult Casual Use–Per Season	+Hst	\$134.60	\$137.29
	330400	Stadium Dressing Rooms – Minor Casual Use–Per Season	+Hst	\$104.00	\$106.08
	330400	Stadium Dressing Rooms – Adult Exclusive Use–Per Season	+Hst	\$673.20	\$686.66
	330400	Stadium Concession Stand – Licensed Event/Tournament-Daily	+Hst	\$80.60	\$82.21
	320840	Stadium Light Fees–Per Hour	+Hst	\$35.70	\$36.41
Empire Sportsplex Community And Not For Profit	20-435-00000				
	330400	Empire Sportsplex Single Court Rental – Community/Not –For-Profit –Per Hour	+Hst	\$12.00	\$12.00
	330400	Empire Sportsplex Double Court Rental – Community/Not –For-Profit-Per Court/Per Hour	+Hst	\$10.00	\$10.00
	330400	Empire Sportsplex Additional Court Rental – Community/Not-For-Profit–Per Court/Per Hour	+Hst	\$4.00	\$4.00
	330400	Empire Sportsplex Tournament Fees – Community/Not –For-Profit Rate/Private–Per Day	+Hst	\$100.00	\$102.00
	330400	Empire Sportsplex Full Facility Exclusive Use – Community/Not –For-Profit Rate/Private–Per Day	+Hst	\$400.00	\$408.00
Empire Sportsplex Commercial For Profit And Leagues	20-435-00000				
	330400	Empire Sportsplex Single Court Rental – Commercial For Profit /League–Per Hour	+Hst	\$16.00	\$16.00
	330400	Empire Sportsplex Double Court Rental – Commercial For Profit /League–Per Hour	+Hst	\$14.00	\$14.00
	330400	Empire Sportsplex Additional Court Rental – Commercial For Profit /League–Per Hour	+Hst	\$6.00	\$6.00
	330400	Empire Sportsplex Tournament Fees – Commercial For Profit /League–Per Day	+Hst	\$100.00	\$102.00
	330400	Empire Sportsplex Full Facility Exclusive Use –Commercial For Profit /League–Per Day	+Hst	\$600.00	\$612.00
Canal Lands And Welland International Flatwater Centre (Wifc)	20-447-00000				
	330360	Waterway Water Quality Test (Fecal, Strep, E.coli, Ph)–Per Test	+Hst	\$190.70	\$194.51
	330400	Amphitheatre At Merritt Park – Community/Not-For-Profit-Per Day	+Hst	\$274.40	\$279.89
	330400	Amphitheatre At Merritt Park – Commercial/For Profit–Per Day	+Hst	\$330.00	\$336.60
	330400	Wifc Celebration Hall (1, 2 & 3) – 8am – 5pm–Per Day	+Hst	\$416.20	\$424.52
	330400	Wifc Celebration Hall (1, 2 & 3) – 3pm – 1am–Per Day	+Hst	\$671.20	\$684.62
	330400	Wifc Celebration Hall (1, 2 & 3)–Hourly	+Hst	\$52.00	\$53.04
	330400	Wifc North Course Rental–Per Day	+Hst	\$848.60	\$865.57
	330400	Wifc South Course Rental–Per Day	+Hst	\$749.70	\$764.69
	330400	Wifc North Course Organized Non-Exclusive Rental–Per Day	+Hst	\$222.40	\$226.85
	330400	Wifc South Course Organized Non-Exclusive Rental–Per Day	+Hst	\$167.30	\$170.65
	330400	Wifc Northern Reach Rental –Per Day	+Hst	\$204.00	\$208.08
	330400	Wifc Waterway Event Set Up Day–Per Day	+Hst	\$357.00	\$364.14
	330400	Wifc Paddle Tank – Affiliate Rate (Formerly Standard Per Hour Rate)–Per Hour	+Hst	\$125.50	\$128.01
	330400	Wifc Paddle Tank – Non-Affiliate Rate (Formally Tier 1)–Per Hour	+Hst	\$135.70	\$138.41
	320410	Portable Washrooms – Regular Unit–Per Day; Per Unit	+Hst	\$125.50	\$128.01
	320410	Portable Washrooms – Disability Unit–Per Day; Per Unit	+Hst	\$175.40	\$178.91

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320410	Portable – Double Cold Sink Station –Per Day; Per Unit	+Hst	\$175.40	\$178.91
	320410	Portable – Cleaning –Per Day; Per Unit	+Hst	\$28.60	\$29.17
	320410	Service Call–Per Call	+Hst	\$102.00	\$104.04
	320410	Garbage Bin (30 Cubic Yard Roll Off Bin)–Per Event	+Hst	\$226.40	\$230.93
	320410	Kayak –Per Day; Per Unit	+Hst	\$90.80	\$92.62
	320410	Rescue Board –Per Day; Per Unit	+Hst	\$125.50	\$128.01
	320410	Zodiacs – North Course Event–Per Day; Per Unit	+Hst	\$175.40	\$178.91
	320410	Zodiacs – South Course Event–Per Day; Per Unit	+Hst	\$231.50	\$236.13
	320410	Replacement – Boat Safety Kits–Per Unit	+Hst	\$22.40	\$22.85
	320410	Chairs –Per Day; Per Unit	+Hst	\$3.00	\$3.06
	320410	Muskoka Chairs –Per Day; Per Unit	+Hst	\$3.00	\$3.06
	320410	Folding Tables 8ft–Per Day; Per Unit	+Hst	\$10.00	\$10.20
	320410	High Top Tables –Per Day; Per Unit	+Hst	\$9.00	\$9.18
	320410	Weigh Scale–Per Day	+Hst	\$170.30	\$173.71
	320410	Weigh Scale Sand–Per Day	+Hst	\$58.10	\$59.26
	320410	Two–Way Radio – 1 To 6 Units –Per Event	+Hst	\$50.00	\$51.00
	320410	Two–Way Radio – 7 To 24 Units–Per Event	+Hst	\$181.60	\$185.23
	320410	Megaphones –Per Event; Per Unit	+Hst	\$34.70	\$35.39
	320410	Megaphones Replacement–Per Unit	+Hst	\$159.10	\$162.28
	320410	P.a. Equipment (Portable)–Per Event	+Hst	\$108.10	\$110.26
	320410	Tent; 20 X 20–Per Event; Per Unit	+Hst	\$475.30	\$484.81
	320410	Tent; 10 X 20–Per Event; Per Unit	+Hst	\$170.30	\$173.71
	320410	Tent; 10 X 10–Per Event; Per Unit	+Hst	\$85.70	\$87.41
	320410	Tent; 20 X 20 With Sides–Per Event; Per Unit	+Hst	\$519.20	\$529.58
	320410	Tent; 10 X 20 With Sides–Per Event; Per Unit	+Hst	\$204.00	\$208.08
	320410	Tent; 10 X 10 With Sides–Per Event; Per Unit	+Hst	\$109.10	\$111.28
	320410	Finish Lynx System – Without Operator–Per Day	+Hst	\$478.40	\$487.97
	320410	Finish Lynx System – Operator Included –Per Day	+Hst	\$845.60	\$862.51
	320410	Finish Lynx System – Operator Included –Two Day Event	+Hst	\$1,162.80	\$1,186.06
	320410	Fencing – Per 8’ Panel In Length With Delivery–Per Panel	+Hst	\$10.00	\$10.20
	320410	Fencing – Per 8’ Panel In Length With Delivery And Set Up–Per Panel	+Hst	\$12.20	\$12.44
	320410	Bleachers (1 Unit)–Two Day Event	+Hst	\$489.60	\$499.39
	320410	Bleachers (2 Units)–Two Day Event	+Hst	\$853.70	\$870.77
	320410	Bleachers (3 Units)–Two Day Event	+Hst	\$1,114.90	\$1,137.20
	320410	Additional Day – Bleachers–Per Day	+Hst	\$259.10	\$264.28
	320410	Bleacher Delivery & Setup (Within Welland City Limits)–Per Rental	+Hst	\$164.20	\$167.48
	320410	Special Exemption Regional Delivery–Per Rental	+Hst	\$206.00	\$210.12
	320410	Pontoon Boat – Large–Per Event	+Hst	\$255.00	\$260.10
	320410	Affiliate Wakeless Launches –Per Month	+Hst	\$159.10	\$162.28
	320410	Affiliate Wakeless Launches –Deposit	+Hst	\$312.10	\$318.34

Department/Service	Account #/ Cost Centre	Description Of Fee/Service	Hst	2023 Rates	2024 Rates
	320410	North Course Event Wakeless Launch (Includes Fuel Cost And Refilling)–Per Day; Per Unit	+Hst	\$194.80	\$198.70
	320410	South Course Event Wakeless Launch (Includes Fuel Cost And Refilling)–Per Day; Per Unit	+Hst	\$222.40	\$226.85
	320410	North Course Organized Non–Exclusive Wakeless Launch (Includes Fuel Cost And Refilling)–Per Day; Per Unit	+Hst	\$67.30	\$68.65
	320410	South Course Organized Non–Exclusive Wakeless Launch (Includes Fuel Cost And Refilling)–Per Day; Per Unit	+Hst	\$83.60	\$85.27
	320410	Lifeguard (Subject To Availability)–Per Hour; Per Guard	+Hst	\$30.00	\$30.60
	320410	Security Guard (Per Guard, Per Hour)–Per Hour; Per Guard	+Hst	\$22.40	\$22.85

SPECIAL COUNCIL MEETING
PLANNING AND DEVELOPMENT SERVICES

REPORT PB-2023-53
November 6, 2023

**SUBJECT: CITY OF WELLAND COMMUNITY IMPROVEMENT PLANS
UPDATE**

AUTHOR NICOLAS AIELLO, HBA, MCIP, RPP
SUPERVISOR: PLANNING SUPERVISOR - POLICY

APPROVING GRANT MUNDAY, B.A.A., MCIP, RPP
DIRECTOR: DIRECTOR PLANNING AND DEVELOPMENT SERVICES

RECOMMENDATION:

THAT THE COUNCIL OF THE CITY OF WELLAND receive for information an update on the funding status of the City's Community Improvement Plan (CIP) Programs; and further,

THAT Welland City Council requests Niagara Regional Council to reinstate the Smarter Niagara Incentive Program (SNIP) CIP funding

RELATIONSHIP TO STRATEGIC PLAN

This recommendation is aligned to Council's strategic priority of ensuring "**Economic Growth**" for creating a diverse economy through partnerships and emerging markets to ensure sustainable growth and quality employment.

This recommendation is aligned to Council's strategic priority of ensuring "**Health and Wellbeing**" to promote personal health and well-being by offering an abundance of activities that meet the diverse needs and interests all while, advocating for improved health care throughout the city, and supporting the need for safety and security.

This recommendation is aligned to Council's strategic priority of ensuring "**Environmental Stewardship**" to protect the ecosystems through a responsible approach to minimize the impact on the environment through supportive decision-making, professional processes, incentives, policies, and operational practices. The Brownfield CIP aids in seeing previously contaminated land within the urban boundary be remediated for the purpose

This recommendation is aligned to Council's strategic priority of ensuring "**Liveability**" by creating a sense of belonging while enhancing mobility by improving access to recreation and community events, ensuring adequate housing options, encouraging job growth, and improving ways to efficiently move people throughout the city.

The City's CIP programs have been instrumental regenerating growth within the City of Welland and Niagara Region. Developments that have received CIP incentives have contributed a significant portion of employment opportunities and other forms of private sector investment to the City.

The Brownfield CIP aids in seeing previously contaminated land within the urban boundary be remediated for the purpose of multi-residential and commercial uses, achieving economic growth and livability, while being environmentally responsible throughout the construction process.

The Downtown Health and Wellness CIP aids to rejuvenate the Downtown and Health and Wellness Cluster, bringing a new, refreshed look to the public realm, while adding additional residential, commercial and mixed use developments.

The City's new Affordable Rental Housing CIP has been implemented to create affordable units for the City's residents and to further diversify the City's housing supply. We are current in the process of approval the City's first application under this CIP.

BACKGROUND:

The City of Welland currently administers four (4) Community Improvement Plans (CIPs) which encompass a suite of financial incentives geared towards supporting a range of development/redevelopment types. These CIPs are the:

- Downtown and Health and Wellness Cluster CIP
- Brownfield CIP
- Gateway CIP
- Affordable Rental Housing CIP

The Niagara Region has historically partnered with the City to fund the individual incentive programs contained within CIP with the exception of the Affordable Housing CIP. However, as of October 1, 2023, the Region is no longer participating in several CIP Programs, more specifically the Smarter Niagara Incentive Programs (SNIP). The SNIP generally provided 50% matching funding for the following CIP grants:

- Building Improvement Grant
- Façade Improvement Grant
- Residential Grant
- Environmental Study Grant
- Brownfield Tax Assistance Grant

Further, the Region will also be discontinuing funding for the current Tax Increment Grant programs in October 2024.

DISCUSSION:

With respect to the SNIPs (except for the Tax Grants), City Staff are proposing to continue with these CIP incentive programs which have been incorporated into the 2024 base budget. The table below outlines the SNIP programs that are no longer being funded by the Region and the proportion of funding from each municipal tier.

Program	CIP	City Portion per Project	Regional Portion per Project	Maximum Grant (City and Region) per Project
Building Improvement Grant	Downtown and Health and Wellness Cluster CIP	50% - up to \$6250.00	50% - up to \$6250.00	\$12,500.00
Façade Improvement Grant	Downtown and Health and Wellness Cluster CIP	50% up to \$10,000.00	50% - up to \$10,000.00	\$20,000.00
Residential Grant	Downtown and Health and Wellness Cluster CIP	50% up to \$30,000.00	50% up to \$30,000.00	\$60,000.00
Environmental Study Grant	Brownfield CIP	50% up to \$30,000.00	\$50% up to \$5,000.00	\$35,000.00

In 2021, the Niagara Region had undertaken an Incentive Review to create, retain, remove and modify programs under the focus areas of Affordable Housing, Employment, Brownfield Remediation, Public Realm. The proposed new incentives were intended to replace some of the existing the suite of SNIP programs. This new suite of programs is currently not being offered with exception of a Brownfield Development Charge Deferral. It is currently unknown if or when the Region will make the remaining programs available.

FINANCIAL:

Welland City Staff have included the Region's former portion of the CIP Funding (\$220,000.00) into the 2024 Budget and will be funded by the Downtown Brownfield Reserve Fund.

SUMMARY AND CONCLUSION:

As of October 1, 2023, the Niagara Region is no longer participating in several CIP Programs, more specifically the Smarter Niagara Incentive Programs (SNIP). City Staff are proposing to continue with these CIP incentive programs which has been incorporated into the 2024 base budget. This will allow for the CIP projects to continue to be funded to their eligible maximums, further allowing the Plans to operate as intended by fostering downtown and health and wellness area revitalization, brownfield redevelopment and affordable housing.

ATTACHMENT:

None